

The County of Yuba

HEALTH & HUMAN SERVICES DEPARTMENT

Jennifer Vasquez, Interim Director

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**Michael Kinnison, M.D.,
Interim Health Officer**
Phone: (530) 749-6366

July 24, 2014

Children's Services Outcomes and Accountability Bureau
Attention: Bureau Chief
Children and Family Services Division
California Department of Social Services
744 P Street, MS 8-12-91
Sacramento, CA 95814

RE: YUBA COUNTY'S 2014-2019 SYSTEM IMPROVEMENT PLAN (SIP)

Dear Chief of Outcomes and Accountability Bureau:

Enclosed, please find the original hard-copies of the signed Signature Sheet and the signed Board of Supervisors (BOS) Notice of Intent for Yuba County Health and Human Services Department. The BOS Notice of Intent is the actual Attachment D for the electronic copy of the 2014-2019 SIP that was sent via e-mail in PDF format earlier today.

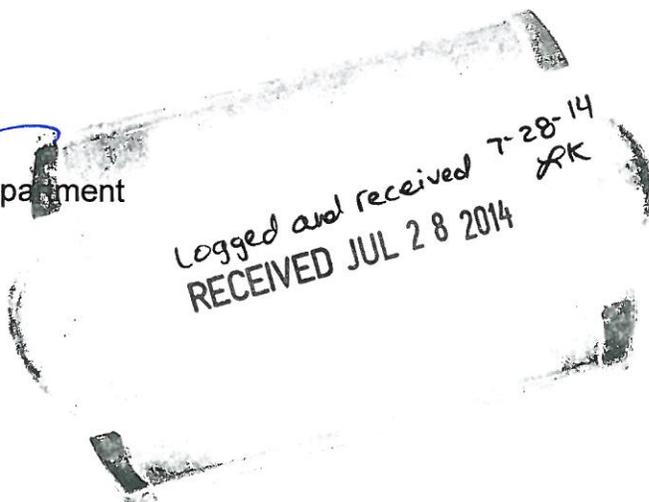
If you have any questions or need further clarification, please call Tony Roach, Program Manager, at (530) 749-6245. We continue to look forward to working with CDSS in the coming years.

Sincerely,

Jennifer Vasquez, Interim Director
Yuba County Health and Human Services Department

Enclosure

Cc: Tony Roach, Program Manager
Jim Arnold, Chief Probation Officer



California – Child and Family Services Review Signature Sheet

For submittal of: CSA SIP Progress Report

Country	Yuba
SIP Period Dates	January 2, 2014 to January 2, 2019
Outcome Data Period	April 2013; Data Extract: Q4 2012

County Child Welfare Agency Director

Name	Jennifer Vasquez, Interim Director, Yuba County Health and Human Services Department
Signature*	<i>Jennifer Vasquez</i>
Phone Number	(530) 749-6271
Mailing Address	5730 Packard Avenue, Suite 700 Marysville, CA 95901

County Chief Probation Officer

Name	Jim Arnold, Chief Probation Officer, Yuba County Probation Department
Signature*	<i>Jim Arnold</i>
Phone Number	(530) 749-7550, FAX (530) 749-7364
Mailing Address	215 5 th Street Marysville, CA 95901

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Public Agency Designated to Administer CAPIT and CBCAP

Name	Jennifer Vasquez, Interim Director, Yuba County Health and Human Services Department
Signature*	<i>Jennifer Vasquez</i>
Phone Number	(530) 749-6271, FAX (530) 749-6281
Mailing Address	5730 Packard Avenue, Suite 700 Marysville, CA 95901

Board of Supervisors (BOS) Signature

BOS Approval Date	7-22-2014
Name	John Nicoletti, Chair
Signature*	<i>John Nicoletti</i>

APPROVED AS TO FORM
ANGIL P. MORRIS-JONES

COUNTY COUNSEL
BY: *[Signature]*

The foregoing instrument is a Correct Copy
of the original on file in this office
ATTEST: DONNA STOTTLEMEYER
Clerk of the Board of Supervisors of the
County of Yuba, State of California

By Rachel Ferris
Date: July 22, 2014

BOS Notice of Intent

This form serves as notification of the County's intent to meet assurances for the CAPIT/CBCAP/PSSF Programs.

CAPIT/CBCAP/PSSF DESIGNATION OF ADMINISTRATION OF FUNDS AND FUNDING ASSURANCES FOR YUBA COUNTY

PERIOD OF PLAN (MM/DD/YY): 01/02/2014 THROUGH (MM/DD/YY) 01/02/2019

DESIGNATION OF ADMINISTRATION OF FUNDS

The County Board of Supervisors designates Yuba County Health and Human Services Department as the public agency to administer CAPIT and CBCAP.

W&I Code Section 16602 (b) requires that the local Welfare Department administer the PSSF funds. The County Board of Supervisors designates Yuba County Health and Human Services Department as the local welfare department to administer PSSF.

FUNDING ASSURANCES

The undersigned assures that the Child Abuse Prevention, Intervention and Treatment (CAPIT), Community Based Child Abuse Prevention (CBCAP), and Promoting Safe and Stable Families (PSSF) funds will be used as outlined in state and federal statute¹:

- Funding will be used to supplement, but not supplant, existing child welfare services;
- Funds will be expended by the county in a manner that will maximize eligibility for federal financial participation;
- The designated public agency to administer the CAPIT/CBCAP/PSSF funds will provide to the OCAP all information necessary to meet federal reporting mandates;
- Approval will be obtained from the California Department of Social Services (CDSS), Office of Child Abuse Prevention (OCAP) prior to modifying the service provision plan for CAPIT, CBCAP and/or PSSF funds to avoid any potential disallowances;
- Compliance with federal requirements to ensure that anyone who has or will be awarded funds has not been excluded from receiving Federal contracts, certain subcontracts, certain Federal financial and nonfinancial assistance or benefits as specified at <http://www.epls.gov/>.

In order to continue to receive funding, please sign and return the Notice of Intent with the County's System Improvement Plan to:

*Logged and received
7-28-14 AK*

RECEIVED JUL 28 2014

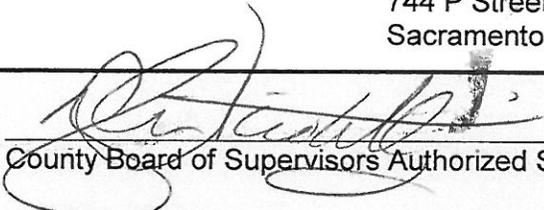
California Department of Social Services
Office of Child Abuse Prevention
744 P Street, MS 8-11-82
Sacramento, California 95814

APPROVED AS TO FORM

ANGIL P. MORRIS-JONES

COUNTY COUNSEL

BY: 

 _____ County Board of Supervisors Authorized Signature	_____ Date
John Nicoletti _____ Print Name	_____ Chair _____ Title

¹ Fact Sheets for the CAPIT, CBCAP and PSSF Programs outlining state and federal requirements can be found at: <http://www.dss.ca.gov/cfswweb/PG2287.htm>

The foregoing instrument is a Correct Copy
of the original on file in this office
ATTEST: DONNA STOTTLEMEYER
Clerk of the Board of Supervisors of the
County of Yuba, State of California

By Rachel Ferris

Date: July 22, 2014

California - Child and Family Services Review

System Improvement Plan

JANUARY 2, 2014 TO JANUARY 2, 2019



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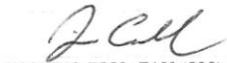
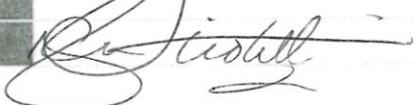
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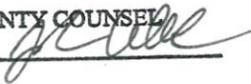
California – Child and Family Services Review Signature Sheet

For submittal of: CSA SIP Progress Report

SEE ORIGINAL SIGNED COPY ON FILE.

299-14

California – Child and Family Services Review Signature Sheet	
For submittal of: CSA <input type="checkbox"/> SIP <input checked="" type="checkbox"/> Progress Report <input type="checkbox"/>	
County	Yuba
SIP Period Dates	January 2, 2014 to January 2, 2019
Outcome Data Period	April 2013; Data Extract: Q4 2012
County Child Welfare Agency Director	
Name	Jennifer Vasquez, Interim Director, Yuba County Health and Human Services Department
Signature*	
Phone Number	(530) 749-6271
Mailing Address	5730 Packard Avenue, Suite 700 Marysville, CA 95901
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Name	Jennifer Vasquez, Interim Director, Yuba County Health and Human Services Department
Signature*	
Phone Number	(530) 749-6271, FAX (530) 749-6281
Mailing Address	5730 Packard Avenue, Suite 700 Marysville, CA 95901
Board of Supervisors (BOS) Signature	
BOS Approval Date	7-22-2014
Name	John Nicoletti, Chair
Signature*	

APPROVED AS TO FORM
 ANGIL P. MORRIS-JONES
 COUNTY COUNSEL
 BY: 

California - Child and Family Services Review

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of the original on file in this office
ATTEST: DONNA STOTTEMEYER
Clerk of the Board of Supervisors of the
County of Yuba, State of California

By Rachel Ferris
Date: July 22, 2014

Contact Information

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Executive Summary

The Yuba County Health and Human Services Department (YCHHSD), Child Welfare Services (CWS) Division and Yuba County Probation Department, Juvenile Division are pleased to report the completion of the 2013 System Improvement Plan (SIP). Through the creation of both the 2013 County Self Assessment (CSA) and this SIP, we at Yuba County CWS have been continually assessing our practices, services, systemic factors, etc., in order to find new ways to effectively plan and make the needed improvements.

The 2014-2019 SIP outlines the strategies that CWS and the Juvenile Probation Department plan to implement over the next five years to improve outcomes for the children and families of Yuba County. The 2014-2019 SIP incorporates the findings of 2013 CSA which includes the Stakeholders Meeting and the 2013 Peer Review as mandated by Assembly Bill 636 (AB 636) and will be in effect from January 2, 2014, through January 2, 2019.

CWS

Outcomes in need of improvement were selected based on Yuba County's performance against federal standards and findings through the recommendations from the 2013 Peer Review and the Stakeholders Meetings. The following three outcomes were selected as the SIP outcome measures and improvement goals:

1. **2B:** 10-Day Response for Child Abuse/Neglect Referrals
2. **S1.1:** No Recurrence of Maltreatment
3. **C4.3:** Placement Stability (Over 24 Months in Care)

The following outlines goals and strategies in the 2014-2019 SIP for improving the above outcome measures:

1. 10-Day Response for Child Abuse/Neglect Referrals

- **Goal:** Increase the percentage of timely 10-day responses for child abuse and neglect referrals by 17.7 percent in order to exceed the current statewide standard and the future 100.0 percent standard as to be established through state statute.
 - **Strategy 1.0:** Improve timely data entry of investigative narrative in CWS/CMS.

2. No Recurrence of Maltreatment

- **Goal:** Increase No Recurrence of Maltreatment by 3.2 percent to reach the National Standard of 94.6 percent.
 - **Strategy 1.0:** Continue with fully implemented Differential Response (DR) program including Path I and Path II responses.
 - **Strategy 2.0:** Supplement social workers' knowledge and skill in family engagement activities by the use of the Family Development Matrix (FDM) Outcomes Model by CWS supervisors and social workers for measuring family progress through continual assessment for measuring family improvement.

- **Strategy 3.0:** Continue with full implementation of the Safety Organized Practice (SOP) model to engage families and complete accurate assessments.

3. Placement Stability (Over 24 Months in Care)

- **Goal:** Reduce placement disruptions and multiple foster care placements by 6.8 percent to reach 35.0 percent, which is closer to the National Standard of 41.8 percent.
 - **Strategy 1.0:** Develop and implement the Quality Parenting initiative.
 - **Strategy 2.0:** Develop and implement the Prevention/Intervention Placement Protocol.
 - **Strategy 3.0:** Reduce placement disruptions and multiple foster care placements by increasing the number of relatives/non-related extended family member (NREFM) homes in order to enhance concurrent planning practices through improving the process for identification of potential relative/NREFM placement homes at time of initial detention.
 - **Strategy 4.0:** Reduce placement disruptions and multiple foster care placements by increasing the number of relatives/non-related extended family member (NREFM) homes by building Resource Families.
 - **Strategy 5.0:** Improve children’s mental health and development through the implementation of Ages and Stages (0-5) and Strengths and Difficulty (6-18) screening tool so that mental health and developmental screening for all children entering into the CWS system is completed.

