

Total County Waiver Investments for Project Year 5

FUNDED PROGRAM - WAIVER STRATEGY	Budget Amount for SFY 2011/12	Actuals SFY 2011/12 Quarter 1	Actuals SFY 2011/12 Quarter 2	Actuals SFY 2011/12 Quarter 3	Actuals SFY 2011/12 Quarter 4	Brief Program Description	Notes on Actuals & Budget Amounts (Refer to next tab for additional waiver claiming information)
Team Decision Making (TDM)/Permanency Planning Conferences	\$ 2,500,000	\$ 896,865	\$ 779,824			Salaries of staff for TDM facilitators to provide TDM meetings at ERCP and to provide PPCs to youth most at risk of aging out of care without permanency.	
Youth Permanency (YP) Units	\$ 2,100,000	\$ 724,319	\$ 682,975			Salaries of staff in three YP Units to provide services to high-need youth to establish connections and find permanency.	
Upfront Assessments (UFA)	\$ 412,000	\$ 123,882	\$ 119,910			Salaries of staff for management of UFA	
UFA-Contracts with Family Preservation Agencies	\$ 9,688,000	\$ 1,758,418	\$ 2,163,577			Contracts with Family Preservation Agencies to provide UFA and attend TDMs	
PIDP Contracted Services with Community-based agencies	\$ 2,500,000	\$ 330,449	\$ 249,307			Contracts with Community-based agencies to provide preventive services to at-risk families	
Youth Development Services	\$ 2,454,000	\$ 63,450	\$ 82,088			Cash assistance to transitioning ILP eligible youth for educational expenses (e.g., high school graduation expenses and diploma incentives, exam fees, vocational tuition, educational and vocational administrative and parking fees, as well as clothing to attend school).	
Enhanced & Expanded Strategies - Improved Safety	\$ 8,156,000	\$ -	\$ -				
Enhanced & Expanded Strategies - Improved Safety	\$ 1,085,000	\$ -	\$ -				
Functional Family Therapy (FFT) - Administration Cost	\$ 135,000	\$ 53,585	\$ 56,570			Supervising Program Analyst providing Administrative support to FFT Program	
Proactive Assessment and Utilization Review Unit - Staff Cost	\$ 423,000	\$ 138,784	\$ 144,297			Salaries of PAUR Unit created to match youth and families to appropriate services and monitor the utilization of resources	
Probation FFT Services for Probation Youth	\$ 2,250,630	\$ 620,444	\$ 504,871			Salaries of staff trained as FFT interventionists providing FFT services to Probation youth	BUDGETED AMOUNT IS BASED UPON 1ST-2ND QUARTER ACTUAL PLUS ESTIMATE FOR 3RD AND 4TH QUARTER (AVG)
Probation FFP Services for Probation Youth	\$ 3,668,958	\$ 964,000	\$ 870,479			Salaries of staff trained as FFP supervision providing FFP supervision to Probation youth	BUDGETED AMOUNT IS BASED UPON 1ST-2ND QUARTER ACTUAL PLUS ESTIMATE FOR 3RD AND 4TH QUARTER (AVG)

Cross-Systems Assessments (CSA) - Cost for Three DMH Clinicians	\$ 139,700	\$ -	\$ -			Departmental Service Order with the Department of Menth Health for three DMH clinicians providing mental health assessments at the Cross Systems Assessment (CSA)	
TOTAL	\$ 35,512,288	\$ 5,674,196	\$ 5,653,898	\$ -	\$ -		

Total County Waiver Investments for Project Year 4

FUNDED PROGRAM - WAIVER STRATEGY	Budget Amount for SFY 2010/11	Actuals SFY 2010/11 Quarter 1	Actuals SFY 2010/11 Quarter 2	Actuals SFY 2010/11 Quarter 3	Actuals SFY 2010/11 Quarter 4	Brief Program Description	Notes on Actuals & Budget Amounts (Refer to next tab for additional waiver claiming information)
Team Decision Making (TDM)/Permanency Planning Conferences	\$ 2,500,000	\$ 821,708	\$ 874,149	\$ 895,043	\$ 922,566	Salaries of staff for TDM facilitators to provide TDM meetings at ERCP and to provide PPCs to youth most at risk of aging out of care without permanency.	
Youth Permanency (YP) Units	\$ 2,100,000	\$ 752,904	\$ 764,052	\$ 705,843	\$ 726,685	Salaries of staff in three YP Units to provide services to high-need youth to establish connections and find permanency.	
Upfront Assessments (UFA)	\$ 401,000	\$ 117,486	\$ 122,679	\$ 125,347	\$ 125,638	Salaries of staff for management of UFA	
UFA-Contracts with Family Preservation Agencies	\$ 12,099,000	\$ 2,697,796	\$ 1,548,252	\$ 1,846,192	\$ 1,951,112	Contracts with Family Preservation Agencies to provide UFA and attend TDMs	
PIDP Contracted Services with Community-based agencies	\$ 2,500,000	\$ 1,187,532	\$ 619,403	\$ 392,262	\$ 940,947	Contracts with Community-based agencies to provide preventive services to at-risk families	
Youth Development Services	\$ 1,454,000	\$ 34,981	\$ 33,561	\$ 213,894	\$ 411,711	Cash assistance to transitioning ILP eligible youth for educational expenses (e.g., High school graduation expenses and diploma incentives, exam fees, vocational tuition, educational and vocational administrative and parking fees, as well as clothing to a	
Functional Family Therapy (FFT) - Administration Cost	\$ 135,000	\$ 50,758	\$ 51,962	\$ 53,586	\$ 53,585	Supervising Program Analyst providing Administrative support to FFT Program	
DMH FFT Services for Probation Youth	\$ 105,000			\$ 78,722	\$ 29,841	Departmental Services Order with the Department of Mental Health for Functional Family Therapy (FFT) Services to be provided by DMH contractors for Probation youth and families	

FFT Externship - CIMH Contract	\$ 99,950						Contract with California Institute of Mental Health to develop FFT Externship Training site to expand capacity for Probation youth and decrease future training costs for Los Angeles County providers.	
DMH Multi-Systemic Therapy (MST)	\$ 52,000					\$ 32,288	Departmental Services Order with the Department of Mental Health for Multi-system Therapy (MST) Services to be provided by DMH contractors for Probation youth and families	
Cross-Systems Assessments (CSA) - Cost for Three DMH Clinicians	\$ 337,000	\$ 82,391	\$ 92,976	\$ 122,579	\$ 39,054		Departmental Services Order with the Department of Mental Health for three DMH clinicians providing mental health assessments at the Cross Systems Assessment (CSA)	
Propective Authorization and Utilization Review Unit - Staff Costs	\$ 423,000	\$ 101,177	\$ 100,175	\$ 106,822	\$ 105,719		Salaries of PAUR Unit created to match youth and families to appropriate services and monitor the utilization of resources.	
Probation FFT Services for Probation Youth	\$ 2,285,409	\$ 592,122	\$ 566,534	\$ 605,179	\$ 643,329		Salaries of staff trained as FFT interventionists providing FFT services to Probation youth.	BUDGETED AMOUNT IS BASED UPON 1ST-3RD QUARTER ACTUAL PLUS ESTIMATE FOR 4TH QUARTER (AVG)
Probation FFP Services for Probation youth.	\$ 2,905,953	\$ 646,770	\$ 830,729	\$ 922,324	\$ 905,906		Salaries of staff trained in FFP supervision providing FFP supervision to Probation youth.	BUDGETED AMOUNT IS BASED UPON 1ST-3RD QUARTER ACTUAL PLUS ESTIMATE FOR 4TH QUARTER (AVG)
TOTAL	\$ 27,397,313	\$ 7,085,624	\$ 5,604,471	\$ 6,067,793	\$ 5,982,474			

Probation Charges to Waiver Code 702 for Project Year 5

*Actuals listed should correspond to those listed on the Investments worksheet tab

	SFY 11/12 Actuals Quarter 1	Amount Claimed to Code 702	SFY 11/12 Actuals Quarter 2	Amount Claimed to Code 702	SFY 11/12 Actuals Quarter 3	Amount Claimed to Code 702	SFY 11/12 Actuals Quarter 4	Amount Claimed to Code 702	Total Amount Claimed to Code 702	Claiming Notes/Comments
FUNDED PROGRAM - WAIVER STRATEGY FUNCTIONAL FAMILY THERAPY (FFT) - Administration Cost	\$ 53,585	\$ 53,585	\$ 56,570	\$ 56,570					\$ 110,155	Supervising Program Analyst providing Administrative support to FFT Program
Protective Authorization and Utilization Review Unit - Staff Cost	\$ 138,784	\$ 138,784	\$ 144,297	\$ 144,297					\$ 283,081	Salaries of PAUR Unit created to match youth and families to appropriate services and monitor the utilization of resources
Probation FFT Services for Probation Youth	\$ 620,444	\$ 620,444	\$ 504,871	\$ 504,871					\$ 1,125,315	Salaries of staff trained as FFT interventionists providing FFT services to Probation youth
Probation FFP Services for Probation Youth	\$ 964,000	\$ 964,000	\$ 870,479	\$ 870,479					\$ 1,834,479	Salaries of staff trained as FFP supervision providing FFP supervision to Probation youth
Cross-Systems Assessments (CSA) - Cost for Three DMH Clinicians	\$ -	\$ -	\$ -	\$ -					\$ -	Departmental Service Order with the Department of Mental Health for three DMH clinicians providing mental health assessments at the Cross Systems Assessment (CSA)
TOTAL	\$ 1,776,813	\$ 1,776,813	\$ 1,576,217	\$ 1,576,217	\$ -	\$ -	\$ -	\$ -	\$ 3,353,030	

Title IV-E Waiver Probation Capped Allocation Expenditures

	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12
Administration Agreed Amount					
Federal	\$51,109,000	\$54,419,520	\$64,599,319	\$63,794,626	\$66,390,057
State Waiver Base	\$1,677,000	\$2,267,480	\$2,315,681	\$2,378,374	\$2,430,943
State Non-Base Waiver	\$734,537	\$734,721	\$734,721	\$734,721	\$734,721
County	\$53,631,000	\$53,631,000	\$53,631,000	\$53,631,000	\$53,631,000
10% Reduction	\$0	\$0	(\$905,040)	(\$311,310)	(\$316,966)
FY 2007-08 Rollover	\$0	\$0	\$0	\$0	\$0
FY 2008-09 Rollover	\$0	\$0	\$0	\$0	\$0
Sub Total	\$107,151,537	\$111,052,721	\$120,975,681	\$120,901,860	\$122,870,155

Assistance (incl. in DIFS budget)

*Using the previous year amount

	FY06/07 actual	FY07/08 actual	FY08/09 actual	FY09/10 actual	FY10/11 actual
Federal	\$18,818,779	\$31,310,614	\$31,340,866	\$33,757,695	\$34,589,709
State	\$27,186,926	\$30,416,025	\$31,340,866	\$29,326,388	\$34,589,709
County	\$40,780,389	\$27,732,259	\$26,863,598	\$25,542,053	\$29,648,322
Sub total	\$86,786,094	\$89,458,898	\$89,545,330	\$88,626,136	\$98,827,740
Total	\$195,937,631	\$200,511,619	\$210,521,011	\$209,527,996	\$221,697,895

Administration Expenditures

			Included up to 3rd Qtr Revised	1st and 2nd Qtr Claim
Federal	\$51,109,000	\$53,976,419	\$64,325,824	\$63,827,076
State (including non-base Waiver)	\$2,129,540	\$3,445,302	\$3,018,857	\$2,408,568
County	\$53,238,548	\$57,421,724	\$59,409,630	\$54,192,803
Sub Total	\$106,477,088	\$114,843,445	\$120,754,311	\$120,428,447
* Prohibition Cost not in this claim	\$12,942,639	\$1,239,637	\$1,612,854	\$58,932,503

Assistance Expenditures (incl. in DIFS budget)

				Payment not in this claim, 3rd Qtr & August
Federal	\$31,310,614	\$31,340,866	\$33,757,695	\$34,589,709
State	\$30,416,025	\$31,340,866	\$29,326,388	\$34,589,709
County	\$27,732,259	\$26,772,598	\$25,542,053	\$29,648,322
Sub Total	\$89,458,898	\$89,454,330	\$88,626,136	\$98,827,740
Total	\$195,935,986	\$204,297,775	\$209,360,447	\$219,256,187

Surplus/Deficit

Cumulative Surplus/Deficit	(\$1,998,355)	(\$3,256,156)	\$1,140,564	(\$9,738,191)	\$110,009,530
	(\$1,998,355)	(\$5,784,511)	(\$4,643,947)	(\$15,046,587)	

Probation Programs

IV-E WAIVER - REINVESTMENT					
- FFI ADMIN *	82,030	90,380	135,316	209,890	110,155
- FFI ADMIN **		31,269			
- PROBATION FFI/FFP *	30,223	504,962	4,147,194	2,924,767	2,959,794
- PROBATION FFI/FFP **				337,000	0
- CSA *		193,850	333,268	413,892	283,081
- PAUR *			146,291		
- PAUR **					
CWSOIP					
- MST *				32,288	0
- DMH FFI *				108,562	47,726
- DMH FFI **		156,458	87,170		
- PROBATION FFI/FFP TRAINING *					0
- PROBATION FFI/FFP TRAINING **			9,571		