PROBATION

An outcome in need of improvement was selected based on Yuba County’s performance against federal standards and findings through the recommendations from the 2013 Peer Review and the Stakeholders Meetings. The following is the outcome selected as the SIP outcome measure and improvement goal:

1. **C3.1 - Exits to Permanency (24 Months in Care)**

The following outlines the goals and strategies in the 2014-2019 SIP for improving the above outcome measure:

1. Exits to Permanency (24 Months in Care)

- **Goal:** Although the probation youth caseload steadily remains in the lower numbers, for those exiting to permanency prior to turning 18, the goal has been set to exceed the National Standard of 29.1 percent. The county will increase performance on process measure C3.1 Exits to Permanency (24 Months in Care) from 0 percent (baseline) to 50 percent (improvement goal) by the end of the five year SIP period. This will result in an increase of one more child out of two exiting care to permanency.
 - **Strategy 1.0:** Increase the percentage of probation youth living in permanent living arrangement by establishing Team Decision Meetings that include current placement staff, parents, relatives, or any other individual who has ties to the child.
 - **Strategy 2.0:** Increase the percentage of probation youth living in permanent living arrangement by utilizing concurrent planning and Family Finding at the onset of the case.

- **Strategy 3.0:** Increase the percentage of probation youth living in permanent living arrangement by networking with family foster agencies to recruit Welfare and Institutions Code §602 foster homes to the local area.
- **Strategy 4.0:** Increase the percentage of probation youth being employed and participating in job training by networking with local employment assistance agencies to assist youth in obtaining job skills.
- **Strategy 5.0:** Increase the percentage of probation youth being employed and participating in job training by assisting youth in obtaining employment.
- **Strategy 6.0:** Increase youth's knowledge of AB 12 by expanding the staff's knowledge of AB 12.
- **Strategy 7.0:** Increase youth's independence from the judicial system by increasing youth's knowledge of community agencies and how to access services.

**CHILD ABUSE PREVENTION INTERVENTION AND TREATMENT PROGRAM (CAPIT)
/COMMUNITY-BASED CHILD ABUSE PREVENTION PROGRAM (CBCAP) / PROMOTING
SAFE AND STABLE FAMILIES (PSSF)**

Upon completion of the 2013 CSA, the SIP process also shaped how the CAPIT/CBCAP/PSSF funds will be utilized over the next five years. California Department of Social Services (CDSS) and Office of Child Abuse Prevention (OCAP) consultants worked closely with the CWS staff, community partners, and stakeholders in the development of the 2014-2019 SIP. As a result of these efforts, it is anticipated that procurement will be initiated at the end of this year to align with SIP's five-year planning process. The procurement will respond to the needs highlighted in the CSA, Peer Review, Stakeholders Meeting and the priorities established by the SIP.

During the next five years, the CWS Division and Probation Department will diligently continue to work towards improving outcomes for children and families who receive services through the CWS and Probation systems. A SIP Core Committee will continue to meet and monitor progress during the period covered by the 2014-2019 SIP.

We look forward to working with our staff, parents, caregivers, the Court, other public agencies, community partners, service providers, and communities to ensure that children are protected, families receive services to prevent child abuse, reunify with children who have been removed from their homes, if appropriate, and Yuba County youth are provided with appropriate services and permanent homes.

Introduction

Since 2003, the state and local child welfare agencies have continually worked toward changes mandated by the California Child and Family Services Review (C-CFSR) through the engagement of three integrated processes which have been used to guide system improvements over the three year review cycles. During each review cycle, each California county was mandated to conduct a Peer Quality Case Review (PQCR) and a self assessment, then develop a SIP, which integrated information from the CSA and PQCR to:

- Identify specific areas of performance and systemic factors that were targeted for improvement during that cycle review.
- Establish measurable goals for improvement for each target.
- Develop strategies for accomplishing change.

YCHHSD-CWS and Juvenile Probation conducted their third CSA in February and March of 2010 and third SIP in October of 2010. As in the previous self assessment and SIP, Yuba County continued to focus on obtaining extensive input from our public and private partners, knowing that their knowledge and experience, combined with CWS and Probation, were critical in identifying the strengths, needs, and gaps in our service delivery.

In 2012, as a result of increased federal emphasis on outcomes and accountability and through the use of a workgroup comprised of the CDSS Children's Services Outcomes and Accountability Bureau (CSOAB) and OCAP, the County Welfare Directors Association (CWDA), the Chief Probation Officers of California (CPOC), the Center for Social Services Research, University of California (U.C.) Berkeley and representatives from several California child welfare and probation agencies, the CDSS revised the C-CFSR process to improve California's quality assurance system through the use of a functioning Continuous Quality Improvement (CQI) system in child welfare. Thus, through this workgroup, the CDSS revised the CSA and the SIP to include transitioning from a three year cycle to a five year cycle.

The five year CSA incorporates the Peer Review (formerly known as PQCR) and implementation of a state-administered Child Welfare Services/Case Management System (CWS/CMS) System Case Review using a standardized case review tool. The five year SIP incorporates the implementation of an annual SIP Progress Report (formerly called the SIP Update) to:

- Analyze improved outcomes.
- Identify ineffective strategies.
- Adjust priorities to support continuous quality improvement across the continuum of child welfare services.

The key participants in both the CSA and SIP processes are referred to as the C-CFSR Team for Yuba County which includes CWS, the Probation Department, CSOAB, OCAP and many local community stakeholders. CWS and the Probation Department, along with CDSS, serve as lead agencies for all elements of the C-CFSR process.

This 2014-2019 SIP is the operational agreement between the CDSS, YCHHSD-CWS and Yuba County Probation Department that outlines the strategies that CWS and the Juvenile Probation Department plan to implement over the next five years to improve outcomes for children and families. The 2014-2019 SIP incorporates the findings of 2013 CSA which includes the Stakeholders Meeting and the 2013 Peer Review as mandated by AB 636 and will be in effect from January 2, 2014, through January 2, 2019.

Modifications and updates to this five year plan are to be done when deemed necessary but will occur at least annually through the SIP Progress Report to identify any changes that are being made to the plan. These annual reports will also document completed activities and describe county successes and barriers in reaching the performance goals and outcomes.

SIP Narrative

Yuba County CWS and Juvenile Probation conducted the fourth SIP in October/November 2013. As with the previous SIPs, Yuba County continued to focus on obtaining extensive input from our public and private partners, knowing that the combined knowledge and experience was critical in improving our performance and service delivery.

SIP PREPARATION PROCESS

PEER REVIEW

The CWS Division of the YCHHSD and the Juvenile Division of the Probation Department, in collaboration with CDSS and Northern Child Welfare Training Academy through U.C. Davis planned, organized and completed the 2013 Peer Review. This was the third peer case review (formerly known as PQCR) conducted by Yuba County. The Peer Review is one of the three activities mandated by the C-CFSR that helps assess the effectiveness of child welfare practices across child safety, permanency and well-being indicators.

The CWS Division focused on placement stability of children who have been in foster care for 24 months or more with two or fewer placements. A representative sample of the cases receiving child welfare services was selected to provide an in-depth examination of the business practices surrounding the selected focus area. CWS cases included all open cases with children in an active placement episode as of March 5, 2013, which included children in placement 0-12 months, children in placement 12-24 months and children in placement more than 24 months. The cases were then sorted by "Placement Count: 1-2" and "Placement Count: >2" within each of the three categories. Initially, 169 cases were identified. After further review of the cases, ten CWS cases were selected for CWS social worker interviews. Of the ten cases selected, three were cases in which placement stability was successful (two or fewer placement changes) and seven were cases in which placement stability was not successful (three or more placement changes).

The focus area the Probation Department emphasized on was After 18 Foster Care/Transition to Adulthood. At the time of the Peer questions, "What's working well?", "What are we worried

about?” and “What is the next step?” for three overarching areas, Safety, Permanency and Well-Being. Additionally, the group was provided with the current statistical data for all CWS performance measures. The engagement and interaction with the various entities appeared to be very successful and a lot of valuable information along with recommendations was gleaned from the stakeholders that proved to be beneficial to the composing of the CSA.

The Stakeholders Meeting, during the CSA process, brought about several recommendations for improvement. They believed that Differential Response (DR) should be kept and maintained, and that the Family Resource Center (FRC) staff be invited earlier to the Family Team Conferences (FTCs). The stakeholders also believed that SOP be continued and expanded if possible. They recommend that Mental Health create a process for completing assessments timely, and develop more services, such as anger management classes, co-dependency groups, etc. Lastly, the stakeholders recommended that a crisis nursery and respite homes be established in the county.

COUNTY SELF ASSESSMENT (CSA)

The CSA occurred in the spring of 2013. The CSA was based on results that were presented in the April 2013 C-CFSR Quarterly Data Report (Data Extract: Q4 2012). The CSA was submitted to CDSS in November 2013. The 2013 CSA report was used to provide comprehensive guidance for this SIP.

The CSA process included a literature review that was utilized to identify the best practices and evidence-based strategies within the outcome areas of Immediate and 10-Day Response for Child Abuse/Neglect Referrals, No Recurrence of Maltreatment and Placement Stability (Over 24 Months in Care).

SIP DEVELOPMENT PROCESS

PROCESS

Many individuals from a variety of disciplines and organizations, as well as parents, caretakers, and former foster youth, contributed to the development and completion of the 2014-2019 SIP through the direct guidance of the SIP Planning Team. The SIP Planning Team, as listed below, was directed by Tony Roach, CWS Program Manager, and served as the lead in the completion of the 2014-2019 SIP.

Agency (Bold Indicates Mtg. Representation)	Stakeholders & Representatives	Titles
CA Dept. of Social Services	Sarah Davis	Children’s Services Outcomes & Accountability Bureau (CSOAB)
	Theresa Sanchez	Office of Child Abuse Prevention (OCAP)
Yuba Co. HHSD-Admin/Finance	Donna Clark	Analyst
Yuba Co. HHSD-CWS	Thomas Clark	Supervisor
	Tracy Enriquez	System Analyst
	John Harvey	Supervisor
	Julie Mahon	Supervisor
	Tony Roach*	Program Manager
	Erich Runge	Supervisor
Yuba Co. Probation Dept.	Teresa Dove	Manager
	Paula Gomes	Probation Officer

	Tara Moseley	Supervisor
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*Child Abuse Prevention Council (CAPC) Member

Just like the completion of the 2013 CSA, the CSA Core Team and stakeholders worked as a team as an extension of the SIP Planning Team to develop the SIP as it is a continuing work plan that was utilized in the development of the CSA. See Attachment G for a complete listing of CSA Core Team members and stakeholders involved. The team composition included representatives from a number of county agencies/departments, private sector and nonprofit service providers such as:

- Health and Human Services Department (Child Welfare Services, Administration and Finance, Public Health)
- Juvenile Probation
- California Department of Social Services
- Child Abuse Prevention Council members
- Sutter-Yuba Mental Health
- Foster parents
- Foster youth
- Relative caregivers
- Foster family agencies
- Family Resource Centers
- Marysville Joint Unified School District
- Religious institutions
- Yuba Community College
- Yuba County Office of Education

The SIP process further defined the priority areas that the county had designated through the CSA process as needing improvement, and:

- Outlined solutions to the needs, barriers and challenges in the work plan.
- Identified specific areas of performance and systemic factors that are targeted for improvement during the five year cycle review.
- Established measurable goals for improvement for each target.
- Developed strategies and milestones for accomplishing change.
- Identified where resources should be concentrated.

The CWS Program Manager facilitated all of the SIP meetings and was responsible for bringing together the planning committee, scheduling the meetings and guiding the process. Because the CSA Core Team and stakeholders were involved in the Peer Review, Stakeholders Meeting and CSA processes, they had a firm grasp of the overall C-CFSR process.

The quarterly data reports from the U.C. Berkeley, CDSS and SafeMeasures, combined with the qualitative and quantitative data obtained through the CSA, Peer Review and Stakeholders Meeting, provided sufficient data for the children and families served to conduct the SIP.

The suggested priorities and strategies were presented to the SIP Planning Team, who then narrowed the strategies. That information and the subsequent identified goals, strategies, and

milestones are included in this report and will be the basis for the implementation of Yuba County's 2014-2019 SIP.

MEETINGS

The SIP process included several meetings to review the SIP completion process, develop improvement goals, establish strategies, define milestones and address CAPIT/CBCAP/PSSF planning.

- October 28, 2013 – 2014-2019 SIP Orientation Meeting
- November 6, 2013 – Children's Council Meeting to discuss Timely Monthly Caseworker Out-of-Home Visits including Out-of-Home Visits in the residence, 10-Day Response for Child Abuse/Neglect Referrals, No Recurrence of Maltreatment and Placement Stability (Over 24 Months in Care).
- November 19, 2013 – Supervisor Meeting to discuss Timely Monthly Caseworker Out-of-Home Visits and Timely Monthly Caseworker Out-of-Home Visits in the residence/placement.
- November 20, 2013 – ILP Meeting to discuss Timely Monthly Caseworker Out-of-Home Visits including Out-of-Home Visits in the residence/placement, 10-Day Response for Child Abuse/Neglect Referrals, No Recurrence of Maltreatment and Placement Stability (Over 24 Months in Care).
- November 26, 2013 – Supervisor Meeting to discuss 10-Day Response for Child Abuse/Neglect Referrals, No Recurrence of Maltreatment and Placement Stability (Over 24 Months in Care).
- December 3, 2013 – Supervisor Meeting to discuss 10-Day Response for Child Abuse/Neglect Referrals, No Recurrence of Maltreatment and Placement Stability (Over 24 Months in Care).
- December 12, 2013 – Supervisor Meeting to finalize discussion on 10-Day Response for Child Abuse/Neglect Referrals, No Recurrence of Maltreatment and Placement Stability (Over 24 Months in Care).

Workgroups were arranged to work simultaneously on every selected outcome. The prevention partners were represented at each meeting. Each outcome included in the SIP required meeting time for data presentation, discussion, and selection of goals needing improvement, strategies, rationales, and milestones.

OVERVIEW OF ALL OUTCOME DATA MEASURES

Through the establishment of the baseline measures during the CSA process, the following Outcome Data Measures were found to be performing below the established state and/or federal thresholds as determined from the CWS/CMS 2013 Quarter 2 Extract through the Center for Social Services Research, School of Social Services, U.C. Berkeley website.

PARTICIPATION RATES: The Participation Rates for Referrals, Substantiations and Entries are computed by dividing the unduplicated count of children with an allegation, substantiation or entering foster care (includes both first entering care and reentering care) by the child population and multiplying by 1,000 for a Participation Rate per 1,000 children for ages 0 to 17 years old.

- **Participation Rates: Referral Rates**

CWS: County performance has remained the same as the baseline with 79.3 of every 1,000 total children in Yuba County being referred. The statewide performance, too, has remained the same as the baseline with 53.1 of every 1,000 total children in California being referred. The county remains 26.2 per 1,000 children higher than the statewide average.

- **Participation Rates: Substantiation Rates**

CWS: County performance has remained the same as the baseline with 11.5 of every 1,000 total children in Yuba County having substantiated allegations. The statewide performance, too, has remained the same as the baseline with 9.3 of every 1,000 total children in California having substantiated allegations. The county remains 2.2 per 1,000 children higher than the statewide average.

- **Participation Rates: Entry Rates**

CWS: County performance has remained the same as the baseline with 4.8 of every 1,000 total children in Yuba County entering foster care during the calendar year of 2012. The statewide performance, too, has remained the same as the baseline with 3.4 of every 1,000 total children in California entering foster care during the calendar year of 2012. The county remains 1.4 per 1,000 children higher than the statewide average.

The In Care Participation Rate is computed differently by only looking at those children, ages 0 to 17 years of age, in child welfare supervised foster care that had an open case or referral on the Point-in-Time count day and multiplying by 1,000 for an In Care Rate per 1,000 children in the population. Please note that the most recent available year for the In Care Rates will not necessarily correspond to that of the other Participation Rates because they are based on a point-in-time and the other rates are based on activity over a calendar year.

- **Participation Rates: In Care Rates**

CWS: County performance has increased from the 5.2 per 1,000 children on the Point-in-Time count day of 7/1/2012 to 6.6 per 1,000 children on the most current Point-in-Time count day of 7/1/2013. This is a 1.4 per 1,000 children increase in the number of In Care for the county. The statewide performance, too, had a slight increase on 7/1/2013 of 0.2 per 1,000 children from the 7/1/2012 baseline of 5.6 per 1,000 children.

SAFETY: Safety outcomes measure whether children are, first and foremost, protected from abuse and neglect and are maintained safely in their own homes whenever possible and appropriate. Outcome measures for safety include the following:

- **S1.1 – No Recurrence of Maltreatment**

CWS: County performance has increased from the baseline of 85.1 percent by 6.3 percent to 91.4 percent but still remains 3.2 percent below the National Standard of 94.6 percent.

- **S2.1 – No Maltreatment in Foster Care**

CWS: County performance has decreased from the baseline of 100.0 percent by 0.9 percent to 99.1 percent, which is now 0.58 percent below the National Standard of 99.68 percent.

- **State Outcome Measure 2B – Immediate Response for Child Abuse/Neglect Referrals**

CWS: Both state and county have dropped from the baseline in their performance on this measure. Statewide performance decreased only 1.0 percent from 98.1 percent to 97.1 percent while county performance has dropped 13.9 percent from the baseline of 97.5 percent to 83.6 percent. According to SafeMeasures, as of August 2013, Yuba County is showing the return of an upward trend due to the fact that the staffing levels in CWS have returned to full capacity and the increase in new referrals and court cases has come back down to a more steady number.

- **State Outcome Measure 2B – 10-Day Response for Child Abuse/Neglect Referrals**

CWS: Both state and county have dropped from the baseline in their performance on this measure. Statewide performance decreased only 1.2 percent from 93.6 percent to 92.4 percent while county performance has dropped 14.8 percent from the baseline of 97.1 percent to 82.3 percent. Yuba County is still performing 10.1 percent below the statewide performance.

PERMANENCY: Permanency outcomes measure whether children have permanency and stability in their lives and family relationships and connections of children are preserved.

Permanency outcome measures include the following:

Reunification Measures:

- **C1.2 – Median Time to Reunification (Exit Cohort)**

CWS: The most current numbers show that Yuba County no longer is meeting their goal of remaining at or below the National Standard of 5.4 months with the county data showing an increase by 3.2 months in median time to 5.6 months from the baseline of 2.4 months.

- **C1.3 – Reunification within 12 Months (Entry Cohort)**

CWS: While the baseline showed the county performance 10.2 percent above the National Standard, the most current data shows a dramatic drop of 27.8 percent from the baseline to 30.8 percent, which means Yuba County is now 17.6 percent below the National Standard of 48.4 percent.

- **C1.4 – Re-entry Following Reunification (Exit Cohort)**

CWS: County performance shows a 8.6 percent increase to 12.5 percent from the baseline of 3.9 percent, which means the county is no longer meeting their goal and is now 2.6 percent above the 9.9 percent National Standard.

Adoption Measures:

- **C2.3 – Adoption within 12 Months (for children in care 17 continuous months or longer)**

CWS: Although Yuba County has had a 5.6 percent increase from the 11.1 percent baseline to 16.7 percent, the county remains 6.0 percent below the National Standard of 22.7 percent.

Probation: The county still remains at 0.0 percent which is 22.7 percent below the National Standard of 22.7 percent with the current data showing that the county had no change from the baseline of 0.0 percent.

Measures for Children in Long-Term Care:

- **C3.1 – Exit to Permanency for those Children in Care Over 24 Months**
CWS: The county still remains 20.8 percent below the National Standard of 29.1 percent with the current data showing the county had a 5.3 percent decrease from the baseline of 13.6 percent to 8.3 percent.
Probation: The county still remains at 0.0 percent which is 29.1 percent below the National Standard of 29.1 percent with the current data showing that the county had no change from the baseline of 0.0 percent.
- **C3.2 – Exits to Permanency for those Children Legally Free**
CWS: County performance shows a 6.7 percent increase from the baseline of 73.3 percent to 80.0 percent while continuing to be below the National Standard of 98.0 percent by 18.0 percent.
Probation: The county still remains at 0.0 percent which is 98.1 percent below the National Standard of 98.0 percent with the current data showing that the county had no change from the baseline of 0.0 percent.
- **C3.3 – In Care 3 Years or Longer (Emancipated or Age 18 In Care)**
Probation: County performance shows a 50.0 percent decrease from the baseline of 100.0 percent to 50.0 percent, dropping below the National Standard of 98.0 percent by 48.0 percent.

Placement Stability and Preservation of Family Relationships:

- **C4.1 – Children with Two or Fewer Placements (8 days to 12 months in care)**
CWS: County performance shows a 6.8 percent drop from the 87.0 percent baseline to 80.2 percent, which is now 5.8 percent below the National Standard of 86.0 percent.
- **C4.3 – Children with Two or Fewer Placements (at least 24 months in care)**
CWS: County continues to perform below the 41.8 percent National Standard by 27.2 percent with the data showing a decrease of 8.9 percent from the baseline of 23.5 percent to 14.6 percent
- **4A – Children Placed with Siblings (All)**
CWS: Although the county had a 3.0 percent increase to 40.0 percent from the 37.0 percent baseline and there was a 1.3 percent decrease from the statewide baseline, it still remains 12.6 percent below the statewide performance of 52.6 percent.
- **4A – Children Placed with Siblings (Some or All)**
CWS: Both state and county have dropped from the baseline in their performance on this measure. Statewide performance has decreased only 0.5 percent from the 73.3 percent baseline while county performance has dropped 3.4 percent from the baseline of 57.5 percent to 54.1 percent. Yuba County is still performing 18.7 percent below the statewide performance.
- **4B – Least Restrictive (Entries First Placement: Relative)**
CWS: Both state and county have dropped from the baseline in their performance on this measure. Statewide performance has decreased only 0.1 percent from the 26.4 percent baseline while county performance has dropped 3.7 percent from the baseline of

7.4 percent to 3.7 percent. Yuba County is still performing 22.6 percent below the statewide performance.

Probation: The state has had a slight drop in performance to 2.6 percent from its baseline of 3.0 percent in Kin placement type while the county has remained the same from the baseline in its performance on this measure at 0.0 percent due to such low total case numbers for probation which is 2.6 percent below the statewide performance.

- **4B – Least Restrictive (Entries First Placement: FFA)**

CWS: Both state and county have increased from the baseline in their performance on this measure. Statewide performance has increased only 1.2 percent to 43.6 percent from the 42.4 percent baseline while county performance has increased 7.1 percent from the baseline of 66.3 percent to 73.4 percent. Yuba County is still performing above the statewide performance by 29.8 percent.

- **4B – Least Restrictive (Entries First Placement: Group/Shelter)**

Probation: The state has had a slight drop of 0.9 percent in performance from the baseline of 94.7 percent to 93.8 percent while the county's performance has increased from the baseline of 33.3 percent on this measure to 100.0 percent, which is 6.2 percent above the statewide performance.

- **4B – Least Restrictive (Entries First Placement: Other)**

CWS: Both state and county have dropped from the baseline in their performance on this measure. Statewide performance has decreased only 0.2 percent from the 3.2 percent baseline while county performance has dropped 2.8 percent from the baseline of 7.4 percent to 4.6 percent. Yuba County is still performing 1.7 percent above the statewide performance.

- **4B – Least Restrictive (Point in Time Placement: Relative)**

CWS: Both state and county have dropped from the baseline in their performance on this Point-in-Time measure. Statewide performance has decreased only 0.5 percent from the 36.3 percent Point-in-Time baseline while county performance has dropped 7.1 percent from the 26.4 percent Point-in-time baseline to 19.3 percent. Yuba County is still performing 16.5 percent below the statewide performance.

- **4B – Least Restrictive (Point in Time Placement: FFA)**

CWS: Performance data shows a decrease from the state's baseline and an increase from the county's baseline on this Point-in-Time measure. Statewide performance has decreased only 0.1 percent from the 25.9 percent Point-in-Time baseline while county performance has increased 7.7 percent from the 41.0 percent Point-in-Time baseline to 48.7 percent, which is still 22.9 percent higher than the statewide performance.