* included in above expenditure

** Not included in above expenditures

update: 03/16/2012

Title IV-E Waiver CWD Capped Allocation Expenditures

	CFL 07/08-56 FY 07/08	CFL 09/10-09 FY 08/09	CFL 10/11-03 FY 09/10	CFL 10/11-47 FY 10/11	CFL 11/12-18 FY 11/12
Administration Allocation					
Federal	\$174,845,159	\$176,053,722	\$170,483,388	\$175,989,735	\$178,189,992
Title XX transfer	\$21,857,607	\$21,857,607	\$21,857,607	\$21,857,607	\$21,857,607
State Waiver Base	\$167,566,752	\$170,361,147	\$173,765,519	\$177,224,450	\$180,763,937
Title XX transfer	(\$21,857,607)	(\$21,857,607)	(\$21,857,607)	(\$21,857,607)	(\$21,857,607)
State Non-Base Waiver	\$26,002,517	\$30,948,520	\$18,769,390	\$17,576,047	\$20,760,808
County	\$96,656,485	\$96,656,488	\$96,656,488	\$96,656,488	\$96,656,488
10% Reduction	\$0	\$0	(\$3,223,960)	(\$3,065,250)	(\$2,523,434)
FY 2007-08 Rollover	\$0	\$0	\$0	\$0	\$0
FY 2008-09 Rollover	\$0	\$0	\$0	\$22,920,137	\$0
Sub Total	\$465,070,913	\$474,019,877	\$456,450,825	\$487,301,607	\$532,857,771

Assistance Allocation

(incl. Title XX transfer)

Federal	\$129,670,304	\$120,148,251	\$123,147,176	\$123,820,108	\$126,139,650
Title XX transfer	\$14,134,512	\$14,134,393	\$15,786,393	\$18,285,393	\$18,229,393
State	\$94,774,406	\$91,545,307	\$99,202,466	\$106,367,944	\$101,952,623
Title XX transfer	(\$14,134,512)	(\$14,134,393)	(\$15,786,393)	(\$18,285,393)	(\$18,229,393)
County	\$140,797,647	\$153,845,774	\$154,714,435	\$156,035,980	\$151,929,711
Sub total	\$365,242,357	\$365,539,332	\$377,064,077	\$386,224,032	\$380,021,984
Total	\$830,313,270	\$839,559,209	\$833,514,902	\$873,525,639	\$912,879,755

Administration Expenditures

Federal	\$171,526,576	\$182,497,874	\$193,868,427	\$222,036,524	\$86,989,624
Federal Title XX transfer	\$21,857,607	\$21,857,607	\$21,857,607	\$21,857,607	\$10,928,500
State (including non-base Waiver)	\$169,266,690	\$185,138,741	\$205,449,822	\$215,539,286	\$86,989,624
State Title XX transfer	(\$21,857,607)	(\$21,857,607)	(\$21,857,607)	(\$21,857,607)	(\$10,928,500)
County	\$151,923,539	\$156,426,740	\$182,687,721	\$183,914,743	\$74,562,539
Sub Total	\$492,716,805	\$524,063,355	\$582,005,970	\$621,490,553	\$248,541,787

Assistance Expenditures

						Incl. July to Jan
Federal	\$109,201,298	\$88,413,050	\$97,618,806	\$88,204,610	\$53,191,145	\$53,191,145
Federal Title XX transfer	\$14,134,512	\$14,134,393	\$14,134,393	\$18,285,393	\$7,067,500	\$7,067,500
State	\$106,081,261	\$88,413,050	\$84,804,576	\$87,742,610	\$53,191,145	\$53,191,145
State Title XX transfer	(\$14,134,512)	(\$14,134,393)	(\$14,134,393)	(\$18,285,393)	(\$7,067,500)	(\$7,067,500)
County	\$96,721,149	\$75,873,616	\$73,861,222	\$75,603,951	\$45,592,411	\$45,592,411
Sub Total	\$312,003,708	\$252,699,716	\$256,284,604	\$251,551,171	\$151,974,701	\$151,974,701

* County - SB163 Waiver uncalculated costs. FYI.

	\$2,711,942	\$2,630,245	\$2,599,602	\$2,233,297	\$503,536	\$503,536
Total	\$804,720,513	\$776,763,071	\$838,290,574	\$873,041,724	\$400,516,488	\$400,516,488

Surplus/Deficit	\$25,592,757	\$62,796,138	(\$4,775,672)	\$483,915	\$512,363,267	\$512,363,267
Cumulative Surplus/Deficit	\$25,592,757	\$88,388,895	\$83,613,223	\$61,177,001		

(B) Investments above FY 2007-08 Costs

List Programs claimed in PC#701

Team Decision Making (TDM) / Permanency Plann	\$787,555	\$2,139,325	\$3,531,114	\$3,513,466	\$1,676,688	\$1,676,688
Youth Permanency (YP) Units	\$538,226	\$1,678,871	\$2,874,875	\$2,949,484	\$1,407,293	\$1,407,293
Upfront Assessments (UFA)	\$0	\$5,507	\$416,346	\$491,150	\$243,792	\$243,792
UFA-Contracts with Family Preservation Agencies	\$113,781	\$72,450	\$1,548,473	\$8,043,352	\$3,921,995	\$3,921,995
PIDP Contracted Services with Community-based	\$0	\$0	\$0	\$3,140,144	\$579,756	\$579,756
Youth Development Services	\$0	\$0	\$356,786	\$694,147	\$145,538	\$145,538
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
Total Investment Expenditures	\$1,439,562	\$3,896,153	\$8,727,594	\$18,831,743	\$7,975,062	\$7,975,062

(B) information only. Those are pin code #701 expenditures which does not include all the costs. Starting FY10-11, we track the costs with pc#701.

update: 03/16/2012

Title IV-E Waiver Capped Allocation Consolidated Expenditures - LA County

	CFL 07/08-56 FY 07/08	CFL 09/10-09 FY 08/09	CFL 10/11-03 FY 09/10	CFL 10/11-47 FY 10/11	CFL 11/12-18 FY 11/12
Administration Allocation					
Federal	\$225,954,159	\$230,473,242	\$235,082,707	\$239,784,361	\$244,580,049
Title XX transfer	\$21,857,607	\$21,857,607	\$21,857,607	\$21,857,607	\$21,857,607
State Waiver Base	\$169,243,752	\$172,628,627	\$176,081,200	\$179,602,824	\$183,194,880
Title XX transfer	(\$21,857,607)	(\$21,857,607)	(\$21,857,607)	(\$21,857,607)	(\$21,857,607)
State Non-Base Waiver	\$26,737,054	\$31,683,241	\$19,504,111	\$18,310,768	\$21,495,529
County	\$150,287,485	\$150,287,488	\$150,287,488	\$150,287,488	\$150,287,488
10% Reduction	\$0	\$0	(\$3,529,000)	(\$3,376,560)	(\$2,840,000)
FY 2007-08 Rollover	\$0	\$0	\$0	\$23,594,586	\$0
FY 2008-09 Rollover	\$0	\$0	\$0	\$0	\$59,009,980
Sub Total	\$572,222,450	\$585,072,598	\$577,426,506	\$608,203,467	\$655,727,926

Assistance Allocation

(incl. Title XX transfer)

Federal	\$148,489,083	\$151,458,865	\$154,488,042	\$157,577,803	\$160,729,359
Title XX transfer	\$14,134,512	\$14,134,393	\$15,786,393	\$18,285,393	\$18,229,393
State	\$121,961,332	\$121,961,332	\$130,543,332	\$135,694,332	\$136,542,332
Title XX transfer	(\$14,134,512)	(\$14,134,393)	(\$15,786,393)	(\$18,285,393)	(\$18,229,393)
County	\$181,578,036	\$181,578,033	\$181,578,033	\$181,578,033	\$181,578,033
Sub total	\$452,028,451	\$454,998,230	\$466,609,407	\$474,850,168	\$478,849,724

Total	\$1,024,250,901	\$1,040,070,828	\$1,044,035,913	\$1,083,053,635	\$1,134,577,650
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Administration Expenditures

Federal	\$222,635,576	\$236,474,293	\$258,194,251	\$285,863,600	\$118,223,850
Federal Title XX transfer	\$21,857,607	\$21,857,607	\$21,857,607	\$21,857,607	\$10,928,500
State (Including non-base Waiver)	\$171,396,230	\$188,584,043	\$208,468,679	\$217,947,854	\$88,168,274
State Title XX transfer	(\$21,857,607)	(\$21,857,607)	(\$21,857,607)	(\$21,857,607)	(\$10,928,500)
County	\$205,162,087	\$213,848,464	\$236,097,351	\$238,107,546	\$101,082,166
Sub Total (a)	\$599,193,893	\$638,906,800	\$702,760,281	\$741,919,000	\$307,474,290

Assistance Expenditures

Federal	\$140,511,912	\$119,753,916	\$131,376,501	\$122,794,319	Incl. July to Jan \$71,655,697
Federal Title XX transfer	\$14,134,512	\$14,134,393	\$14,134,393	\$18,285,393	\$7,067,500
State	\$136,497,286	\$119,753,916	\$114,130,964	\$122,332,319	\$71,655,697
State Title XX transfer	(\$14,134,512)	(\$14,134,393)	(\$14,134,393)	(\$18,285,393)	(\$7,067,500)
County	\$124,453,408	\$102,646,214	\$99,403,275	\$105,252,273	\$61,419,169
Sub Total (b)	\$401,462,606	\$342,154,046	\$344,910,740	\$350,378,911	\$204,730,563

* County - SB163 Waiver uncalculated costs. FYI.

Total (a + b)	\$1,000,656,499	\$981,060,846	\$1,047,671,021	\$1,092,297,911	\$512,204,853
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Surplus/Deficit	\$23,594,402	\$59,009,982	(\$3,635,108)	(\$9,244,276)	\$622,372,797
Cumulative Surplus/Deficit	\$23,594,402	\$82,604,384	\$78,969,276	\$46,130,414	
				(excl. carryover)	

**Los Angeles County Probation Department
Placement Services Bureau**

Functional Family Therapy (FFT) Case Review

Background

Title IV-E Waivers

In 1994, Congress passed Public Law 103-432 which introduced the concept of waiving certain requirements of Titles IVB and IVE of the Social Security Act in an effort to reform Child Welfare. Waiver demonstrations allow for States to use previously restricted Title IVE funds for benefits and activities beyond maintenance (group home placement cost) and administration (staffing, case management, etc.) on services that protect children from abuse, neglect, preserve families and promote permanency. Waivers also waive eligibility requirements and allow for States to expend funds on non-IVE eligible children.

On March 31, 2006, the California Department of Social Services (CDSS) received approval from the U.S. Department of Health and Human Services (DHHS) for the Cost Allocation Plan (CAP). The five-year demonstration project allows counties flexibility to use federal and state foster care maintenance and administrative funds for the provision of direct services to children and their families. It also supports child welfare practice, program, and system improvements for early intervention, reunification efforts, and reduction of out-of-home placements.

The target population is Title IV-E and non-Title IV-E eligible children ages zero through nineteen currently in out-of-home –placement, or who are at risk of entering or re-entering foster care. Any foster care savings that occur as a result of the waiver demonstration must be reinvested by the participating counties in child welfare services program improvements. Alameda County and Los Angeles County are the only two participating counties in California. The demonstration project was implemented on July 1, 2007.

On June 26, 2006, the Los Angeles Board of Supervisors approved the Title IV-E Child Welfare Waiver Capped Allocation Demonstration Project (CADP), allowing DCFS and Probation (the Departments) to expand and/or implement their first sequence CADP strategies and fill necessary staff positions. Under this plan, effective July 1, 2007, the Departments began to implement critical system changes in the way child welfare services are provided to children and families in the County. First sequence strategies focused on providing services and finding permanency for youth in extended care and group home care.

Prior to Waiver implementation, the Department had 1,684 Probation youth in an out of home foster care placement for an average of 361 days. In an effort to reduce the number of out of home placements, the Department conducted extensive research to find an evidence-based intervention that not only targeted the criminogenic risk factors leading to delinquency, but would also address family functioning to mitigate unnecessary removal from the home and the community. As a result, Probation adopted Functional Family Therapy (FFT) as the first line evidence-based, family focused treatment approach to serve youth at-risk of removal from the home and youth returning home from congregate care. FFT services are delivered in the home, school, and community in an effort to prevent entry and re-entries into congregate care, as well as reducing the number of re-arrests resulting in a higher level placement such as Residential Treatment or secure juvenile corrections.¹

Use of Functional Family Therapy in Juvenile Probation

Functional Family Therapy (FFT) is an outcome-driven prevention/intervention program for youth who have demonstrated the entire range of maladaptive, acting out behaviors and related syndromes. The intended client population are parents and youth, aged 11-18, at risk for and/or presenting with delinquency, violence, substance use, Conduct Disorder, Oppositional Defiant Disorder, or Disruptive Behavior Disorder. Often these youth present with additional co-morbid challenges such as depression. FFT has empirical research to support its effectiveness with youth and families in the juvenile justice system when implemented with fidelity to the model. FFT is a copyrighted intervention which requires ongoing certification for its use, which includes ongoing consultation and quality assurance to ensure staff competence and adherence to the program model.

FFT was developed to be delivered in a variety of settings, including schools, child welfare facilities, probation and parole offices/aftercare systems. FFT does not require practitioners to be licensed clinicians and has trained Probation and Parole Officers around the world to deliver the FFT intervention. In 2007, fifteen (15) Deputy Probation Officers (DPOs) were recruited based on characteristics designated by FFT Inc., and trained to begin implementation of this treatment method.

The use of DPOs is considered highly beneficial for reasons such as:

- DPOs have the field of study and in-service training that better equips them to assist and support the family in navigating the juvenile justice system. Most clinical social workers and clinical psychologists do not have this knowledge or experience.

¹ See <http://www.fftinc.com/>

- DPOs have a law enforcement background with safety training and equipment that facilitates their provision of in-home services in areas of high crime and gang activity.
- DPOs have the ability to provide services to youth and families who do not have full-scope Medi-Cal coverage or adequate private health insurance that often is a barrier to a Department of Mental Health (DMH) or community-based organization's (CBO) clinician's ability to receive and sustain services.
- DPOs can ensure greater participation in treatment due to (1) closer collaboration with the Court; (2) through stronger collaboration with case carrying DPOs; and (3) by coordinating efforts through the DPOs community knowledge and provider base. These linkages avail the DPO of enhanced opportunities for successful maintenance of the youth with a relative care giver and a reduction of recommendations for out-of-home placement.
- Probation has the utility of being able to secure an ongoing training and consultation cost offset with Title IV-E Waiver funds. In other words, the structure of the IV-E Waiver allows Probation to use the funds flexibly during the 5 year Waiver period (plus 1 year extension) to tailor staff training and consultation services as needs emerge, and there are new learnings from proven practices. Should the Waiver end, these specially trained staff members are transferable to operations that remain IV-E claimable, either in whole or in part, based upon the nature of the claimable case management activities provided by the DPO.
- In contrast, other social services staff cannot be transferred. For example, staff hired and trained as interventionists who hold DMH classifications (social worker/clinicians) are not transferable to other Probation Department functions as their duties and responsibilities are specific to clinician services, and they lack the critical criminal justice education, background and Peace Officer training that is essential to transfer elsewhere within the Probation Department.
- Use of DMH-type classifications creates "classification islands," where staff in these specialist positions lack the commensurate supervision and managerial training and experience that would enable them to provide, for example, probation supervision and management oversight. In addition, classification islands substantially reduce or eliminate staff upward mobility, resulting in recruitment challenges, the potential for gradual consolidation of marginal staff performers, and higher clinician turnover as more talented clinicians realize that leaving Probation is their only effective means to take on greater challenges, obtain career advancement, and fulfill their clinical aspirations.

Program Goals

LA Probation Department Mission and Goals

The mission of the Los Angeles County Probation Department is to reduce recidivism, improve public safety, and effect positive behavioral change. In addition, the Placement Services Bureau is responsible for youth who receive an order for suitable placement from juvenile delinquency court and are subsequently placed in group home care or with a relative/guardian. The Department also provides aftercare supervision, independent living services, and administration of the Title IV-E Waiver for Probation.

In support of the Department's mission and the Waiver objectives, the Placement Services Bureau (PSB) has identified the following goals:

- Safely reduce the number of youth placed in a group home
- Reduce the average length of stay of youth in an out of home placement
- Reduce the number of youth re-entries into foster care

PSB has implemented the following activities in an effort to achieve these goals:

- Train qualified staff in the tenets of FFT to be delivered in each of the Service Planning Areas
- Reunify youth and families who qualify to transition home with FFT services in a timely manner
- Provide youth and families with FFT aftercare services to support successful reunification and transition back home
- Provide youth and families with FFT services when the youth is at imminent risk of removal into foster care.

Program Design

Target Population and Referral Process

Probation youth returning home from congregate care or at imminent risk of removal from their home into foster care are eligible to receive FFT services.

Referrals for FFT are sent to the Prospective Authorization and Utilization Review Unit designated with matching youth and families with appropriate services. Referrals are screened to ensure that youth have met eligibility criteria (level of delinquency, history of conduct/defiance disorder, and family's availability to participate in treatment), and assigned to one of the fifteen trained interventionists based upon location and responsivity factors. Responsivity factors maximize the offender's ability to learn from a rehabilitative intervention by providing cognitive behavioural treatment and tailoring the intervention to the

learning style, motivation, abilities and strengths of the offender (i.e., language, gender, mental health, culture and ethnicity, psychopath, sex offender).²

Program Model

Youth and families assigned to FFT are met by the interventionist for an initial intake session and receive pre-tests to assess functioning at baseline. Subsequently, weekly counseling sessions are scheduled and the clients are transitioned or phased through the five program components of FFT: Engagement Phase, Motivation Phase, Relational Phase, Behavior Change Phase, and Generalization Phase. FFT Inc. has provided the following descriptions for each phase:

Engagement Phase: The goals of this phase involve enhancing perception of responsiveness and credibility; demonstrating a desire to listen, help, respect, and “match;” and addressing cultural competence. The main skills required are demonstrating qualities consistent with positive perceptions of clients, persistence, cultural /population sensitivity and matching.

The therapist focus is on immediate responsiveness and maintaining a strength-based relational focus. Activities include high availability, telephone outreach, appropriate language and proximal services or adequate transportation, contact with as many family members as possible, “matching” and respectful attitude.

Motivation Phase: The goals of this phase include creating a positive motivational context, minimizing hopelessness and low self-efficacy, and changing the meaning of family relationships to emphasize possible hopeful experiences. Required phase skills consist of relationship and interpersonal skills, a nonjudgmental approach, plus acceptance and sensitivity to diversity. Therapist focus is on the relationship process; separating blaming from responsibility while remaining strength-based.

Therapeutic activities include the interruption of highly negative interaction patterns and blaming (e.g., divert and interrupt), changing meaning through a strength-based relational focus, a pointing process, sequencing, and reframing of the themes by validating negative impact of behavior, while introducing possible benign/noble (but misguided) motives for behavior. Finally, the introduction of themes and sequences that imply a positive future are important activities of this phase.

Relational Assessment: The goals of relational assessment include eliciting and analyzing information pertaining to relational processes, as well as developing plans for Behavior Change & Generalization. The skills of perceptiveness and understanding relational processes and interpersonal functions are required. The focus is directed toward intrafamily and extrafamily

² http://www.publicsafety.gc.ca/res/cor/rep/risk_need_200706-eng.aspx

context and capacities (e.g., values, attributions, functions, interaction patterns, sources of resistance, resources, and limitations).

Therapist activities involve observation, questioning; inferences regarding the functions of negative behaviors, and switching from an individual problem focus to a relational perspective.

Behavior Change Phase: Behavior Change goals consist of skill building, changing habitual problematic interactions, and other coping patterns. Skills such as structuring, teaching, organizing, and understanding behavioral assessment are required. Therapists focus on communications training, using technical aids, assigning tasks, and training in conflict resolution.

Phase activities are focused on modeling and prompting positive behavior, providing directives and information, and developing creative programs to change behavior -- all while remaining sensitive to family member abilities and interpersonal needs. **Generalization Phase:** The primary goals in the Generalization phase are extending positive family functioning; planning for relapse prevention and incorporating community systems. Skills include a multisystemic/systems understanding and the ability to establish links, maintain energy, and provide outreach. The primary focus is on relationships between family members and multiple community systems. Generalization activities involve knowing the community, developing and maintaining contacts, initiating clinical linkages, creating relapse prevention plans, and helping the family develop independence.

Upon successful completion of the FFT program, the youth and family complete a post-test assessment which is analyzed by FFT Inc. to evaluate program effectiveness and model adherence/fidelity. Research suggests that programs should not be evaluated until the program has been implemented for a minimum of three years to allow for process improvements to ensure program fidelity. The Department has operationalized the FFT program model for the last two and a half years. And Probation staff have not completed the required training and consultation to model adherence due to the lack of a contract in the past 11 months. For these reasons, an outcome study has not been completed. However, based upon the request to provide recidivism data to support renewal of the sole source contract with the California Institute of Mental Health to renew licensure, as well as to provide training and consulting services for FFT, the Department is providing the following early findings for review.

Preliminary FFT Data Analysis

Methodology

All youth deemed suitable for FFT services between January 2008 and September 2011 were identified for this analysis (N=627). But youths in the "Disenrolled" category were excluded if they (a) had moved out of the county; (2) had their case terminated and were not receiving services during the study period; and (3) were absent without leave (AWOL) or had a bench warrant, were detained in juvenile hall, or were placed in juvenile detention camp prior to entering the Engagement Phase.

For purposes of this analysis, recidivism is measured as any new arrest or violation petition that was sustained and resulted in a disposition for removal to an out of home placement such as group home, camp, or Division of Juvenile Justice.

Two groups of FFT-served youth are presented: aftercare and prevention. The aftercare population consists of youth that reunified in the community upon release from group home care. The prevention population consists of youth at imminent risk of removal to out of home care absent effective preventative services. Note in Table 1 how most of these youth are male (76-80%), Latino (58-63%), are served in predominantly SPAs 2, 3 and 7 (for prevention). A substantial proportion of this treatment cohort was disenrolled (37-40%).

Table 1. Summary of Youth Characteristics by Group

	Aftercare (N=504)		Prevention (N=123)	
	n	%	n	%
Gender				
Male	404	80%	93	76%
Female	100	20%	30	24%
Race*				
African-American	144	29%	35	28%
Latino	292	58%	78	63%
Caucasian	54	11%	7	6%
Asian-American	6	1%	1	1%
Other	8	1%	2	2%
Area*				
SPA 1	57	11%	6	5%
SPA 2	112	22%	23	19%
SPA 3	141	28%	37	30%
SPA 4	22	5%	2	2%
SPA 5	9	2%	1	1%
SPA 6	61	12%	16	13%
SPA 7	55	11%	30	24%

SPA 8	47	9%	8	6%
Program Status*				
Disenrolled	184	37%	49	40%
Graduated	289	57%	51	41%
Active	31	6%	23	19%

In comparing actual youth outcomes using Tables 2 and 3, the disenrolled youth had much higher rates of Recidivism, New Arrests or Violations- Group Home and New Arrests or Violations-Camp.

Table 2. Summary of youth who received FFT for aftercare services upon exit from group home care

	Disenrolled Aftercare ^a (N=184)		Graduated Aftercare (N=289)	
	n	%	n	%
Recidivism overall	75	41%	47	16%
New Arrests or Violations- Group Home	29	16%	12	4%
New Arrests or Violations-Camp	42	23%	34	12%
New Arrests or Violations-DJJ	4	2%	1	0%

^aYouth who moved out of county were excluded from this analysis as there was no guarantee they could be located in time for this analysis.

Table 3. Summary of youth referred to FFT for prevention of out-of-home removal

	Disenrolled Prevention ^a (N=49)		Graduated Prevention (N=51)	
	n	%	n	%
Recidivism	19	39%	5	10%
New Arrests or Violations- Group Home	13	27%	2	4%
New Arrests or Violations-Camp	6	12%	3	6%
New Arrests or Violations-DJJ	0	0%	0	0%

^aYouth who moved out of county were excluded from this analysis as there was no guarantee they could be located in time for this analysis.

Other Probation Department Outcome Data

The following key indicators also support positive trends as a result of implemented waiver strategies:

Reunification within 12 months (Probation) – percentage of children discharged to their family as part of reunification within 12 months of removal.

- Baseline 62.7%
- Current 81.81%

Youth Place Out of Home (Probation) – number of youth in congregate care, which is defined as a group home, residential treatment facility, or secure detention.

- Baseline 1684
- Current 953

Average Number of Days Out of Home (Probation) – number of days youth are in congregate care.

- Baseline 361
- Current 290

Conclusion

The Title IV-E Child Welfare Waiver Capped Allocation Demonstration Project (Waiver) has provided the Department the opportunity to make critical system changes in child welfare services provisions. It enables both improved outcomes for children and families; and enhanced case work practice and performance. Since Waiver implementation in July 2007, the department's performance has improved in the areas of permanency, placement stability and appropriateness of placement. The Department plans to continue this positive trend by expanding its existing strategy to provide evidence-based community-based interventions in lieu of detention.

Probation Placement Data for Los Angeles County

FY 2006/07 - 2009/10	Jun-06	Sep-06	Dec-06	Mar-07	Jun-07	Sep-07	Dec-07	Mar-08	Jun-08	Sep-08	Dec-08	Mar-09	Jun-09	Sep-09	Dec-09	Mar-10	Jun-10
*Average Length of Stay	375				361				364				341				290
Youth Placed Out of Home	1,408	1,520	1,481	1,582	1,684	1,378	1,321	1,163	1,206	1,336	1,346	1,203	1,121	1,233	1,156	1,166	1,040
Youth Placed in Group Home	1,322	1,435	1,398	1,496	1,611	1,308	1,255	1,095	1,140	1,287	1,297	1,148	1,071	1,177	1,122	1,131	1,008

FY 2010/11 - 2011/12	Sep-10	Dec-10	Mar-11	Jun-11	Sep-11
*Average Length of Stay				293	
Youth Placed Out of Home	962	842	931	975	969
Youth Placed in Group Home	920	787	853	888	890

Data Source: CWS/CMS Datamart December 14, 2011

*Report average length of stay for each fiscal year beginning with FY 05/06.



PHILIP L. BROWNING,
Interim Director

**County of Los Angeles
DEPARTMENT OF CHILDREN AND FAMILY SERVICES**

425 Shatto Place, Los Angeles, California 90020
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December 13, 2011

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Board of Supervisors
GLORIA MOLINA
First District
MARK RIDLEY-THOMAS
Second District
ZEV YAROSLAVSKY
Third District
DON KNABE
Fourth District
MICHAEL D. ANTONOVICH
Fifth District

Dear Supervisors:

**REQUEST FOR APPROVAL OF ENHANCED AND EXPANDED TITLE IV-E CHILD WELFARE WAIVER CAPPED ALLOCATION DEMONSTRATION PROJECT (CADP) STRATEGIES; AND INTERIM ORDINANCE AUTHORITY FOR POSITIONS TO SUPPORT THE CONTINUED IMPLEMENTATION OF THE TITLE IV-E CHILD WELFARE WAIVER CAPPED ALLOCATION DEMONSTRATION PROJECT; AND APPROVE APPROPRIATION ADJUSTMENT; AND DELEGATE AUTHORITY TO INCREASE FUNDING AND EXTEND THE TERM OF THE PREVENTION INITIATIVE DEMONSTRATION PROJECT (PIDP) CONTRACTS
(ALL SUPERVISORIAL DISTRICTS) – (3 VOTES)**

SUBJECT

The Department of Children and Family Services (DCFS) seeks approval of the enhanced and expanded strategies for the CADP and interim ordinance authority to support the strategies outlined for Fiscal Years (FY) 2011-2012 and 2012-2013; approve appropriation adjustments to move funds out of the Provisional Financing Uses (PFU) Account and into the DCFS and Probation Operating Budgets; and delegate authority to the Interim Director of DCFS, or designee, to execute amendments to increase funds for the current fiscal year and extend the term of the eight Prevention Initiative Demonstration Project (PIDP) contracts for an additional one-year period starting July 1, 2012, through June 30, 2013, at a total cost of \$3,750,000.