- **4B – Least Restrictive (Point in Time Placement: Group/Shelter)**

CWS: Performance data shows a decrease from the state's baseline and an increase from the county's baseline on this Point-in-Time measure. Statewide performance has decreased only 0.2 percent from the 6.8 percent Point-in-Time baseline while county performance has increased 1.6 percent from the 10.4 percent Point-in-time baseline to 12.0 percent, which is still 5.4 percent higher than the statewide performance.

WELL-BEING: Well-being outcomes measure whether children received services adequate to meet their physical, emotional, educational and mental health needs. Well-being outcome measures include:

- 5F – Authorized For Psychotropic Medication**
CWS: Performance data shows a decrease from the state’s baseline and an increase from the county’s baseline on this measure. Statewide performance has decreased by only 0.3 percent from the 13.2 percent baseline while county performance has increased 1.5 percent from the 11.9 percent baseline to 13.4 percent, which is now higher than the statewide performance by 0.5 percent.
- 6B – Individualized Education Plan**
CWS: Performance data shows a decrease from both the state’s baseline and the county’s baseline on this measure. Statewide performance has decreased by 1.2 percent to 7.2 percent. County performance has also decreased by 0.1 percent from the 0.8 percent baseline to 0.7 percent, which is still much lower than the statewide performance by 6.5 percent.
- 8A – Independent Living Program: Completed High School or Equivalency**
CWS: Both state and county have dropped in performance from their baseline on this measure. Statewide performance has decreased from a baseline of 57.2 percent to 48.8 percent while county performance has decreased from a baseline of 100.0 percent to 0.0 percent. From a numbers standpoint, the county dropped from a baseline of 2 out of 2 cases to 0 out of 1 case. Yuba County is performing 48.8 percent below the statewide performance.
- 8A – Independent Living Program: Obtained Employment**
CWS: State performance has decreased 0.5 percent from a baseline of 21.3 percent to 20.8 percent while county performance has remained the same as the baseline of 0.0 percent. From a numbers standpoint, the county baseline was 0 out of 2 cases in comparison to 0 out of 1 case for the most current data. Yuba County is performing 20.8 percent below the statewide performance.

PRIORITIZATION OF OUTCOME MEASURES/SYSTEMIC FACTORS AND STRATEGY RATIONALE

CWS

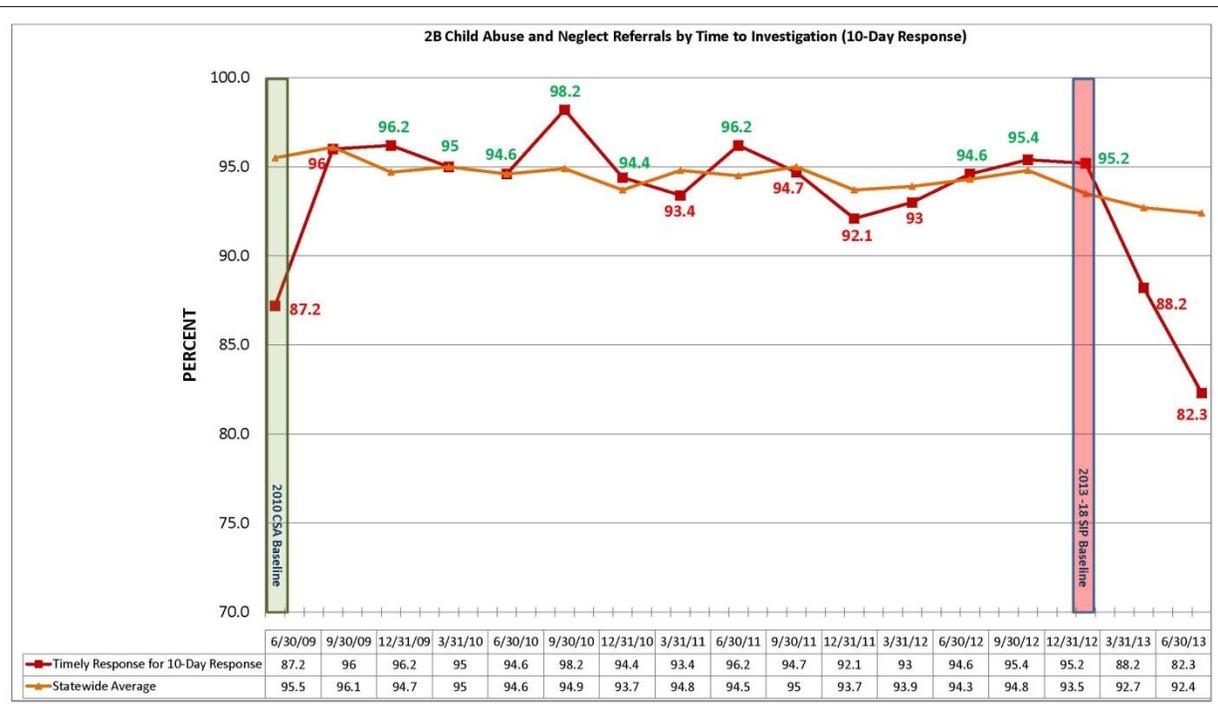
Outcomes needing improvement were selected based on Yuba County’s performance against federal standards and findings from the CSA process, Peer Review and Stakeholders Meeting. The following three outcomes were selected as the SIP outcome measures and improvement goals:

- 2B: 10-Day Response for Child Abuse/Neglect Referrals**
- S1.1: No Recurrence of Maltreatment**
- C4.3: Placement Stability (Over 24 Months in Care)**

10-DAY RESPONSE FOR CHILD ABUSE/NEGLECT REFERRALS

Measure 2B: 10-Day Response for Child Abuse/Neglect Referrals

In regards to the referral response type “10-Day Response,” what percentage of child abuse and neglect referrals that require, and then receive, an in-person investigation within 3, 5 or 10 days following the receipt of the allegation?



Source: Center for Social Services Research, School of Social Services, U.C. Berkeley; CWS/CMS 2013 Quarter 2 Extract

Rationale for Prioritization of 10-Day Response for Child Abuse/Neglect Referrals

For the safety and well-being of all children, it is the policy and continued priority of YCHHSD CWS Division that all child abuse/neglect referrals receive the required investigation and are then entered into the CWS/CMS and processed in a timely manner to ensure the case data is current and that for referrals requiring an investigation within ten days, the assigned social worker will have sufficient time to complete the investigation within the mandated time frames.

Improvement Targets or Goals

Yuba County’s performance for the SIP baseline on this measure for the time period 10/1/12 through 12/31/12 was 95.2 percent but dropped 7.0 percent by 3/31/2013 then once again dropped another 5.9 percent to 82.3 percent in the time period ending 6/30/2013, according to the data from U.C. Berkeley. This is a whole 12.9 percent drop from baseline as determined by the 2013 CSA. This latest time period of 4/1/13 through 6/30/13 shows that from a total of 130 children, 107 (82.3 percent) had a timely 10-day response while 23 (17.7 percent) did not have a timely response within ten days.

Since 12/31/12, Yuba County has remained below the statewide standard, reaching 10.1 percent below the 92.4 percent statewide standard for the period ending 6/30/13. Due to the dropping timely 10-day response rate, the decision was made to set a goal of 95.0 percent, which will exceed the standard as set by the state. This would require the county to improve by 12.7 percentage points, an average of 2.54 percent per year for the next five years.

10-Day Response for Child Abuse/Neglect Referrals

In accordance with the Welfare and Institutions Code (W&I Code) Sections 10501(f) and 16504, and the Division 31, Chapter 31-100 of the California Department of Social Services (CDSS)

Manual of Policies and Procedures (MPP), the county shall respond to all referrals for service which allege that a child is endangered by abuse, neglect, or exploitation within 20 calendar days from the receipt of the referral. If the social worker has not already determined that an in-person investigation is required (i.e., law enforcement referrals, obvious immediate danger referrals), the Emergency Response Protocol (SOC 423) process will be initiated and completed.

If the law enforcement agency making the referral does not state the child is at immediate risk of abuse, neglect, or exploitation and/or the social worker determines that in-person immediate investigation is not appropriate upon completion of the Emergency Response Protocol (SOC 423), the social worker shall conduct an in-person investigation of the allegation of abuse, neglect, or exploitation within ten calendar days after receipt of the referral.

Within 30 calendar days of the initial removal of the child or the in-person investigation, or by the date of dispositional hearing, whichever comes first, the social worker shall determine whether child welfare services are necessary and:

- If child welfare services are necessary, complete a case plan and begin implementation of the case plan in accordance with the time frames and schedules specified in Chapter 31-200 of the California Department of Social Services MPP.
- If child welfare services are unnecessary, close the referral/case, as appropriate.

Current Activities in Place

It is the policy of Yuba County that all referrals received during business hours that have been determined to need a 10-day response must be entered into CWS/CMS no later than the close of business on the business day following receipt of the referral information. Those referrals received outside of business hours may be entered onto the Emergency Response Protocol form (SOC 423) and turned in to the Supervising Legal Office Assistant to enter into the system, but either way, the referral must be entered into CWS/CMS no later than the close of business on the business day following receipt of the referral. The social worker taking the referral must ensure that the Structured Decision Making (SDM) Hotline Tool and the C-IV printout (if applicable) are turned in with the referral.

For the referral that was determined to need and has received a 10-day response, the following CWS/CMS prompts must be completed within ten days of the referral receipt date in order to indicate a timely response within the ten day timeframe for the referral being entered:

- A delivered service type of “investigate referral”;
- A communication method of “in-person”;
- The referral status of “attempted” or “completed”;
- The delivered service provided by a “staff” person; AND
- A contact visit code for a “contact” or “visit”.

The CWS Program Manager continually monitors for both program compliance and accuracy rate of data entry through SafeMeasures and alerts the supervisors of any alarming issues that may have arisen or appear to have the potential of becoming a non-compliance issue.

Strategies

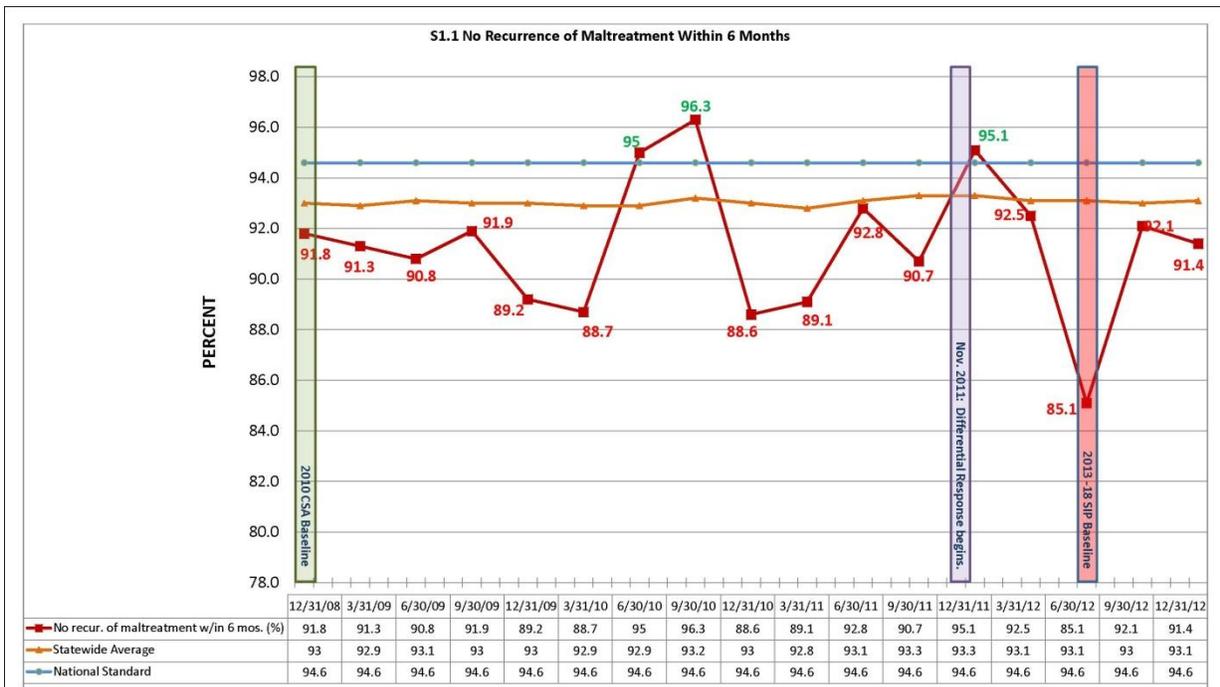
The 10-day response issues have been data entry, especially for referrals that do not elevate to a case. This has been largely a data entry issue, in that social workers are responding within the statutory timeframes but are not entering the results of their assessments. This is primarily true for those referrals that are determined inconclusive or unfounded. The rationale for this strategy is to get timely narrative entered into CWS/CMS to show that all referrals that meet criteria for an investigation.