JOINT RECOMMENDATION WITH THE CHIEF PROBATION OFFICER THAT YOUR BOARD:

1. Approve the enhanced and expanded strategies for the CADP, in accordance with the Title IV-E Child Welfare Capped Allocation Project Five-Year County Plan accepted by the California Department of Social Services (CDSS) on May 18, 2007. Approval of expenditures in the amount of \$11,491,000 for DCFS and \$2,957,000 for Probation in FY 2011-2012 and \$15,015,000 for DCFS and \$3,043,000 for Probation in FY 2012-2013 is also requested. The table below details these projected expenditures:

"To Enrich Lives Through Effective and Caring Service"

Department	FY 2011-2012	FY 2012-2013	Total	Percent of Total Budget
DCFS	\$11,491,000	\$15,015,000	\$26,506,000	81.5%
Probation	\$ 2,957,000	\$ 3,043,000	\$ 6,000,000	18.5%
Total	\$14,448,000	\$18,058,000	\$32,506,000	100.0%

2. Approve interim ordinance authority, effective immediately, pursuant to County Code 6.06.020, for 113 positions for FY 2011-2012, which includes 82 temporary positions and 5 Acting positions for DCFS {(includes the extension of 57 temporary Emergency Response Children’s Social Workers (CSW)); 21 temporary positions for Probation, and five temporary positions for the Department of Mental Health (DMH); and 65 positions for FY 2012-2013, which includes 34 temporary positions and five Acting positions for DCFS, 21 temporary positions for Probation, and five temporary positions for DMH, as shown in Attachment I, to support the expansion and implementation of the CADP strategies listed below; and authorize DCFS, Probation, and DMH to fill these positions. It is also requested that DCFS and Probation be authorized to fill behind any existing staff that moves into its requested positions.

3. Approve the attached Request for Appropriation Adjustment (Attachment II) to move \$11,491,000 {\$3,515,000 for Salaries and Employee Benefits (S&EB) and \$7,976,000 for Services and Supplies (S&S)} from the PFU Account for FY 2011-2012 to the DCFS Operating Budget and to move \$2,957,000 (\$1,107,000 for S&EB and \$1,850,000 for S&S) from the PFU Account for FY 2011-2012 to the Probation Operating Budget.

4. Delegate authority to the Interim Director of DCFS, or designee, to execute amendments substantially similar to Form Amendment (Attachment III) to increase funds for the current fiscal year and extend the term of the eight PIDP contracts. The total cost for the increase for the current FY 2011-2012 is \$1,250,000 as outlined in Attachment IV, financed by Title IV-E Waiver reinvestment funds using 36 percent (\$450,000) Federal revenue, 33 percent (\$412,500) State revenue, and 31 percent (\$387,500) net County Cost (NCC). The cost of the additional one-year period extension starting July 1, 2012 through June 30, 2013, is \$2,500,000 as outlined in Attachment IV, financed by Title IV-E Waiver reinvestments funds using 36 percent (\$900,000) Federal revenue, 33 percent (\$825,000) State revenue, and 31 percent (\$775,000) NCC.

5. Delegate authority to the Interim Director of DCFS, or designee, to execute the additional one-year extension for the eight PIDP contracts by written notice for the period of July 1, 2012 through June 30, 2013, and, if necessary, the optional six-month period of July 1, 2013 through December 31, 2013.

6. Authorize and delegate authority to the Interim Director of DCFS, or designee, to execute amendments to increase or decrease the maximum annual PIDP contract sums for the estimated cost of future unanticipated work within the scope of the contract not to exceed 10% of each maximum annual contract sum provided that: (a) applicable Federal, State, and County contracting regulations are observed; (b) sufficient funding is available; (c) prior

County Counsel approval is obtained; and (d) the Interim Director of DCFS , or designee, notifies your Board and the Chief Executive Office (CEO) in writing within 10 workdays of executing such Contract Amendments.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

On June 26, 2006, your Board approved the CADP, allowing DCFS and Probation (the Departments) to expand and implement their first sequence CADP strategies and fill necessary staff positions. Under this plan, effective July 1, 2007, the Departments began to implement critical system changes in the way child welfare services are provided to children and families in the County. First sequence strategies focused on providing services and finding permanency for youth in extended care and group home care. On February 3, 2009, your Board approved the Departments' second sequence CADP strategies and the filling of necessary staff positions. Second sequence strategies continue to focus on permanency for targeted youth and were expanded to provide preventative services and assessments for families at the front end of the system.

The CADP has provided DCFS and Probation with the opportunity to make critical system changes in child welfare services provision. It enables both improved outcomes for children and families; and enhanced social work practice and performance. While the Departments have reduced caseloads and the number of youth in out-of-home care, including congregate care; and improved several permanency indicators, performance on important safety indicators has declined, signaling the need to focus a significant allocation of CADP reinvestment funds on strategies targeted to improve safety. Proposed strategies will focus on safety, while continuing to support improvements in permanency and enhancing self-sufficiency.

The Departments have accumulated reinvestment funds and seek Board approval to utilize these funds during FY 2011-2012, the final year of the CADP. In addition, the federal Department of Health and Human Services Administration for Children and Families (ACF) has granted California, and therefore Los Angeles County, an additional "bridge" year. During this bridge year, FY 2012-2013, ACF will evaluate the success of California's CADP through June 30, 2012, and assess California's request for a Title IV-E Waiver renewal. As the Departments will continue to operate in the CADP environment in FY 2012-2013, the Departments also seek approval to fund strategies during this additional year.

Provided below is a brief description of the proposed enhanced and expanded strategies to be funded under the CADP. A more detailed description of each strategy is found in Attachments V (DCFS) and VI (Probation).

DCFS

DCFS proposes to target CADP reinvestment funds toward strategies that address the following outcomes: improved safety, increased permanency, and enhanced self-sufficiency. The proposed distribution of reinvestment funds across these outcomes is graphically depicted in Attachment VII.

I. Improved Safety: Recommended Strategies

As indicated, 81.9% of the proposed reinvestment funds are targeted to improve safety in FY 2011-2012 and 68.9% are targeted to improve safety in FY 2012-2013. The following strategies are proposed to improve child safety:

Prevention Initiative Demonstration Project (PIDP) – Increase PIDP’s FY 11-12 budget from \$1,250,000 to \$2,500,000 and extend PIDP for a fifth year, from July 1, 2012 to June 30, 2013. **FY 11-12: \$1,250,000; FY 12-13: \$2,500,000.**

Time Limited Family Reunification (TLFR) – Increase the Department Services Order (DSO) with the Department of Public Health (DPH) by 32%; DPH will need to request Board approval to exceed its 10% delegated authority. **FY 11-12: \$784,000; FY 12-13: \$784,000.**

Adoption Promotion and Support Services (APSS) – Restore funding cuts by 10% under delegated authority. **FY 11-12: \$320,000; FY 12-13: \$320,000.**

Child Abuse and Neglect Prevention, Intervention and Treatment Program (CAPIT) – Increase funding by 10% under current delegated authority for all 55 contracts. DCFS will return to the Board to request approval to increase 23 of these contracts an additional 10% based on success and current usage. **FY 11-12: \$515,000; FY 12-13: \$515,000.**

Hubs – Hire eight temporary Children’s Social Workers IIIs (CSW III) and procure seven temporary additional Public Health Nurses (PHNs) for the Hubs for a twelve month pilot project. **FY 11-12: \$982,000; FY 12-13: \$933,000.**

Expanded Public Health Nurses - Procure 20 temporary PHNs and appoint five current PHNs as Acting Public Health Nurse Supervisors (PHNS) to be co-located in DCFS regional offices to provide PHN services to children across the continuum of care as a twelve month pilot project. **FY 11-12: \$1,891,000; FY 12-13: \$1,873,000.**

Parents in Partnership (PIP) – Extend current contract with parent partners to expand PIP services to all regional offices. **FY 11-12: \$330,000; FY 12-13: \$715,000.**

Emergency Response (ER) Caseload – Extend the service of 57 current temporary CSWs (ER over 60) to one year each. **FY 11-12: \$1,919,000; FY 12-13: \$0.**

In-House Legal Services – Expand existing DSO with County Counsel to provide additional twelve co-located County Counsel attorneys. **FY 11-12: \$1,200,000; FY 12-13: \$2,400,000.**

Coaching and Mentoring – Further augment the Department’s Inter-University Consortium (IUC) coaching/mentoring deliverables provided to CSWs, Supervising Children’s Social Workers (SCSW) and public agency partners based on the Department’s Core Practice Model, to enhance skill development in strengths/needs practice, engagement and teaming.

FY 11-12: \$145,000 FY 12-13 \$300,000.

Project (Screening and Assessment for Family Engagement) SAFE – An MOU with DPH's Substance Abuse Prevention and Control (SAPC) program and DCFS will be utilized to cover the cost of Community Assessment Services Center (CASC) assessments and drug and alcohol testing for all clients who participate in the assessment process. The proposed pilot program will be conducted from February 1, 2012, through April 30, 2012.

FY 11-12: \$70,000; FY 12-13: \$0.

II. Increased Permanency: Recommended Strategies

Several strategies identified to improve safety also increase permanency, including the provision of aftercare services. As indicated in Attachment VII, 9.4% of the proposed reinvestment funds are targeted to increase permanency in FY 2011-2012 and 8.7% are targeted to increase permanency in FY 2012-2013. The following strategies are proposed to move children towards permanency:

Enhanced Specialized Foster Care with Department of Mental Health (DMH) - Expand Memorandum of Understanding (MOU) with DMH to hire five temporary Psychiatric Social Worker IIs (PSW) aligned with the 11 delinquency courts.

FY 11-12: \$340,000; FY 12-13: \$559,000.

Upfront Permanency Partners Program (P3) – Hire 15 additional retirees P3 workers (CSW III) and 2 two retirees (Supervising Children's Social Workers) to provide upfront family finding and engagement. **FY 11-12: \$745,000; FY 12-13: \$745,000.**

III. Enhanced Self-sufficiency: Recommended Strategies

Many of the above strategies identified to increase permanency will also enhance self-sufficiency. As demonstrated in Attachment VII, 8.7% of the proposed funds are targeted to enhance self-sufficiency in FY 2011-2012 and 22.5% are targeted to enhance self-sufficiency in FY 2012-2013. The following self-sufficiency strategies are identified:

Youth Development Services (YDS) - Allocate Chaffee funds for older youth and use CADP funds for Independent Living Program (ILP) contracts.

FY 11-12: \$1,000,000; FY 12-13: \$1,000,000.

Countywide Foster Youth Education Project – Expand the First District Education Pilot Program, established by Supervisor Gloria Molina, to better address the educational needs of children served by the Department, by 20 CSW IIIs and add 35 contracted Academic Remediation Counselors (4 CSWs and 7 Academic Remediation Counselors per supervisorial district) to be co-located in schools. Hire six temporary CSWs to fill behind the 20 experienced CSWs who will be co-located in the schools. Hire one temporary Senior Typist Clerk (STC) and two temporary Intermediate Typist Clerks (ITC) to provide support to program managers.

FY 11-12: \$0; FY 12-13: \$2,371,000.

Probation

Probation proposes to target CADP reinvestment funds toward services that address the following outcomes: increased permanency, placement stability, and enhanced self-sufficiency. The proposed distribution of reinvestment funds across these outcomes are graphically depicted in Attachment VII.

I. Increased Permanency: Recommended Strategies

As indicated in Attachment VII, 68.8% of the proposed reinvestment funds are targeted to increase permanency in FY 2011-2012 and 67.2% are targeted to increase permanency in FY 2012-2013. The following strategies are proposed to move children towards permanency:

Probation Case Management System (PCMS) Enhancements – Offset the cost of PCMS enhancements, support and maintenance related to Placement Services.

FY 11-12: \$250,000; FY 12-13: \$0.

PCMS Interface with DCFS Child Welfare Services/Case Management System (CWS/CMS) - Hire an Information Technology Support Services Master Agreement (ITSSMA) contractor who can support the build of a PCMS interface with CWS/CMS.

FY 11-12: \$250,000; FY 12-13: \$0.

PCMS Interface with DPSS LEADER System - Hire an ITSSMA contractor to identify interface requirements from source systems; create, extract, transfer, and load solutions; communicate with internal and vendor developers and other technical resources to create interface programs; and test and troubleshoot interface issues.

FY 11-12: \$150,000; FY 12-13: \$0.

Expansion of Functional Family Therapy (FFT) and Multi-systemic Therapy (MST) - Expand MOU with DMH to increase the Department's capacity to provide evidence-based, family- focused therapeutic services in the community. **FY 11-12: \$350,000; FY 12-13: \$0.**

Community-Based Aftercare Services – Develop MOU with DMH to increase contracted allocations to group home providers for aftercare services in the community.

FY 11-12: \$200,000; FY12-13: \$200,000.

Community-Based Substance Abuse Services - Develop MOU with the DPH to provide youth with substance abuse services in the community.

FY 11-12: \$150,000; FY12-13: \$150,000.

Expansion of Functional Family Probation (FFP) – Expand the FFP Unit by four additional FFP Deputy Probation Officer (DPO) positions to provide intensive supervision services to increase prevention. **FY 11-12: \$210,000; FY12-13: \$423,000.**

Expansion of 241.1 Unit – Fund 10 additional DPO and one Supervising Deputy Probation Officer (SDPO) positions to provide investigations and determinations in conjunction with DCFS caseworkers for cross-over youth. **FY 11-12: \$581,000; FY12-13: \$1,171,000.**

II. Placement Stability: Recommended Strategies

Several strategies identified to increase permanency also enhance placement stability. As indicated in Attachment VII, 10.2% of the proposed reinvestment funds are targeted to increase permanency in FY 2011-2012 and 22.0% are targeted to increase permanency in FY 2012-2013. The following strategies are proposed to move children towards placement stability:

Expansion of Group Home Monitoring Unit – Expand the Group Home Monitoring Unit by four Program Analysts and two DPOs. **FY 11-12: \$316,000; FY12-13: \$637,000.**

III. Enhanced Self-Sufficiency: Recommended Strategies

Many of the above strategies identified to increase permanency and placement stability will also enhance self-sufficiency. As demonstrated in Attachment VII, 21.1% of the proposed funds are targeted to enhance self-sufficiency in FY 2011-2012 and 10.8% are targeted to enhance self-sufficiency in FY 2012-2013. The following self-sufficiency strategies are identified:

Youth Development Services (YDS) – Increase the ILP Allocation due to continued reductions. **FY 11-12: \$500,000; FY 12-13 \$0.**

Countywide Foster Youth Education Project – Based on successful outcomes from the Education Program Pilot established by Supervisor Gloria Molina, contract Academic Remediation Counselors in each of the supervisorial districts to conduct comprehensive educational assessments, develop and implement educational case plans through multi-disciplinary teams, connect students to local resources, and work to resolve any identified educational issues. **FY 11-12: \$0; FY 12-13: \$462,000.**

IMPLEMENTATION OF STRATEGIC PLAN GOALS

The recommended actions are consistent with the principles of the Countywide Strategic Plan, Goals 5 (Children and Families' Well-Being), 7 (Health and Mental Health) and 8 (Public Safety) and DCFS' goal of Self-Sufficiency. These goals will be accomplished by providing more preventative services; increasing the number and array of services to allow more children to remain safely in their homes; safely reducing the reliance on out-of-home care through the provision of intensive, focused, individualized services; safely reducing the number of children and their length of stay in congregate care while ensuring that individualized case planning and appropriate community alternatives are in place; and reducing the timelines to permanency.

FISCAL IMPACT/FINANCING

Approve the attached Request for Appropriation Adjustment (Attachment II) to move \$11,491,000 {\$3,515,000 for Salaries and Employee Benefits (S&EB) and \$7,976,000 for Services and Supplies (S&S)} from the PFU Account for FY 2011-2012 to the DCFS Operating Budget and to move \$2,957,000 (\$1,107,000 for S&EB and \$1,850,000 for S&S) from the PFU Account for FY 2011-2012 to the Probation Operating Budget.

The Departments project \$32,506,000 in available child welfare reinvestment funds. DCFS proposes to utilize \$11,491,000 of the available reinvestment funds in FY 2011-2012 and \$15,015,000 in FY 2012-2013. Probation proposes to utilize \$2,957,000 of the available reinvestment funds in FY 2011-2012 and \$3,043,000 in FY 2012-2013. These funds fully cover the costs of proposed strategies.

PIDP Fiscal Impact Financing (DCFS)

The cost of the increase for PIDP for FY 2011-2012 is \$1,250,000 and the cost of the additional one- year extension from July 1, 2012 through June 30, 2013, is \$2,500,000. The total cost of the increase and the one-year extension is \$3,750,000 financed by CADP reinvestments funds using 36 percent (\$1,350,000) Federal revenue, 33 percent (\$1,237,500) State revenue, and 31 percent (\$1,162,500) NCC.

PIDP Contracting Process (DCFS)

On May 21, 2007, DCFS released a Request for Information (RFI) and received Statements of Interest (SOI) resulting in one-year contracts with six qualified and willing contractors to provide PIDP services for the eight Service Planning Areas (SPA). Because no qualified agencies were identified for SPA 1 and SPA 7, DCFS negotiated with qualified agencies from two other SPAs to provide services for these areas. The procurement process complied with State contracting regulation 23-650.15.151, allowing for Procurement by Negotiation when only a single source for each SPA is willing and available to fulfill each contract.

On February 26, 2008, your Board approved the PIDP Form contracts for the period of February 26, 2008 to February 25, 2009. On November 5, 2008, your Board approved a four-month extension of the Contracts. On June 9, 2009, your Board approved an additional one-year extension of the Contracts. On June 29, 2010, your Board approved a six-month extension pending evaluation results for the second year of PIDP services. On December 14, 2010, your Board approved an 18-month extension ending June 30, 2012.

On June 17, 2010, DCFS received CDSS' approval to extend the Contracts for an additional two years, pursuant to CDSS Manual letter OPS-01-02, Section 23-650-18. On October 5, 2011, CDSS approved an additional one-year extension of the PIDP contracts under Policies and Procedures (MPP), Section 23-650.1.18 unique circumstances to allow for the completion of the Promoting Safe Stability Families/Child Abuse Prevention Intervention and Treatment (PSSF/CAPIT) programs solicitation. The proposed Contract extension periods

and the increased Contract amounts specified in the Form Amendment were negotiated with the Contractors, in accordance with CDSS regulations, as only a single source for each SPA is willing and available to fulfill each contract.

DCFS has evaluated these services and determined that the Living Wage Program (County Code Chapter 2.201) does not apply to the Contracts. DCFS has determined that a Cost-of-Living Adjustment (COLA) provision was not required for the Contracts.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

The County's CADP provides DCFS and Probation with the flexibility to use Title IV-E funds for innovative strategies to accelerate efforts to improve outcomes for children and families in Los Angeles County. Proposed enhanced and expanded CADP strategies build upon system improvements underway among County Departments and community partners.

On April 17, 2007, your Board approved the County's submission of the CADP to CDSS, and on May 18, 2007, CDSS acknowledged receipt of the CADP. CDSS determined that the county level project objectives and proposed use of flexible funding support the overall goals of the Waiver demonstration as reflected in the federal Waiver Terms and Conditions. As indicated in the County's agreement with CDSS, staff from the CDSS Resources Development and Training Support Bureaus has assisted our staff, provided feedback, and coordinated site visits.

The Chief Executive Office (CEO) concurs with the requested action. The CEO and County Counsel have reviewed this Board letter. County Counsel has approved the PIDP contract amendment as to form.

IMPACT ON CURRENT SERVICES

Proposed enhanced and expanded CADP strategies will allow DCFS and Probation to utilize flexible funding available in the CADP to improve outcomes for children and families. This will be through a combination of the many initiatives the Departments had underway prior to joining the CADP and the flexibility provided by the CADP to create or expand practice innovations, organizational restructuring and an array of services available in communities.

With the enhanced and expanded strategies, the Departments propose to utilize a wide array of programs and services to provide individualized services and strategies that are strength-based, family-centered, child-focused and community-based. This array of services will span the service continuum from: 1) Prevention and Early Intervention; 2) Crisis Intervention; 3) Intensive Services; and, 4) Permanency and Aftercare Services.

CONCLUSION

The Honorable Board of Supervisors

December 13, 2011

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The enhanced and expanded strategies under the CADP build upon system improvements underway in Los Angeles County departments and their community partners. DCFS and Probation remain committed in their efforts to improve safety, permanency and well-being for the children of Los Angeles County who are at risk or currently reside in out-of-home care. Proposed strategies are focused on child safety with additional enhancements to strategies that increase safety and enhance self-sufficiency.

It is requested that the Executive Officer/Clerk of the Board send one copy of the Adopted Board action to each of the following:

Department of Children and Family Services
Attn: Rhelda Shabazz, Deputy Director
Bureau of Strategic Management
425 Shatto Place, Suite 602
Los Angeles, CA 90020

Probation Department
Attn: Jennifer Kaufman, Acting Director
Title IV-E Waiver Management
9150 E. Imperial Highway
Downey, California 90242

Department of Children and Family Services
Attn: Cynthia McCoy-Miller, Administrative Deputy III
Bureau of Finance and Administration
425 Shatto Place, Suite 300
Los Angeles, CA 90020

Probation Department
Attn: Tasha Howard, Director
Contracts and Grants Management
9150 E. Imperial Highway
Downey, California 90242

Respectfully submitted,

PHILIP L. BROWNING
INTERIM DIRECTOR

CALVIN C. REMINGTON
ACTING CHIEF
PROBATION OFFICER

PLB:CCR
RS:aw

Attachments (7)

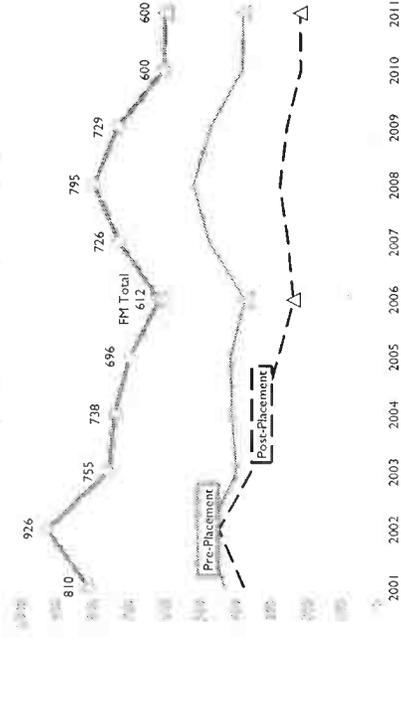
C: Chief Executive Officer
County Counsel
Auditor-Controller

Center for Social Services Research, University of California at Berkeley, Data Source: CWS/CMS 2011 Quarter 3 Extract.
http://cssr.berkeley.edu/ucb_childwelfare/

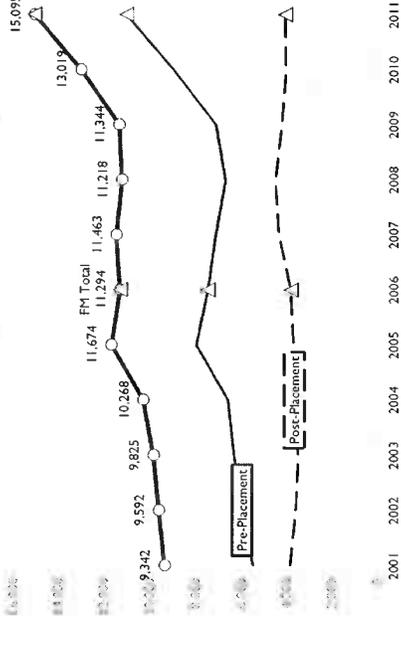
I. Children in Family Maintenance (FM)
 Pre-Placement, Post-Placement, and Total

Interval	Oct 1	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	Point in Time
Area 1	Area 2												2006
													2011
Alameda													1.6%
Pre-Placement		433	478	398	411	416	375	474	519	472	383	381	1.6%
Post-Placement		377	448	357	327	280	237	252	276	257	217	219	-7.6%
FM Total		810	926	755	738	696	612	726	795	729	600	600	-2.0%
Los Angeles													47.5%
Pre-Placement		5,491	5,987	6,327	6,589	7,972	7,475	7,131	6,719	7,122	8,973	11,024	47.5%
Post-Placement		3,851	3,605	3,498	3,679	3,702	3,819	4,332	4,499	4,222	4,046	4,071	6.6%
FM Total		9,342	9,592	9,825	10,268	11,674	11,294	11,463	11,218	11,344	13,019	15,095	33.7%

Alameda: Children Served in Family Maintenance



Los Angeles: Children Served in Family Maintenance



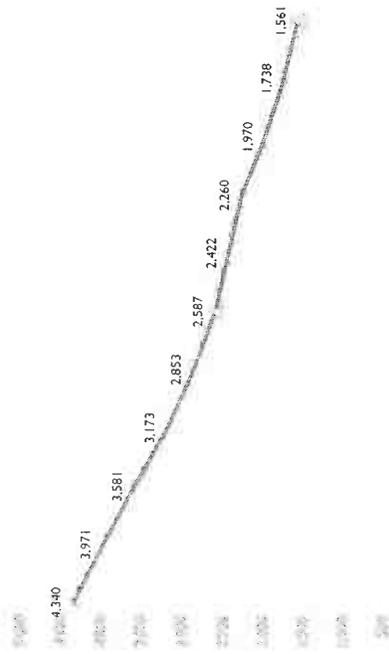
Note: Family Maintenance case services provided after Family Reunification and/or Permanent Placement case services that were provided during the same case opening are classed as Post-Placement Family Maintenance case services. Otherwise Family Maintenance case services are classed as Pre-Placement Family Maintenance services.

http://cssr.berkeley.edu/ucb_childwelfare/CaseServiceComponents.aspx

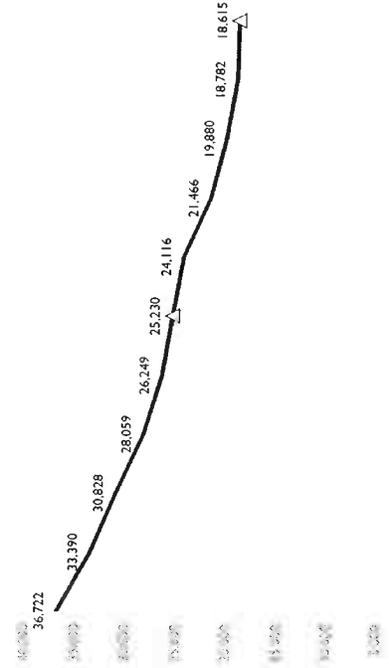
2. Children in Child Welfare Supervised Foster Care

Interval	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	Point in Time 2006	Point in Time 2011	% Change
Oct 1	4,340	3,971	3,581	3,173	2,853	2,587	2,422	2,260	1,970	1,738	1,561	26,249	18,615	-39.7%
	36,722	33,390	30,828	28,059	26,249	25,230	24,116	21,466	19,880	18,782	18,615			-26.2%