1. Yuba County will be re-establishing the expectations for timely data entry that is established in our policies and procedures.
2. A quality assurance (QA) process will be established to monitor compliance. The QA review will be completed monthly.
3. If a worker has many outstanding referrals, that worker's duties will be suspended to complete the investigative narrative and close out the referrals.
4. All Emergency Response (ER) social workers will be required to print out of the SafeMeasures data for this measure and bring to their supervisor for review.

NO RECURRENCE OF MALTREATMENT

Measure S1.1: No Recurrence of Maltreatment

Of all children who were the victims of a substantiated maltreatment allegation during the six month period, what percent were not victims of another substantiated maltreatment allegation within the next six months?



Source: Center for Social Services Research, School of Social Services, U.C. Berkeley; CWS/CMS 2013 Quarter 2 Extract

Rationale for Prioritization of No Recurrence of Maltreatment

Factors such as child, parent, family, practice and community issues are found to affect the recurrence of maltreatment. Identifying these factors is important as each factor contains specific problems and conditions that must be considered in order to reduce or eliminate re-abuse/recurrence. In addition, this outcome was selected based on Yuba County's performance against federal standards and as the result of the 2013 CSA process that includes the Peer Review and Stakeholders Meeting.

Improvement Targets or Goals

Yuba County's performance for the SIP baseline on this measure for the time period 1/1/12 through 6/30/12 was 85.1 percent but jumped 7.0 percent to 92.1 percent in the time period ending 9/30/12 then dropped slightly by 0.7 percentage points to 91.4 percent by the period ending 12/31/12, according to the data from U.C. Berkeley. This latest time period shows that from a total of 116 children, 106 (91.4 percent) had no recurrence and 10 (8.6 percent) experienced a recurrence of maltreatment.

The decision was made to set a goal of 94.6 percent. This would require the county to improve by 3.2 percentage points, an average of 0.46 percent per year for the next five years.

No Recurrence of Maltreatment Literature Review

According to the literature review prepared by the Northern Regional Training Academy, the following factors contribute to the recurrence of maltreatment:

- Child Factors
 - Age – younger children are more likely to experience recurrence.
 - Gender – some studies found that girls are more at risk for recurrence; however, this finding was not consistent among studies.
 - The presence of disability/developmental disorder – children with special needs.
- Parental Factors
 - Substance abuse.
 - Mental health.
 - Parental skill – the ability to communicate effectively, understand child development and apply consistent and appropriate discipline.
 - Prior history of child abuse as a child.
- Family Factors
 - Domestic violence or family conflict.
 - Family size – an increasing number of children in a household has been found to predict higher levels of recurrence.
 - Financial well-being of the family.
 - Neighborhood – living in a socially unstable and unsupportive environment contributes to parental and familial stress.
- Service Factors

- Case status and recurrence. Is there a correlation between likelihood of re-victimization within first six months and case status (i.e., open vs. closed)? Are families with open cases who experience recurrent maltreatment demonstrating different recurrence rates because they are more closely scrutinized while receiving service or because they inherently have more problems and actually maltreat more frequently?
- Service effectiveness. What is different about the types of families receiving services? Do families who are open for service have different recurrence rates after receiving service compared to families which leave service more quickly? What about the specific types of service are associated with lower rates of recurrence?
- Service targeting. Are interventions designed to address specific children or family issues effective in reducing recurrence? If effective, will the reduction be sufficient to meet your program improvement goals?

Promising Practices

- Emphasis on early intervention. Given the habitual nature of some parenting skills and patterns of family interaction, it suggests that it is critical to disrupt and replace unhealthy trends within the family early in order to prevent them from becoming solidified, and therefore, more difficult to change.
- Voluntary services for unsubstantiated cases. By participating in these services, families in need of intervention may improve on factors that may contribute to future reports or incidents of maltreatment, without having to admit guilt in any reported incidents. In addition, factors such as family poverty or average neighborhood income were potential predictors that could be used as warning signs.
- Substance abuse treatment. Parental substance abuse is a common contributor to child abuse and neglect. Children of parents with substance abuse issues tend to enter foster care at younger ages, remain in foster care longer, are less likely to be reunified with their parents and more likely to reenter the CWS system. It is noteworthy to mention that receiving substance abuse services does not necessarily speed up the reunification process or improve long term outcomes and may require more time before successful reunification can be achieved.
- Parental therapeutic intervention; providing parents with some kind of intense psychotherapeutic intervention designed to change their behavior and parental practices. Among the various types of interventions are: cognitive behavioral therapy, family therapy or a more general psychodynamic approach. The research suggests that selective therapeutic treatment can lead to improvements in outcomes and that different types of interventions are beneficial for different types of maltreatment.
- Using different assessment tools at different stages of the case including assessment for mental health needs during initial case assessment.
- Family preservation services.
- Family Connection Programs. These programs target families with children between the ages of 5 and 11 who are considered to be at risk for child abuse and neglect, but have no current CWS involvement. The programs promote the safety and well-being of children and families by identifying and developing formal and informal supports to address each family's individual needs and to build upon its strengths. Staff members

work with families on problem-solving, positive disciplinary methods, coping strategies, developmental social supports and community connections, and opportunities for positive family interactions through community activities.

- Yuba County uses the Parenting with Positive Discipline curriculum for the parenting education class. Briefly, this curriculum teaches parents to respect children and to provide the children with choices as an alternative to physical discipline. The emphasis is on the parent being kind, but firm with their child. The instructor does differentiate between each developmental level and the curriculum is taught in a culturally sensitive manner. Added into the curriculum is domestic violence and child abuse awareness, nutrition and anger management. The class is presented in ten weekly sessions, and is closed after the second week to enhance group cohesiveness,
- The previously mentioned parent education curriculum works in conjunction to the county's Structured Family Visitation Program. Yuba County believes that visitation is one of the most important services provided to families. Research has shown that family visitation helps maintain relationships within the birth family, empower birth parents, helps birth family members face reality, and allow birth family members to learn and practice new skills and behavior. (Hess & Mintun, 1992). Visitation help children's tolerate separation fears, and give foster parents an opportunity to meet the biological parents, as well as view them realistically (Cantos & Gries, 1997); and more importantly, it increases the probability that children will go home to their families (Simms & Bolden, 1991).

Yuba County believes that visitation can be used in an effective way to assist parents with developing new parenting skills, as well as, building on already existing skills. A visitation plan is developed jointly with the parents, identifying the strengths and needs of each parent, and outlines skill areas the family wants to work on during the visits. The parenting skills taught in the parenting classes are emphasized and work on the most. Each visit is structured with a parent-child activity, (e.g., reading a story, doing homework, working on art projects, cooking meals, etc.). The program staff makes observation, models appropriate behavior and instructs parents during the visit. These visits occur in a state of the art center that includes kitchens and open family rooms, where families can interact with one another.

Each family moves through three programmatic phases that indicate the progress the parent is making. The phases include intense observation, progressing to more relaxed staff observation while in the center, and finally to off-site visits. Birth parents and the foster parents are encouraged to meet briefly prior to each visit at the time the child is brought to the visit. The foster and birth parents are encouraged to exchange information about the child. The rationale for this program is to increase family reunification, to assist the children in feeling more comfortable while in out of home placement, thus increasing placement stability, and to increase the likelihood that the children will not return to the system once reunification has occurred.

Current Activities in Place

Structured Decision Making (SDM)

CWS has fully implemented SDM, which is an approach to child protective services that uses clearly defined and consistently applied decision-making criteria for assessing safety and risk in child abuse and neglect referrals. It is used to better screen out referrals, identify safety related issues, and to develop a safety plan that will address the issues that brought the family to CWS' attention. The components of SDM are as follows:

- Screening criteria tool to determine whether or not the report meets agency criteria for investigations.
- Response Priority Tool which helps determine how soon to initiate the investigation.
- Safety Assessment for identifying immediate threatened harm to a child.
- Risk Assessment based on research, which estimates the risk of future abuse or neglect.
- Child Strengths and Needs Assessment for identifying each child's major needs and establishing a service plan.
- Family Strengths and Needs Assessment (FSNA) to help determine a family's level of service and guide the case plan process.
- Case planning and services standards to differentiate levels of service for opened cases.
- Case reassessment tools to ensure that ongoing treatment is appropriate.

The supervisory staff monitors the use of SDM tools and social worker decision making. In conjunction with SDM, staff is using SafeMeasures, a web-based quality assurance system, that contains multiple reports that are used to check the status on performance measures, and identify cases that are out of compliance or in danger of failing.

Differential Response (DR)

CWS realized that in order to accomplish and maintain our mission of reducing the recurrence of maltreatment, we had to continue to develop and to sustain services that allow families to access preventive and supportive services before potential risk to child safety escalates to a level warranting CWS intervention. Therefore, CWS expanded and fully implemented a DR program in November 2011 to include Path I and Path II responses. CWS, through the Request for Proposal (RFP) process, selected an agency to provide services, and developed and executed a contract that was approved by both the BOS and the Yuba County Children's Council (YCCC) before the contract was implemented. The county will be releasing a Request for Proposal no later than November 2014 for DR services. Upon selection of the provider, the county will update the OCAP with a revised workbook and program descriptions.

The current contracted agency is GraceSource Family Resource Center. GraceSource has been providing community services for over ten years. Their primary services have been Home Visitation, but they have also provided support groups at their office in the past. As a DR provider, the staff now provides case management services for identified families. They complete periodic home visits, make referrals to other community agencies, such as housing, and substance abuse and mental health treatment services. The home visitors also provide parenting and budgeting information and other home making skills as needed. The home

visitors receive training in home visitation and family engagement skills using the SOP model. This model is also used by the CWS office and contributes to continuity between the two agencies.

Yuba County will extend the DR contract through the 2014/15 budget year. The county contracting policies will only allow a contract to be renewed twice for a total of five years. Since the contract was extended in the 2013/14 term, HHSD will be required to release a new RFP in 2015, HHSD anticipates that this process will begin in late 2014 and be completed in early 2015 so that there is no delay in services to the community. This additional extension will provide three and one half years of data to assess the effectiveness of the program.

ER referrals which are determined to be “Evaluated Out” or are determined to have low to moderate risk (Path 1) by CWS intake staff and supervisors are now routed to a FRC CWS social worker. A community response (Path1) is selected when a family is referred to CWS for child maltreatment and the SDM hotline tool and the social worker’s clinical assessment determined that the allegation does not meet the statutory definition of abuse or neglect, yet there are indications that a family is experiencing problems that could be addressed by community service. These referrals are then assigned to a community partner home visitor to conduct home visits to assess family service needs, work with the family to develop a case plan, and provide case management. A home visit may be conducted jointly by community partners and the FRC CWS social worker to conduct a risk and family service needs assessment. When the risk to a child is determined high, it is handled by CWS social worker.

The 2013/2014 CAPIT/CBCAP funds are being used to support community based organizations that provide prevention services for DR activities initiated by CWS.

Family Team Conference (FTC)

Another significant enhancement to CWS during the last several years is the implementation of the FTC model for developing the case and visitation plan with the family and to discuss all relevant family strengths, capabilities, challenges and natural support systems. A FTC is conducted for all initial case plans; for all case plan reviews and all case plans involving older youth who are within 90 days of reaching the age of majority. The FTC is designed to bring together parents and/or children, substitute care providers (SCPs) and staff from the different program areas, including Indian Child Welfare Act (ICWA), that serve the family in order to develop a comprehensive case plan to better assist families toward reunification with their children, keep the family intact or prepare youth for emancipation. In early 2010, Yuba County began integrating the SOP practice model into the FTC. This practice has assisted in gaining valuable information regarding the family’s strengths and needs, and has provided the family with a more prominent role in the development of their family case and safety plans.