Alameda: Children in Foster Care



Los Angeles: Children in Foster Care

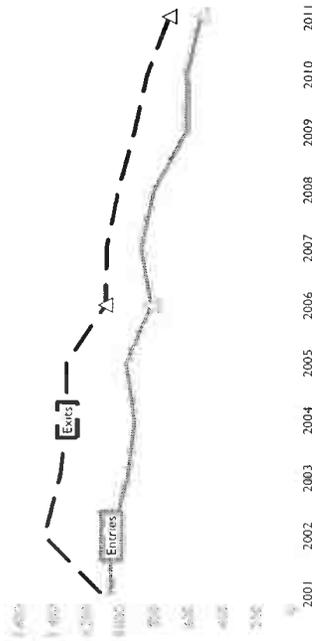


Notes: These data include child-welfare-supervised foster children (and exclude those supervised by probation and other agencies). These data do not include children who are in voluntary foster care. See endnotes for additional information. http://cssr.berkeley.edu/lab_childwelfare/PIT.aspx

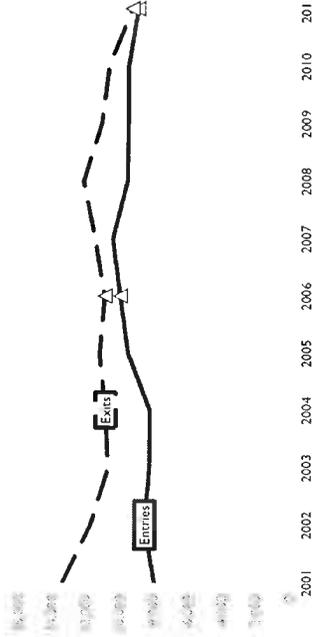
3. Children Entering and Exiting Child Welfare Supervised Foster Care

Interval	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	Yr. Ending*
Alameda												2006
Entries	1,058	1,054	958	917	965	819	878	804	619	616	534	2011
Exits	1,115	1,449	1,358	1,314	1,318	1,087	1,082	1,012	922	844	716	% Change
Los Angeles												2011
Entries	7,951	8,534	8,250	8,205	9,492	9,951	10,390	9,543	9,479	9,469	8,910	-10.5%
Exits	13,397	11,742	10,666	10,838	11,186	10,874	11,443	12,134	11,071	10,620	9,244	-15.0%

Alameda: Children Entering and Exiting Foster Care



Los Angeles: Children Entering and Exiting Foster Care



Notes: Data are limited to children in foster care for eight days or more. Children entering or exiting care more than once during the period are counted once. These data include child-welfare-supervised foster children and exclude those supervised by probation and other agencies). An exit is defined as the end of a foster care placement episode, not necessarily termination of jurisdiction. See endnotes for more information.

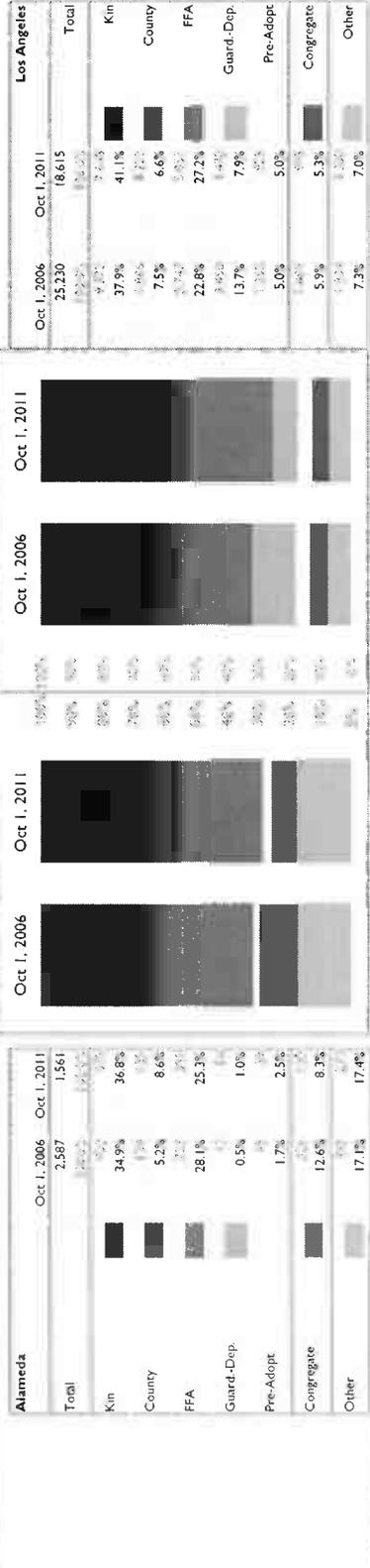
*Listed years represent end year of interval. For example, interval Jul 1-Jun 30 and year 2006 represents data from Jul 1, 2005-Jun 30, 2006.

http://cair.berkeley.edu/child_welfare/Entries.aspx for Entries
http://cair.berkeley.edu/child_welfare/Exits.aspx for Exits

4. Children in Child Welfare Supervised Foster Care, by Placement Type

http://sars.berkelley.edu/ucb_childwelfare/PTL.aspx

Interval	Oct 1	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	% Change
Alameda													
Family Setting		1,610	1,435	1,243	1,086	975	902	851	863	706	669	575	-36.2%
Kin		488	383	294	189	146	134	135	128	127	114	135	0.7%
County		1,007	930	878	844	775	727	629	588	536	478	395	-45.7%
FFA		56	57	41	29	22	12	14	13	13	14	16	33.3%
Guardian-Dep		156	138	120	78	63	43	68	60	88	31	39	-9.3%
Pre-Adopt		468	463	452	414	377	326	333	261	171	144	130	-60.1%
Congregate Care		555	565	553	533	495	443	392	347	329	288	271	-38.8%
Other		4,340	3,971	3,581	3,173	2,853	2,587	2,422	2,260	1,970	1,738	1,561	-39.7%
Total		13,420	11,400	10,405	9,409	9,410	9,572	9,197	7,928	7,004	7,101	7,648	-20.1%
Los Angeles													
Family Setting		4,079	3,790	3,407	2,713	2,201	1,886	1,702	1,409	1,273	1,255	1,222	-35.2%
Kin		7,332	7,433	6,703	5,918	5,640	5,747	5,792	5,577	5,688	5,443	5,057	-12.0%
County		3,090	3,306	3,365	3,550	3,643	3,450	3,144	2,753	2,246	1,826	1,470	-57.4%
FFA		1,783	1,182	1,071	1,198	1,166	1,252	1,281	1,288	1,232	800	925	-26.1%
Guardian-Dep		2,213	2,206	2,087	1,985	1,718	1,489	1,286	1,039	888	913	993	-33.3%
Pre-Adopt		4,805	4,073	3,790	3,286	2,471	1,834	1,714	1,472	1,549	1,444	1,300	-29.1%
Congregate Care		36,722	33,390	30,828	28,059	26,249	25,230	24,116	21,466	19,880	18,782	18,615	-26.2%
Total		48,005	44,183	41,233	37,677	35,659	34,802	33,313	30,394	26,884	25,883	24,643	-48.8%



See endnotes for additional information.

5. In Care Rates, by Race and Ethnicity
Number of Children in the Population (For Children Ages 0-17)

Please see important note regarding population data.

Interval	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	Time 1: Time 2:	2004 2009	% Change
Alameda														
Black	58,808	57,503	55,758	53,837	51,835	49,850	47,999	46,053	46,053	40,932	40,932	Time 1: Time 2:	46,053	-14.5%
White	111,917	109,164	105,499	101,763	97,671	94,354	91,734	89,471	89,471	77,673	77,673	Time 1: Time 2:	89,471	-12.1%
Hispanic	96,359	99,177	101,731	104,159	106,434	109,073	112,126	115,043	115,043	108,716	108,716	Time 1: Time 2:	115,043	10.4%
Asian / P.I.	75,822	77,690	79,253	80,868	82,306	83,780	85,413	87,946	87,946	85,911	85,911	Time 1: Time 2:	87,946	8.8%
Native American	1,285	1,267	1,243	1,227	1,192	1,155	1,139	1,118	1,118	848	848	Time 1: Time 2:	1,118	-8.9%
Total	344,191	344,801	343,484	341,854	339,438	338,212	338,411	339,631	339,631	314,080	314,080	Time 1: Time 2:	339,631	-0.7%
Los Angeles														
Black	265,640	261,902	256,821	250,582	243,883	236,061	227,550	219,070	219,070	187,372	187,372	Time 1: Time 2:	219,070	-12.6%
White	548,404	543,388	535,907	526,096	512,812	496,876	480,169	465,290	465,290	409,377	409,377	Time 1: Time 2:	465,290	-11.6%
Hispanic	1,698,949	1,772,461	1,831,044	1,867,645	1,878,732	1,860,779	1,829,535	1,812,188	1,812,188	1,488,499	1,488,499	Time 1: Time 2:	1,812,188	-3.0%
Asian / P.I.	253,604	253,595	253,470	252,863	252,111	249,681	247,212	247,329	247,329	233,846	233,846	Time 1: Time 2:	247,329	-2.2%
Native American	6,427	6,119	5,789	5,374	4,963	4,496	4,015	3,554	3,554	3,446	3,446	Time 1: Time 2:	3,554	-3.3%
Total	2,773,024	2,837,465	2,883,031	2,902,560	2,892,501	2,847,893	2,788,481	2,747,431	2,747,431	2,322,540	2,322,540	Time 1: Time 2:	2,747,431	-5.3%

Number of Children in Child Welfare Supervised Foster Care (For Children Ages 0-17)

Please see important note regarding population data.

Interval	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	Time 1: Time 2:	2004 2009	% Change
Alameda														
Black	3,010	2,789	2,415	2,133	1,865	1,664	1,499	1,375	1,144	1,011	863	Time 1: Time 2:	1,144	-46.4%
White	646	557	464	454	414	352	349	320	264	256	258	Time 1: Time 2:	264	-41.9%
Hispanic	497	492	503	403	405	416	408	423	373	334	279	Time 1: Time 2:	373	-7.4%
Asian / P.I.	100	84	84	83	85	78	78	92	72	61	60	Time 1: Time 2:	72	-13.3%
Native American	24	23	28	17	23	21	20	15	23	15	18	Time 1: Time 2:	23	35.3%
Total	4,277	3,945	3,494	3,080	2,792	2,531	2,354	2,225	1,876	1,677	1,478	Time 1: Time 2:	1,876	-39.3%
Los Angeles														
Black	16,450	14,438	12,926	11,478	10,106	9,113	8,175	7,198	6,214	5,841	5,539	Time 1: Time 2:	6,214	-45.9%
White	4,719	4,249	3,904	3,506	3,216	2,892	2,755	2,338	1,970	1,914	1,955	Time 1: Time 2:	1,970	-43.8%
Hispanic	14,407	13,554	12,750	11,862	11,661	11,479	11,672	10,724	9,804	9,247	9,380	Time 1: Time 2:	9,804	-17.3%
Asian / P.I.	516	536	496	455	420	397	388	380	332	339	299	Time 1: Time 2:	332	-27.0%
Native American	165	152	142	125	110	108	94	84	69	97	99	Time 1: Time 2:	69	-44.8%
Total	36,257	32,929	30,218	27,426	25,513	23,989	23,084	20,724	18,389	17,438	17,272	Time 1: Time 2:	18,389	-32.0%

http://sfr.berkeley.edu/child_welfare/CareRates.aspx for In Care Rates
http://sfr.berkeley.edu/child_welfare/DisparityIndices.aspx for Disparity Indices

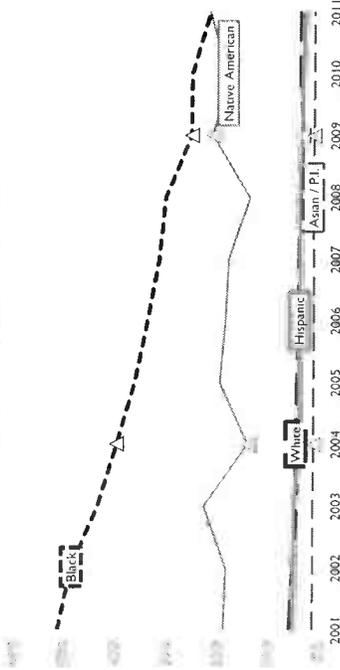
5. (cont'd) In Care Rates, by Race and Ethnicity
 Number of Children in Child Welfare Supervised Foster Care per 1,000 Children in the Population (For Children Ages 0-17)

Interval	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	% Change
Alameda																					
Black	51.2	48.5	43.2	39.6	36.0	33.4	31.2	29.9	24.8	24.7	21.1	21.1	21.1	21.1	21.1	21.1	21.1	21.1	21.1	21.1	-37.4%
White	5.8	5.1	4.4	4.5	4.2	3.7	3.8	3.6	3.0	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3	-33.3%
Hispanic	5.2	5.0	4.9	3.9	3.8	3.8	3.6	3.7	3.2	3.1	2.6	2.6	2.6	2.6	2.6	2.6	2.6	2.6	2.6	2.6	-17.9%
Asian / P.I.	1.3	1.1	1.1	1.0	1.0	0.9	0.9	1.0	0.8	0.7	0.7	0.7	0.7	0.7	0.7	0.7	0.7	0.7	0.7	0.7	-20.0%
Native American	18.7	18.2	22.5	13.9	19.3	18.2	17.6	13.4	20.6	17.7	21.2	21.2	21.2	21.2	21.2	21.2	21.2	21.2	21.2	21.2	48.2%
Los Angeles																					
Black	61.9	55.1	50.3	45.8	41.4	38.6	35.9	32.9	28.4	31.2	29.6	29.6	29.6	29.6	29.6	29.6	29.6	29.6	29.6	29.6	-38.0%
White	8.6	7.8	7.3	6.7	6.3	5.8	5.7	5.0	4.2	4.7	4.8	4.8	4.8	4.8	4.8	4.8	4.8	4.8	4.8	4.8	-37.3%
Hispanic	8.5	7.6	7.0	6.4	6.2	6.2	6.4	5.9	5.4	6.2	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	-15.6%
Asian / P.I.	2.0	2.1	2.0	1.8	1.7	1.6	1.6	1.5	1.3	1.4	1.3	1.3	1.3	1.3	1.3	1.3	1.3	1.3	1.3	1.3	-27.8%
Native American	25.7	24.8	24.5	23.3	22.2	24.0	23.4	23.6	19.4	28.1	28.7	28.7	28.7	28.7	28.7	28.7	28.7	28.7	28.7	28.7	-16.7%

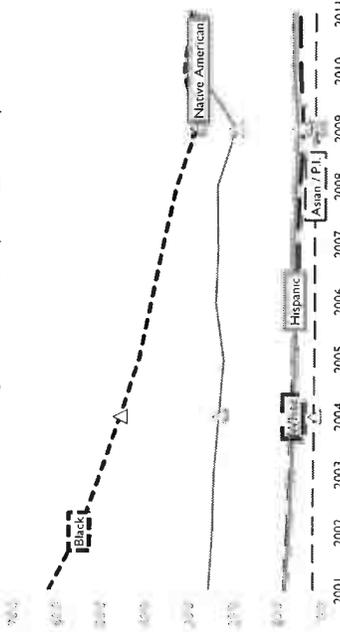
Please see important note regarding population data.

Time 1:
Time 2:

Alameda: In Care Rates, by Race and Ethnicity



Los Angeles: In Care Rates, by Race and Ethnicity



http://csw.berkeley.edu/uch_childwelfareInCareRates.aspx for In Care Rates
http://csw.berkeley.edu/uch_childwelfare/DisparityIndices.aspx for Disparity Indices

6. Median Time in Months from Latest Removal to Reunification
For Exits to Reunification from Child Welfare Supervised Foster Care

Interval	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Alameda	6.1	7.7	7.0	7.7	5.7	5.8	5.9	6.1	7.7	8.2	9.7
Los Angeles	17.2	13.9	13.5	13.7	11.1	8.5	8.1	8.3	8.0	7.9	8.5

Yr. Ending*	2006	2011
% Change		
	67.2%	0.0%

Time 1:
Time 2:

Alameda and Los Angeles: Median Months to Reunification



Note: These data are limited to cases in which a child spent eight days or more in foster care. An exit to reunification may or may not correspond with termination of jurisdiction. Exits to reunification remain as open court cases if families are receiving court ordered post-placement family maintenance services. See endnotes for additional information.

*Listed years represent end year of interval. For example, interval Jul 1-Jun 30 and year 2006 represents data from Jul 1, 2005-Jun 30, 2006.

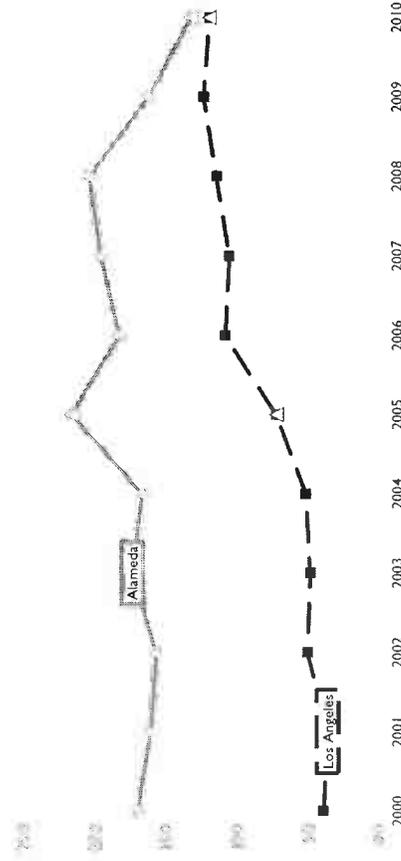
http://srs.berkeley.edu/child_welfare/inf2.asp

7. Percent of Children Reentering Child Welfare Supervised Foster Care in Less than Twelve Months

For Exits to Reunification from Child Welfare Supervised Foster Care

Interval	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	Yr. Ending*
Oct 1-Sep 30	17.0	16.1	15.7	17.4	16.7	21.7	18.3	19.6	20.4	16.2	13.2	2010
Alameda	3.9	3.6	5.0	4.8	5.1	7.2	10.8	10.5	11.4	12.3	11.9	% Change
Los Angeles												-39.2%
												65.3%

Alameda and Los Angeles: Percent Reentering in Less than Twelve Months

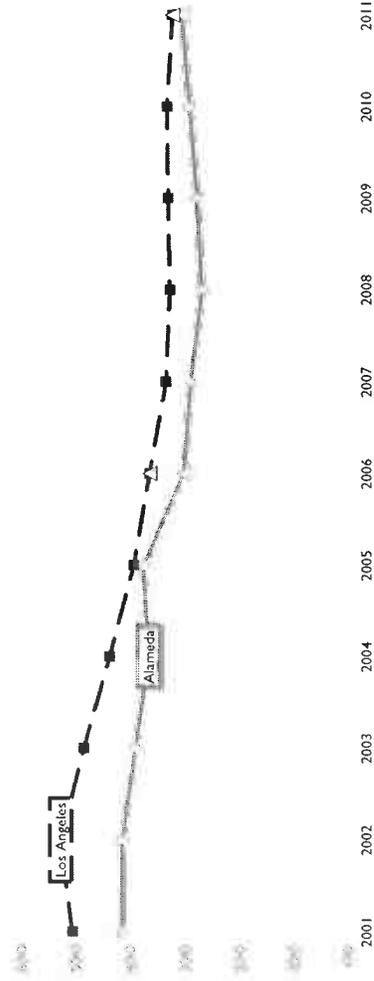


Note: An exit to reunification may or may not correspond with termination of jurisdiction. Exits to reunification remain as open court cases if families are receiving court ordered post-placement family maintenance services. See endnotes for additional information.
 *Listed years represent end year of interval. For example, interval Jul 1-Jun 30 and year 2006 represents data from Jul 1, 2005-Jun 30, 2006.
http://cswr.berkeley.edu/rct_childwelfare/ciml.aspx

8. Median Time in Months from Latest Removal to Adoption
For Exits to Adoption from Child Welfare Supervised Foster Care

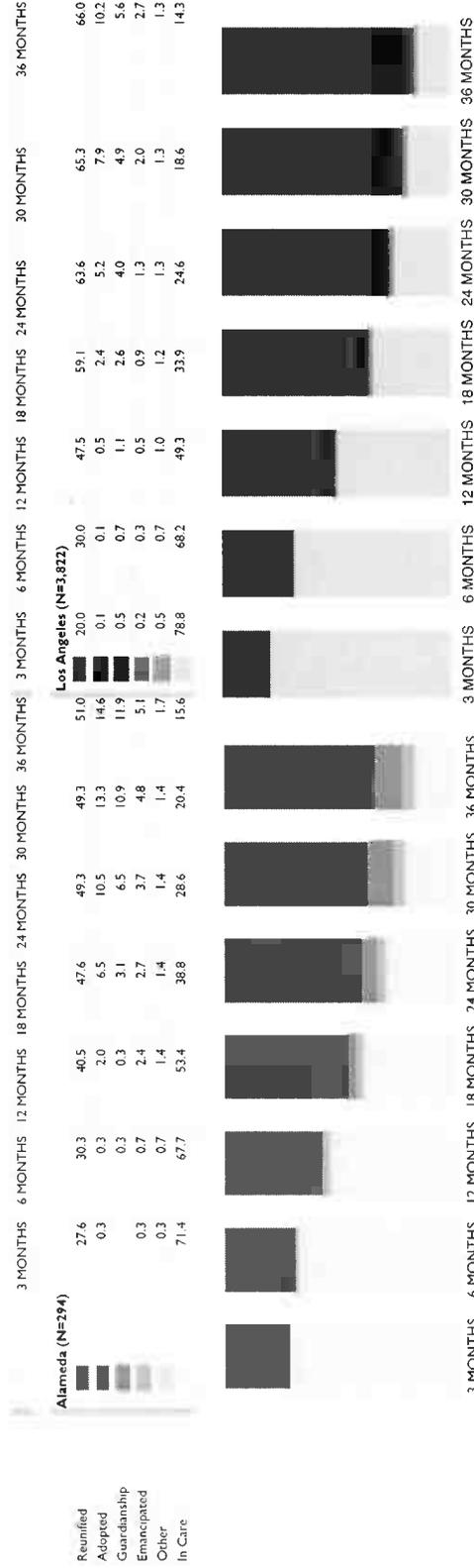
Interval	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	Yr. Ending*
Oct 1-Sep 30	41.5	41.5	39.0	36.6	37.5	30.2	28.9	26.8	27.7	29.1	30.5	2011
	50.6	52.8	48.5	43.8	39.3	36.4	33.4	32.7	33.0	33.2	32.2	% Change
												1.0%
												-11.5%

Alameda and Los Angeles: Median Months to Adoption



See endnotes for additional information.
*Listed years represent end year of interval. For example, interval Jul 1-Jun 30 and year 2006 represents data from Jul 1, 2005-Jun 30, 2006.

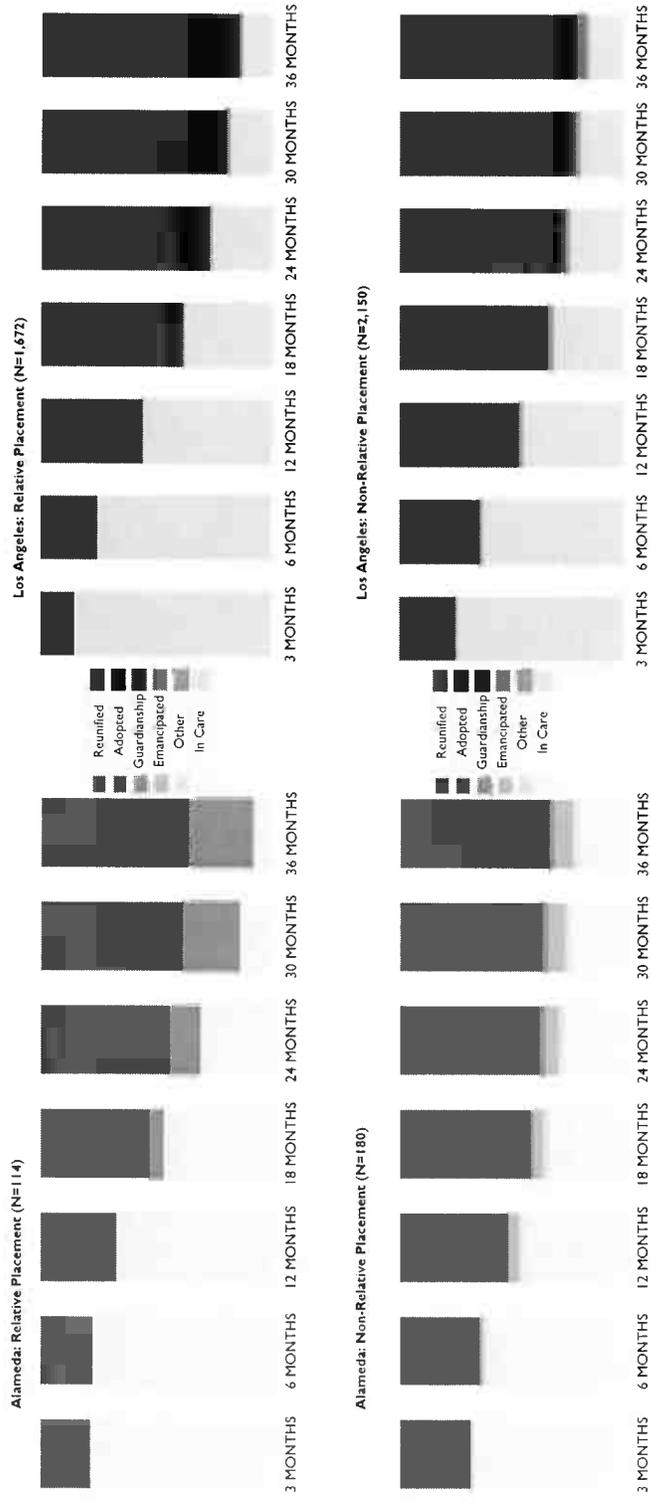
9. Percent Exiting Placement to Permanency Over Time by Exit Type
 For Children Entering Child Welfare Supervised Foster Care for the First Time April 1, 2008 to September 30, 2008



https://cswf.berkeley.edu/jch_childwelfare/IM3.aspx

Note: These data are limited to cases in which a child spent eight days or more in foster care.

9. (cont.d) Percent Exiting Placement to Permanency Over Time by Exit Type For Children Entering Child Welfare Supervised Foster Care for the First Time April 1, 2008 to September 30, 2008



<http://cswr.berkeley.edu/uchildwelfare/LM3.aspx>

Note: These data are limited to cases in which a child spent eight days or more in foster care.