Input from older children is included in the case plan. The Transitional Independent Living Plan (TILP) is completed with the youth’s input concerning their goals at the age of majority. In 2011, Yuba County began convening transitional meetings starting when the youth turns 16 years old. The focus of these meetings is not only to assess the TILP, but also plan for the youth’s transition into adulthood. The participants include the youth, the Case Managing Social Worker (CMSW) and all persons the youth believe important in their life, i.e., teachers, counselors,

family members, etc. Elements of the SOP practice have been incorporated into this meeting as well. The county works with the youth towards the attainment of those identified goals.

Safety Organized Practice (SOP)

The CWS Division social workers began using specific SOP tools in the field in May of 2010 and by October 2011, the SOP process was fully implemented and incorporated into relevant policies and procedures. This family engagement approach, now two years into implementation, ensures that families are involved in the development of case planning, improves social worker’s critical thinking and enhances safety by identifying dangers, developing well defined and realistic goals and by building safety networks. Both the supervisory staff and the program manager for CWS monitor the use of SOP and changes in the decision making process and on families to ensure that staff is using SOP appropriately so that recurrence of maltreatment rates are being positively impacted.

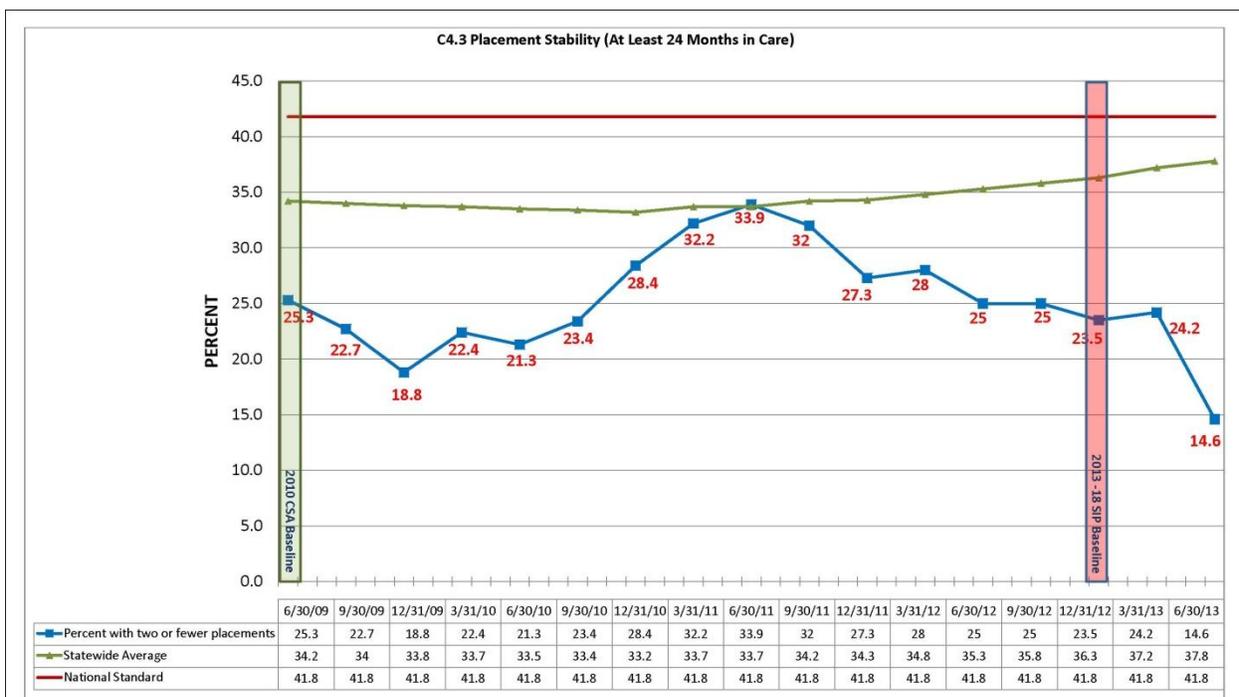
Strategies

CWS will continue to provide DR services to the community as recommended by the stakeholder groups. CWS will begin to use the FDM, a tool that is considered a promising practice. The goal is to use this tool as a way to measure family success when services are provided.

PLACEMENT STABILITY (OVER 24 MONTHS IN CARE)

Measure C4.3: Placement Stability (Over 24 Months in Care)

Of all children in foster care during the selected 12-month period who were in care for at least 24 months, what percentage had two or fewer placements?



Source: Center for Social Services Research, School of Social Services, U.C. Berkeley; CWS/CMS 2013 Quarter 2 Extract

Rationale for Prioritization of Placement Stability (Over 24 Months in Care)

Placement stability was the CWS focus for the 2013 PQCR. According to the most recent data from U.C. Berkeley for the time period 7/1/12 to 6/30/13, six children (14.6 percent) had one or two placements. However, 35 children (85.3 percent) experienced three or more placements. The National Standard is 41.8 percent.

Improvement Targets or Goals

Yuba County's performance for the SIP baseline on this measure for the time period 1/1/12 through 12/31/12 was 23.5 percent but jumped 0.7 percent to 24.2 percent in the time period ending 3/31/13 but then, by the time period ending 6/30/13, there was a 9.6 percent decrease to 14.6 percent according to the data from U.C. Berkeley. This latest time period shows that from a total of 41 children, six (14.6 percent) had two or less placements while 35 (85.4 percent) had more than two placements during the year.

The decision was made to set a goal of 35.0 percent. This would require us to improve by 6.8 percentage points, an average increase of 1.36 percent each year for the next five years. We are hoping that the county can surpass this goal, but it is possible that the reduction in staff and other resources may make this goal more challenging. The methodology for this measure makes improvement difficult, as well. Once a child is in care more than 24 months has more than two placements, that child is forever out of compliance, thus making it difficult to dramatically improve this measure.

Placement Stability (Over 24 Months in Care): Literature Review

Children who experience numerous disruptions in their living arrangements suffer from a number of emotional, behavioral and developmental problems that can endure over a lifetime. Many of these negative outcomes could be eliminated or reduced by increasing the stability of foster care placements. According to the literature review, entitled *A Literature Review of Placement Stability in Child Welfare Services: Issues, Concerns, Outcomes and Future Direction* (2008) and prepared by the Northern Regional Training Academy, multiple placement disruptions lead to:

- Profound distress and sense of loss and not belonging.
- Distrust.
- Fear of forming secure and healthy relationships.
- Feeling unsettled and confused.
- Increased school transfers.
- Decreased academic achievement.
- Increased behavioral problems.

In addition, this literature review identified the following factors contributing to and/or obstructing the likelihood of the child's placement disruption:

- Time in placement.
- Characteristics of the home.
- Type of placement.

- Kinship care.
- Treatment foster care.
- Children placed in the above types of placements, placed in homes with children who are close in age, or placed with foster parents who have children under age five demonstrated greater placement stability.
- Other factors that are important include:
 - Foster parents' characteristics.
 - Children's characteristics such as gender, age, race/ethnicity and mental/behavioral health.
 - Worker and agency characteristics.
 - Worker retention.

Promising Practices

- Provide support and training for foster parents.
- Concurrent planning.
- Provide placement-specific services, such as transportation assistance, respite care and family counseling.
- Child specific services such as mental health services and recreational/after school programming.
- Increase worker retention.
- Early intervention – providing detailed assessments of children and identifying risk factors.
- Properly screen and recruit foster parents.
- Tools to monitor and evaluate placement.

Current Activities in Place

Family Team Conferencing (FTC)

As mentioned previously in the S1.1 measure, a significant enhancement to CWS during the last several years is the implementation of the FTC model for developing the case and visitation plan with the family and to discuss all relevant family strengths, capabilities, challenges and natural support systems. A FTC is conducted for all initial case plans; for all case plan reviews and all case plans involving older youth who are within 90 days of reaching the age of majority. The FTC is designed to bring together parents and/or children, SCPs and staff from the different program areas, including ICWA, that serve the family in order to develop a comprehensive case plan to better assist families toward reunification with their children, keep the family intact or prepare youth for emancipation. In early 2010, Yuba County began integrating the SOP practice model into the FTC. This practice has assisted in gaining valuable information regarding the family's strengths and needs, and has provided the family with a more prominent role in the development of their family case and safety plans.

All Yuba County families, regardless of ethnicity, participate in the FTCs to assess strengths and needs, and to establish a family case plan. The family helps set the goals and helps to decide the interventions, which include local services and natural supports. Interpretive services are provided to the family during social worker interviews and at the FTCs to ensure that thoughts and ideas are clearly communicated. The family's cultural beliefs and values are taken

into consideration during the assessments and interviews. Every effort is made to match the family with culturally appropriate services.

Currently, a FTC is held, which includes the youth, the social worker and all persons who are currently involved with the youth, including the youth's parents (if appropriate) to establish the Transitional Independent Living Plan (TILP). A FTC is then held every six months to assess the plan and make modifications as needed until the youth ages out of foster care.

We believe FTC has been a significant factor in our improved outcomes in the past and will continue to support improvement in the future. Parents who participate in FTC have a broader support base and are invited to help set goals and select services, both while trying to achieve reunification and during the reunification process. At this point, any family entering the system experiences FTC at entry and at all decision points during the life of the case. The past progress was enhanced by improving the data entry into the CWS/CMS regarding county licensed foster homes, foster family agency (FFA) homes and group homes. The results from the improved data entry include improved matching for the child with the best substitute care provider possible and a more streamlined search for the homes. This activity, through time, should improve placement stability by meeting the child's needs from the onset.

Through joint efforts between CWS, Mental Health, the foster family and/or foster family agency and others, problems that can cause a potential placement disruption are identified. As a result, an intensive and comprehensive plan is developed to address the immediate needs of the youth and foster family to preserve the placement. This activity has been making a positive impact in reducing the number of placement changes, especially for our older youth, by aggressively addressing problems early.

Structured Family Visitation Program (SFV)

The SFV is a program that is funded through the Child Welfare Services Outcome Improvement Plan (CWSOIP) and PSSF Time Limited Family Reunification (TLFR). PSSF TLFR funds are used only with clients who meet the eligibility criteria. Children who come to our Visitation Center find a home-like environment with toys and games, comfortable furnishings, an outdoor children's playground, activities, and more. Under professional supervision, parents are free to do as they would at home, including use of a fully operational kitchen for meal preparation.

The SFV is provided in a setting that encourages parents and children to relax and feel comfortable, while parents gain skills in caring for their children as well as maintaining and strengthening family relationships. SFV staff monitors the family's situation and the parent's progress at many points during the service period. The parent(s) and staff jointly develop a visitation plan that includes goals and objectives designed to assist the parent in gaining confidence in meeting their child's needs and builds on the parent-child relationship. Visits are closely monitored by visitation staff who observe, coach, model appropriate skills and record activities. During planned activities, the parent practices skills acquired in the parent education classes.

- The SFV program focuses on providing effective parenting skills. Yuba County CWS has focused on parent training as a core requirement for supporting successful family reunification.

- Additionally, the SFV program focuses on assisting parents in practicing new skills learned in parenting classes.
- A support network is developed that will enable families to safely maintain the children in their home.

Skills-training for parents includes parenting education where the parents practice the skills that are taught in the parenting classes during the structured family visit sessions. Additionally, life skills training and instruction in development of a supportive social network is offered before the child is returned to the parent's home. Instruction in basic parenting skills, including life skills such as homemaking, budgeting, communication and anger management, is central in our effort to ensure that our families successfully reunify.

Yuba County CWS continues to place special emphasis on quality of the parent's social network following reunification. By establishing parent social support groups and promoting a mentor-like relationship between the birth parent and foster parent, the CWS staff continues to assist the parent in building a positive social network that they can draw support from when CWS is no longer a part of their lives. CWS staff is actively engaging the foster parents into the reunification process at the first visit. This process includes the foster parent meeting with the birth parents at the beginning of each visit to exchange information about the children.

Strategies

Yuba County has struggled with placement stability for several years. The primary problem is that once a child or youth has changed placement more than two times, the measure can never be improved unless the child or youth exits the system and begins a new case. This is unfortunate, as some placement changes are positive, for example, movements to placement that are less restrictive.