9. (cont'd) Percent Exiting Placement to Permanency Over Time by Exit Type
For Children Entering Child Welfare Supervised Foster Care for the First Time April 1, 2008 to September 30, 2008

	3 MONTHS	6 MONTHS	12 MONTHS	18 MONTHS	24 MONTHS	30 MONTHS	36 MONTHS	30 MONTHS	36 MONTHS
Alameda: Relative Placement (N=114)									
Reunified	21.9	22.8	33.3	45.6	47.4	47.4	47.4	61.7	62.3
Adopted	1.8	8.8	14.0	14.9	14.0	14.0	14.0	9.6	12.2
Guardianship	6.1	13.2	24.6	27.2	24.6	24.6	24.6	8.8	10.4
Emancipated			0.9	0.1	0.1	0.1	0.1	1.0	1.4
Other				0.1	0.1	0.1	0.1	0.7	0.7
In Care	78.1	77.2	66.7	46.5	30.7	14.0	7.9	18.2	12.9
Los Angeles: Relative Placement (N=1,672)									
Reunified	14.2	23.7	42.7	54.8	59.7	59.7	59.7	61.7	62.3
Adopted	0.1	0.1	0.4	2.5	6.2	6.2	6.2	9.6	12.2
Guardianship	0.3	0.5	1.1	4.1	7.0	7.0	7.0	8.8	10.4
Emancipated			0.2	0.4	0.5	0.5	0.5	1.0	1.4
Other			0.1	0.3	0.4	0.4	0.4	0.7	0.7
In Care	85.3	75.3	55.3	37.6	25.9	18.2	12.9	18.2	12.9
Alameda: Non-Relative Placement (N=180)									
Reunified	31.1	35.0	45.0	48.9	50.6	50.6	50.6	68.1	68.8
Adopted	0.6	0.6	3.3	9.4	11.7	12.8	12.8	6.6	8.6
Guardianship	0.6	0.6	0.6	1.1	2.2	2.2	2.2	4.5	6.6
Emancipated	0.6	1.1	3.9	4.4	6.1	7.8	7.8	1.8	1.9
Other	0.6	1.1	2.2	2.2	2.2	2.2	2.2	2.8	3.6
In Care	67.2	61.7	45.0	33.9	27.2	24.4	24.4	18.9	15.3
Los Angeles: Non-Relative Placement (N=2,150)									
Reunified	24.4	34.9	51.3	62.4	66.6	66.6	66.6	68.1	68.8
Adopted	0.0	0.1	0.6	2.2	4.5	4.5	4.5	6.6	8.6
Guardianship	0.7	0.8	1.2	1.4	1.6	1.6	1.6	1.8	1.9
Emancipated	0.2	0.4	0.8	1.3	2.0	2.0	2.0	2.8	3.6
Other	0.8	1.1	1.4	1.7	1.7	1.7	1.7	1.8	1.8
In Care	73.8	62.7	44.7	31.0	23.6	18.9	15.3	18.9	15.3

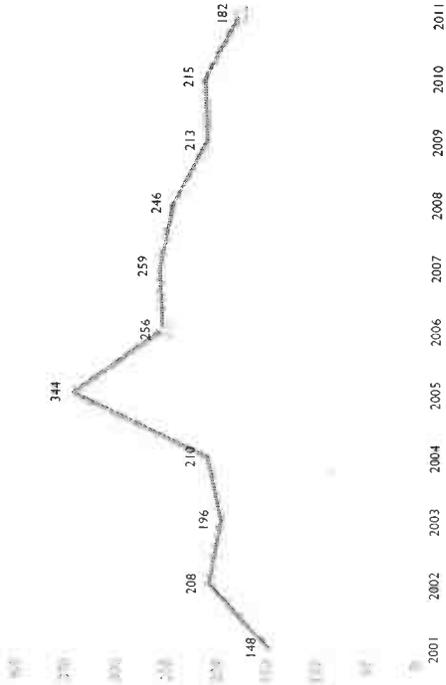
Note: These data are limited to cases in which a child spent eight days or more in foster care.

<http://cor.berkelley.edu/childwelfare/CME.aspx>

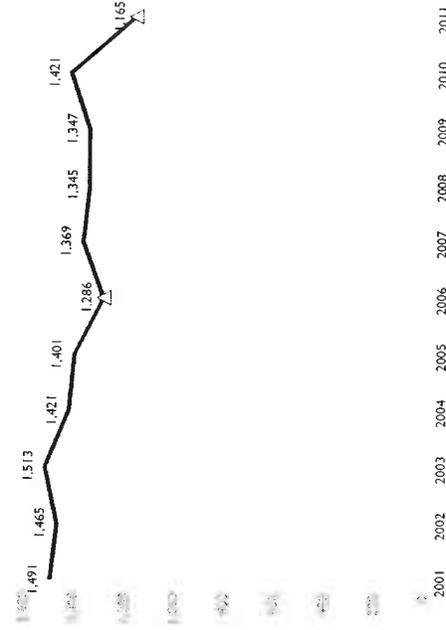
10. Children Exiting From Child Welfare Supervised Foster Care to Emancipation

Interval	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	Point in Time
Oct 1-Sep 30	148	208	196	210	344	256	259	246	213	215	182	2011
Alameda	1,491	1,465	1,513	1,421	1,401	1,386	1,369	1,345	1,347	1,421	1,165	% Change
Los Angeles												-28.9%
												-9.4%

Alameda: Children Exiting From Foster Care to Emancipation



Los Angeles: Children Exiting From Foster Care to Emancipation



Notes: These data include child-welfare-supervised foster children (and exclude those supervised by probation and other agencies). Children exiting care more than once during the period are counted once. These data include children regardless of length of stay in foster care. See endnotes for additional information.

*Listed years represent end year of interval. For example, interval Jul 1-Jun 30 and year 2006 represents data from Jul 1, 2005-Jun 30, 2006

http://cswrberkeley.edu/urcb_childwelfare/Exit3.aspx

Endnotes and Links

<p>1. Children in Family Maintenance (FM) Pre-Placement, Post-Placement, and Total</p> <p>Data: http://ssr.berkeley.edu/ucb_childwelfare/CaseServiceComponents.aspx</p> <p>Methodology: http://ssr.berkeley.edu/wscmsreports/methodologies/default.aspx?report=CMSServiceComponents</p>
<p>2. Children in Child Welfare Supervised Foster Care</p> <p>Data: http://ssr.berkeley.edu/ucb_childwelfare/PIT.aspx</p> <p>Methodology: http://ssr.berkeley.edu/wscmsreports/methodologies/default.aspx?report=FIT</p>
<p>3. Children Entering and Exiting Child Welfare Supervised Foster Care</p> <p>Notes: Children Entering and Exiting are child-level counts. Children entering care more than once during the period are counted once during the period he or she is counted once. These analyses can be replicated on the dynamic site using the 'All Children Entering' and 'Children Exiting' options.</p>
<p>Data: Entries: http://ssr.berkeley.edu/ucb_childwelfare/Entries.aspx Exits: http://ssr.berkeley.edu/ucb_childwelfare/Exits.aspx</p> <p>Methodology: Entries: http://ssr.berkeley.edu/wscmsreports/methodologies/default.aspx?report=Entries Exits: http://ssr.berkeley.edu/wscmsreports/methodologies/default.aspx?report=Exits</p>
<p>4. Children in Child Welfare Supervised Foster Care, by Placement Type</p> <p>Notes: Placements are grouped into three categories: placements in family settings, placements in congregative care, and other placements. Family settings include Kin. County, Foster Family Agency (FFA), Guardian Dependent (Guard-Dep.), and Pre-Adopt. Placements in congregative care include Group Home and Shelter. Other placements include Court-Specified, Non-Foster-Care, Transitional Housing, Guardian - Other, Runaway, Trial Home Visit, and Other.</p> <p>Foster Family Agencies (FFAs) are private, nonprofit corporations that certify and provide placements for children in foster family homes. FFAs assign their own social workers to provide services to children and foster parents. For children placed in FFAs, county social workers retain case management responsibilities, including reports and recommendations to the juvenile dependency court. Although counties are required to find placements based on the child's needs, some counties turn to facilities such as FFAs due to a lack of alternative placement resources in other less restrictive facilities.</p>
<p>Data: http://ssr.berkeley.edu/ucb_childwelfare/PIT.aspx</p> <p>Methodology: http://ssr.berkeley.edu/wscmsreports/methodologies/default.aspx?report=FIT</p>

<p>5. In-Care Rates, by Race and Ethnicity Number of Children in the Population (For Children Ages 0-17) Number of Children in Child Welfare Supervised Foster Care (For Children Ages 0-17) Number of Children in Child Welfare Supervised Foster Care per 1,000 Children in the Population (For Children Ages 0-17)</p> <p>Notes: Population Data Source: 2000-2008 Data Based on California Department of Finance: E-3 Race / Ethnic Population Estimates with Age and Sex Detail, 2000-2008. 2009 Data Based on California Department of Finance: E-3 Race / Ethnic Population Estimates with Age and Sex Detail, 2000-2008. 2010 Data Based on 2010 Census - Detailed Age by Race/Hispanic Origin by Gender. 2011 Data Based on 2010 Census - Detailed Age by Race/Hispanic Origin by Gender. *2010 DATA UTILIZED*</p> <p>Due to rounding, the sum of categories may not equal the total.</p> <p>Important Note: Although the California Department of Finance (DOF) has released the state's 2010 U.S. Census Summary file, the Department's 2000-2010 annual population projections have not yet been revised to reflect these data. The department has released updated estimates for the years 2000-2008 which adjust for fertility and migration patterns. However, these are not based on the 2010 Census. The 2010 Census shows a reduction in total child population which is not reflected in earlier data. Additionally, revised data are not available for the years 2009 and 2011. In order to utilize these most recent data sources, we have chosen to substitute prior year's data for the missing years 2009 and 2011. Specifically, 2008 data is utilized for 2009 and 2010 data is utilized for 2011. Given this methodology, analysis of trends that span 2009/2010 is not recommended.</p> <p>The California Department of Finance (DOF) anticipates release of revised Race / Ethnic Population Estimates with Age and Sex Detail in early 2013.</p> <p>Data: In-Care Rates: http://csr.berkeley.edu/inf_childwelfare/inCareRates.aspx Disparity Indices: http://csr.berkeley.edu/inf_childwelfare/DisparityIndices.aspx In-Care Rates: http://csr.berkeley.edu/cwms/reports/methodology/default.aspx?report=InCareRates Disparity Indices: http://csr.berkeley.edu/cwms/reports/methodology/default.aspx?report=DisparityIndices</p>	<p>6. Median Time in Months from Latest Removal to Reunification For Exits to Reunification from Child Welfare Supervised Foster Care</p> <p>Notes: This measure computes the median length of stay for children exiting to reunification. Length of stay is calculated as the date of discharge from foster care minus the latest date of removal from the home. Children in foster care for less than 8 days were excluded from the median calculation. Discharge to reunification is defined as an exit from care to parents or primary caretaker(s) and includes the following placement episode termination reason types: • Reunited with Parent/Guardian (Court) • Reunited with Parent/Guardian (Non-Court) • Child Released Home If a child is discharged to reunification more than once during the specified year, the latest discharge to reunification is considered.</p> <p>Data: http://csr.berkeley.edu/inf_childwelfare/CLM2.aspx http://csr.berkeley.edu/cwms/reports/methodology/default.aspx?report=CLM2</p>	<p>7. Percent of Children Reentering Child Welfare Supervised Foster Care in Less than Twelve Months For Exits to Reunification from Child Welfare Supervised Foster Care</p> <p>Notes: This measure computes the percentage of children reentering foster care within 12 months of a reunification discharge. The denominator is the total number of children who exited foster care to reunification in a 12 month period, the numerator is the count of these reunified children who then reentered care within 365 days of the reunification discharge date. Discharge to reunification is defined as a discharge to parents or primary caretaker(s) and includes the following CWS/CMS subcategories: • Reunited with Parent/Guardian (Court) • Reunited with Parent/Guardian (Non-Court) • Child Released Home If a child is discharged to reunification more than once during the specified year, the first discharge to reunification is considered.</p> <p>Data: http://csr.berkeley.edu/inf_childwelfare/CLM4.aspx http://csr.berkeley.edu/cwms/reports/methodology/default.aspx?report=CLM4</p>
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<p>8. Median Time in Months from Latest Removal to Adoption For Exits to Adoption from Child Welfare Supervised Foster Care</p> <p>Notes: This measure computes the median length of stay for children exiting to adoption. Length of stay is calculated as the date of discharge from foster care minus the latest date of removal from the home. Only placement episodes ending in adoption are included.</p> <p>Data: http://cswr.berkeley.edu/cswreports/childwelfare/CW2.aspx</p> <p>Methodology: http://cswr.berkeley.edu/cswreports/methodologies/default.aspx?report=CW2</p>	<p>9. Percent Exiting Placement to Permanency Over Time by Exit Type For Children Entering Child Welfare Supervised Foster Care for the First Time April 1, 2008 to September 30, 2008</p> <p>Total Relative Placement Non-Relative Placement</p> <p>Notes: Exits are based on end dates for placement episodes. Generally, exits to adoption, guardianship and emancipation coincide with termination of jurisdiction. Exits to reunification remain as open court cases if families are receiving court ordered post-placement family maintenance services.</p> <p>The division into exits from relative and non-relative placements corresponds to the following filter options:</p> <ul style="list-style-type: none"> • Relative Placement = Last Caregiver Relationship: Relative, Guardian, Relative Nonguardian • Non-Relative Placement = Last Caregiver Relationship: Nonrelative, Guardian, Nonrelative Nonguardian <p>Data: http://cswr.berkeley.edu/cswreports/childwelfare/CW3.aspx</p> <p>Methodology: http://cswr.berkeley.edu/cswreports/methodologies/default.aspx?report=CW3</p>	<p>10. Children Exiting From Child Welfare Supervised Foster Care to Emancipation</p> <p>Notes: Children Exiting to Emancipation is a child-level count. Children exiting care more than once during the period are counted once. This analyses can be replicated on the dynamic site using the 'Children Exiting' option.</p> <p>Data: http://cswr.berkeley.edu/cswreports/childwelfare/Exits.aspx</p> <p>Methodology: http://cswr.berkeley.edu/cswreports/methodologies/default.aspx?report=Exits</p>
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