Additionally, the measure does not take into account the fact that many youth who have difficulty settling down in the early phases of a case, often will find a placement that meets their needs and they do not need to be moved. Taking these points into consideration, Yuba County has chosen to focus on the beginning stages of a case, by instituting programs and practices like the Quality Parenting Initiative (QPI); family finding and increasing the use of relative/NREFM placements. However, Yuba County continues to be concerned about stabilizing placements for all youth regardless of the number of placements.

Drawing from information gleaned during focus group sessions with the older youth population and foster parents, CWS concludes that some process needs to be in place for social workers to respond early when there is a conflict in a caregiver's home, or a crisis comes up and this is seen as a potential placement disruption. By developing a Placement Preservation process, CWS is looking to reduce further placement changes.

Placement Preservation – Include steps in the following in the following areas:

- Develop the placement preservation intervention protocol.
 - Establish a workgroup to develop the protocol. This will include youth, social workers, FFA social workers, foster parent association representative, mental health and other support people identified by the youth.

- Social workers, relative. NREFM caregivers and social workers will be provided training on the new protocol
- Implement the protocol.
- Youth cases that participate in the protocol are recorded in the special projects in CWS/CMS.
- Quality Parenting Initiative (QPI)
- Develop Resource Families: Establish special recruitment efforts for resource families. These are foster and adoptive families, relatives or caregivers who share parenting with family as CWS seeks to find permanence, safety and stability for the child. These individuals are willing to provide a permanent connection for the child whether or not the child reunifies with their birth family. They play an active role in linking the child to their past as well as helping promote family relationships in the future. The goal is that the initial placement of the child will be with a resource family who can, if necessary, become the permanent home.
- Family Finding: Diligent search for absent parent and kin. Kinship placements have shown us that people can care for and make life-long commitments to children, while at the same time, encouraging and supporting reunification.
- Katie A. to include Mental Health & Behavioral Screening.
 - All children and youth are screened for behavioral and mental health issues. This will reveal mental health issues early, thus allowing for additional assessments and treatment as deemed necessary. Information obtained the majority of our stakeholder included the timely acquisition of mental health services.
- The Stakeholders Meeting during the CSA process brought about several recommendations for improvement. They believed that DR should be kept and maintained. They additionally recommended, for DR purposes, that the FRC staff be invited earlier to the FTCs. They also recommend that Mental Health create a process for completing assessments earlier and develop more services, such as anger management classes, parenting, etc. Lastly, they recommended that a crisis nursery and respite homes be established in the county.

PROBATION

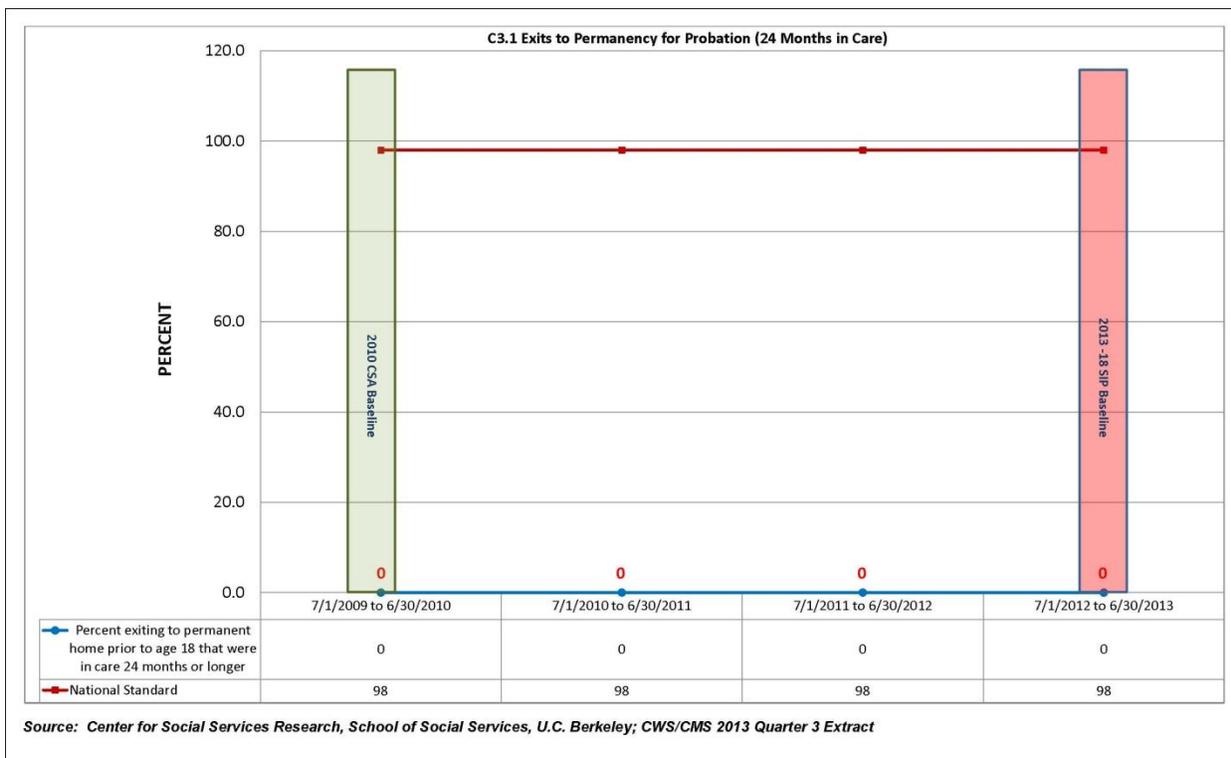
An outcome needing improvement was selected for probation based on Yuba County's performance against standards and findings from the CSA process, Peer Review and Stakeholders Meeting. The following outcome was selected as the SIP outcome measure and improvement goals:

- **C3.1** - Exits to Permanency (24 Months in Care)

EXITS TO PERMANENCY

Measure C3.1: Exits to Permanency (24 Months in Care)

Of all probation youth that were in care for 24 months, how many were discharged to a permanent home prior to turning 18 during the selected 12-month period?



Rationale for Prioritization of Exits to Permanency

This outcome can be challenging as well. As mentioned above, probation youth have a stigma about themselves and many family members have abandoned them due to their behavior. The youth tend to learn how to depend on the “system” to assist them in reaching the age of majority. Efforts by the probation officer to establish lifelong connections for the youth are often met with resistance. Probation youth participate in ILP and job skills training; however, due to their stigma, it is difficult for them to obtain employment.

In improving this outcome, ILP services need to be conducted and monitored by the placement officer. This service is ideal for youths and can be a great benefit to the youth should he or she participate in the services provided. The placement officer will need to stay in frequent contact with the ILP coordinator to assure the youth’s participation. Engaging the youth in conducting the tasked to transition to independence will need to be accomplished. The placement officer will need to assist the youth in obtaining important documents (e.g. birth certificate, social security card, etc.) as well as completing job applications. These tasks will assist the youth in obtaining employment. In addition, providing the youth with community resources information and information on how to access those resources will need to take place as well. The Extended Foster Care Services (AB 12) is an option the youth need to be apprised of. Due to this service being relatively new in California, all officers need to be trained on the eligibility criteria with the purpose of ensuring all eligible youth are aware of their rights to these benefits.

Improvement Targets or Goals

Yuba County’s probation performance for the SIP baseline on this measure for the time period 7/1/11 through 6/30/12 was 0.0 percent and has remained at 0.0 percent for the time period ending 6/30/13 according to the data from U.C. Berkeley. This latest time period shows that

there were no probation youth that exited to permanency in this selected 12-month period. Although the probation youth caseload steadily remains in the lower numbers, the goal for exits to permanency prior to turning 18 has been set to exceed the National Standard of 98.0 percent.

Current Activities in Place

The placement officer has attempted to improve the outcome to Exits to Permanency (24 Months in Care) by:

- Assisting youths in obtaining important documents.
- Advising youths of his or her eligibility for Extended Foster Care Services before turning 18 years old.
- Referring the youths to appropriate ILP services.

The strategies that will now be focused on are to utilize concurrent planning and Family Finding at the onset of the case; establish Team Decision Meetings that include current placement staff, parents, relatives, or any other individual who has ties to the child or family; network with foster family agencies to recruit Welfare and Institutions Code §602 foster homes in the local area; network with local employment assistance agencies to assist youth in obtaining job skills; assist youth in obtaining employment; increase youths' knowledge of AB 12 (Extended Foster Care); and increase youth's independence from the Judicial system.

By establishing concurrent planning and Family Finding at the onset of a case, a delay in finding a placement will be minimized. In addition, by including the placement staff with family, parents, or individuals with family ties, a network and rapport with the placement staff will be established, resulting in more expedient placement and less chance of recidivism.

By networking with FFAs to recruit W&I 602 homes in the local area, the placement officer will have the ideal setting in placing youth in foster homes with the means to continue the family reunification goal with one less obstacle of distance being a problem for parental visitation, case plan meetings, etc.

By networking with local employment assistance agencies to assist youth in obtaining job skills and employment, the youth will be engaging in a positive role model environment in an occupational setting, thus, increasing the youths' confidence in striving for employment in various vocational opportunities.

Knowledge of Extended Foster Care Services to the eligible youths will be discussed with them once a placement order is in effect. With this knowledge, the youth will have the time advantage of planning for the alternative housing, education, and other criteria required for participation in Extended Foster Care Services. During Extended Foster Care Services, the placement staff will be focusing on increasing the youth's independence from the Judicial system by guiding the youth in completing adult oriented tasks instead of completing those tasks for the youth.

PRIORITIZATION OF DIRECT SERVICE NEEDS

DR is an approach that allows Child Welfare Services to respond in multiple ways to abuse and neglect allegations. The ways in which DR is practiced varies; however, generally, for high risk reports, an investigation ensues while for low and moderate risk cases with no immediate safety concerns, a family assessment is conducted which gauges the family's needs and strengths. The American Humane Association completed a national survey in 2006 that "identified core elements in order to clearly define and distinguish differential response from the multitude of child protection reforms across the nation's state and county child welfare systems."

Moreover, the 2010 reauthorization of Child Abuse Prevention and Treatment Act (CAPTA) "strongly encouraged state and local CPS agencies to utilize the practice of differential response..." Having considered the recent outcome measures for Recurrence of Maltreatment, Yuba County concluded that a prevention stance was needed in the community to reduce child abuse and neglect. Additionally, given the level of trauma resulting from more intensive CWS interventions, this response helps children remain safe in their homes without additional family disruption. The stakeholders endorsed this strategy in 2011, and as evidenced by the results of the latest Stakeholders Meeting, continue to support it.

Yuba County has provided parenting classes for many years using the PSSF funding. With the exception of PSSF TLFR funds, the county will continue to use PSSF funds offer parenting classes primarily to families participating in reunification services and families who are adopting or who have adopted. However, more recently, these services have been extended to kinship and NREFM caregivers. The county uses the Positive Discipline curriculum, which is not an evidence-based or evidence informed curriculum, but is listed on the California Evidence-Based Clearing House website, as many counties are using it. Yuba County has had good success with this curriculum, as evidenced by the satisfaction surveys received from participants. Additionally, the curriculum has also been incorporated into the SFV program that is run by the county staff and serves reunifying families. This program helps to reinforce the core elements of the curriculum.

State and Federally Mandated Child Welfare/Probation Initiatives

CWS

Yuba County is not participating in the Title IV-E waiver or the California Partners for Permanency. Yuba County CWS did implement the After 18 program for non-minor dependents. Since January 2012, the county has seen 98 percent of the transitioning youth remain in foster care. The county is now serving 17 non-minor dependents and this program is expected to grow in 2014.

Yuba County adopted the QPI. The assessment and planning for implementation has been going slow. County staff has been working with representative from the Youth Law Center and the Yuba/Sutter Foster Parent Association. The county has a draft "branding statement" and we are in the process of finalizing this. Implementation of QPI is expected to begin in early 2014.

CWS and the bi-county mental health provider have convened several meeting regarding meeting the requirements of the Katie A. lawsuit. A Work Plan and Service Delivery Plan was completed and submitted to the Department of Health Care Services in early 2013. The CWS and mental health agencies continue to meet monthly to work on collaborative efforts for meeting the needs of foster children who meet the “medical necessity” criteria.

PROBATION

In regard to Family Finding, the placement officer has been utilizing internet search engines to attempt to locate additional family members of the youth or additional persons the youth feels are significant and could serve as a lifelong connection. This has been extremely beneficial and rewarding to the youth. The placement officer has located and connected with biological parents and family members the youth did not know existed. It is hoped that during this process, the youth will have a permanent living arrangement upon exiting foster care.

Since adoptions are now under the local jurisdiction of CWS, the placement officer will contact HHSD at the onset of the youth entering foster care. The placement officer and the Probation Department, as a whole, are not accustomed to having W&I Code 602 youth adopted. Therefore, it will be requested that a training session be provided in order to begin referring youth for adoption services.

A number of probation staff has participated in the Strengthening Families Program training provided by SYMHS. The intent of training probation staff is to begin providing the Strengthening Families Program within the Probation Department. Offering this program to youth and their families will enhance their relationships and promote a successful reunification.

The Probation Department utilized a portion of the CWS Outcome Improvement Augmentation allocation to purchase gift cards for local restaurants and the theater for utilization during home visits. This encouraged the family to participate in pro-social activities together. In doing this, the family was able to spend quality time together, which involved communication and bonding during meals. These activities were vital to successful reunification with family. The remaining allocation money was utilized to purchase gift cards at gas, clothing and household item stores. These gift cards are utilized to purchase clothing and shoes for youth entering foster care that had very little clothing. The youth would often arrive with clothing that did not fit or was not suitable (torn, stained, etc.). The placement officer often took youth shopping in order to obtain appropriate clothing and helped teach them how to budget money. The clothing purchased was also often used for Court appearances and/or employment interviews. Having access to clothing would also prepare the youth for establishing a relationship with professional mentors. The youth gained more confidence in wearing quality and professional clothing. The Probation Department purchases household items or furniture at other stores for youth who are transitioning into adulthood.

The placement officer encouraged families to be an active participant in the youth’s education. The placement officer ensured families were aware of the youth’s needs and their successes. The Probation Department utilized a portion of the CWS Outcome Improvement Augmentation allocation to purchase gas cards. The gas cards assisted families with traveling to the placement facility/school (often out of the local area) to attend Individualized Education Plan

(IEP) meetings or other equally important school meetings. Engaging the youth's family in their child's education was extremely important and beneficial to the youth's success in school. The youth felt supported by their family and were excited to share their achievements.

The placement officer has contacted various FFAs regarding the recruitment of W&I Code 602 foster homes. During these conversations, the placement officer has established relationships that resulted in minors being placed in foster homes. Although the foster homes were not primarily W&I Code 602, they were accommodated to meet the minor's needs. Additionally, the placement officer is an active participant in the Foster Youth Advisory meeting and the Blue Ribbon Commission (BRC). During both of these meetings, the placement officer has had the opportunity to continue advocacy for W&I Code 602 foster homes.

The placement officer regularly monitored the youth's participation and progress in the ILP. Additionally, the placement officer had regular contact with the ILP coordinator and received progress reports. These progress reports were discussed monthly with the youth and often with the youth's parents.

In regards to the Extended Foster Care (AB 12) youth, the Yuba County Probation Department currently has four youth participating in Extended Foster Care Services. The placement officer has assisted youth in locating an appropriate residence during the transition process; all of which have included various types of residences such as foster homes, Transitional Housing Plus + Foster Care program (THP+FC), and a Supervised Independent Living Program (SILP). Despite the Probation Department's low number of youths participating in this program, the placement officer has experienced every eligible circumstance included in the Extended Foster Care process. As a result, the Probation Department composed an Extended Foster Care Manual as a reference tool.

5 – Year SIP Chart

CWS

Priority Outcome Measure or Systemic Factor: 2B 10-Day Response for Child Abuse/Neglect Referrals

In regards to the referral response type “10-Day Response”, what percentage of child abuse and neglect referrals that require, and then receive, an in-person investigation within 3, 5 or 10 days following the receipt of the allegation?

National/State Standard: 90.0%

Current Performance:

Yuba County’s performance for the SIP baseline on this measure for the time period 10/1/12 through 12/31/12 was 95.2 percent but dropped 7.0 percent by 3/31/2013 then once again dropped another 5.9 percent to 82.3 percent in the time period ending 6/30/2013, according to the data from U.C. Berkeley. This is a whole 12.9 percent drop from baseline as determined by the 2013 CSA. This latest time period of 4/1/13 through 6/30/13 shows that from a total of 130 children, 107 (82.3 percent) had a timely 10-day response while 23 (17.7 percent) did not have a timely response within 10 days.

FROM	TO	Timely 10-Day Response for Referrals (%)	Statewide Standard (%)
7/1/2011	9/30/2011	94.7	90.0
10/1/2011	12/31/2011	92.1	90.0
1/1/2012	3/31/2012	93.0	90.0
4/1/2012	6/30/2012	94.6	90.0
7/1/2012	9/30/2012	95.4	90.0
10/1/2012	12/31/2012	95.2	90.0
1/1/2013	3/31/2013	88.2	90.0
4/1/2013	6/30/2013	82.3	90.0

Data Source: Center for Social Services Research, School of Social Welfare, U.C. Berkeley, CWS/CMS 2013 Quarter 2 Extract

Target Improvement Goal: Since 12/31/12, Yuba County has remained below the statewide standard, reaching 10.1 percent below the 92.4 percent statewide standard for the period ending 6/30/13. Due to the dropping timely 10-day response rate, the decision was made to set a goal of 95.0 percent, which will exceed the current statewide standard of 90.0 percent. This would require us to improve by 12.7 percentage points within the next five years.

Strategies:

1.0: Improve timely data entry of investigative narrative in CWS/CMS.

Priority Outcome Measure or Systemic Factor: S1.1 No Recurrence of Maltreatment

Of all children who were the victims of a substantiated maltreatment allegation during the six month period, what percent were not victims of another substantiated maltreatment allegation within the next six months?

National Standard: 94.6 percent for No recurrence of Maltreatment

Current Performance:

Yuba County’s performance for the SIP baseline on this measure for the time period 1/1/12 through 6/30/12 was 85.1 percent but jumped 7.0 percent to 92.1 percent in the time period ending 9/30/12 then dropped slightly by 0.7 percentage points to 91.4 percent by the period ending 12/31/12, according to the data from U.C. Berkeley. This latest time period shows that from a total of 116 children, 106 (91.4 percent) had no recurrence and 10 (8.6 percent) experienced a recurrence of maltreatment.

FROM	TO	No recur. of maltreatment w/in 6 mos. (%)	National Standard (%)
7/1/2011	12/31/2011	95.1	94.6
10/1/2011	3/31/2012	92.5	94.6
1/1/2012	6/30/2012	85.1	94.6
4/1/2012	9/30/2012	92.1	94.6
7/1/2012	12/30/2012	91.4	94.6

Data Source: Center for Social Services Research, School of Social Welfare, U.C. Berkeley, CWS/CMS 2013 Quarter 2 Extract

Target Improvement Goal: Upon further review, the decision was made to set a goal of 94.6 percent. This would require us to improve by 3.2 percentage points, an average of 0.46 percent per year for the next five years.

Strategies:

- 1.0:** Continue with fully implemented Differential Response (DR) program including Path I and Path II responses.
- 2.0:** Supplement social workers’ knowledge and skill in family engagement activities by the use of the Family Development Matrix (FDM) Outcomes Model by CWS supervisors and social workers for measuring family progress through continual assessment for measuring family improvement.
- 3.0:** Continue with full implementation of the Safety Organized Practice (SOP) model to engage families and complete accurate assessments.

Priority Outcome Measure or Systemic Factor: C4.3 Placement Stability (Over 24 Months in Care)

Of all children in foster care during the selected 12-month period who were in care for at least 24 months, what percentage had two or fewer placements?

National Standard: 41.8 percent for Placement Stability (Over 24 Months in Care)

Current Performance:

Yuba County’s performance for the SIP baseline on this measure for the time period 1/1/12 through 12/31/12 was 23.5 percent but jumped 0.7 percent to 24.2 percent in the time period ending 3/31/13

but then, by the time period ending 6/30/13, there was a 9.6 percent decrease to 14.6 percent according to the data from U.C. Berkeley. This latest time period shows that from a total of 41 children, 6 (14.6 percent) had 2 or less settings while 35 (85.4 percent) had more than 2 settings during the year.

FROM	TO	Placement Stability (At Least 24 Mos. in Care) 2 or Less Placements (%)	National Standard (%)
7/1/2011	6/30/2012	25.0	41.8
10/1/2011	9/30/2012	25.0	41.8
1/1/2012	12/30/2012	23.5	41.8
4/1/2012	3/31/2013	24.2	41.8
7/1/2012	6/30/2013	14.6	41.8

Data Source: Center for Social Services Research, School of Social Welfare, U.C. Berkeley, CWS/CMS 2013 Quarter 2 Extract

Target Improvement Goal: After reviewing the latest available data outcomes the decision was made to set a goal of 35.0 percent. This would require us to improve by 6.8 percentage points, an average increase of 1.36 percent each year for the next five years. We are hoping that the county can surpass this goal, but it is possible that the reduction in staff and other resources may make this goal unattainable.

Strategies:

1.0: Develop and implement the Quality Parenting initiative.

2.0: Develop and implement the Prevention/Intervention Placement Protocol.

3.0: Reduce placement disruptions and multiple foster care placements by increasing the number of relatives/non-related extended family member (NREFM) homes in order to enhance concurrent planning practices through improving the process for identification of potential relative/NREFM placement homes at time of initial detention.

4.0: Reduce placement disruptions and multiple foster care placements by increasing the number of relatives/non-related extended family member (NREFM) homes by building Resource Families.

5.0: Improve children’s mental health and development through the implementation of Ages and Stages (0-5) and Strengths and Difficulty (6-18) screening tool so that mental health and developmental screening for all children entering into the CWS system is completed.

PROBATION

Priority Outcome Measure or Systemic Factor: C3.1 Exits to Permanency (24 Months in Care)

Of all probation youth that were in care for 24 months, how many were discharged to a permanent home prior to turning 18 during the selected 12-month period?

National Standard: 29.1 percent for Exits to Permanency (24 Months in Care)

Current Performance:

Yuba County’s probation performance for the SIP baseline on this measure for the time period 7/1/11 through 6/30/12 was 0.0 percent and has remained at 0.0 percent for the time period ending 6/30/13 according to the data from U.C. Berkeley. This latest time period shows that of there were no probation

youth that were legally free that exited to permanency in this selected 12-month period.

FROM	TO	Exited to Permanency Before Age 18 (#)	Exited to Permanency Before Age 18 (%)	National Standard (%)
7/1/2009	6/30/2010	0	0.0	29.1
7/1/2010	6/30/2011	0	0.0	29.1
7/1/2011	6/30/2012	0	0.0	29.1
7/1/2012	6/30/2013	0	0.0	29.1

Data Source: Center for Social Services Research, School of Social Welfare, U.C. Berkeley, CWS/CMS 2013 Quarter 3 Extract

Target Improvement Goal: Although the probation youth caseload steadily remains in the lower numbers, for those exiting to permanency prior to turning 18, the goal has been set to exceed the National Standard of 29.1 percent. The county will increase performance on process measure C3.1 Exits to Permanency (24 Months in Care) from 0% (baseline) to 50% (improvement goal) by the end of the 5 year SIP period. This will result in an increase of 1 more child out of two exiting care to permanency.

Strategies:

- 1.0:** Increase the percentage of probation youth living in permanent living arrangement by establishing Team Decision Meetings that include current placement staff, parents, relatives, or any other individual who has ties to the child.
- 2.0:** Increase the percentage of probation youth living in permanent living arrangement by utilizing concurrent planning and family finding at the onset of the case.
- 3.0:** Increase the percentage of probation youth living in permanent living arrangement by networking with Family Foster Agencies to recruit 602 W&I foster homes to the local area.
- 4.0:** Increase the percentage of probation youth being employed and participating in job training by networking with local employment assistance agencies to assist youth in obtaining job skills.
- 5.0:** Increase the percentage of probation youth being employed and participating in job training by assisting youth in obtaining employment.
- 6.0:** Increase youth’s knowledge of AB12 by expanding the staff’s knowledge of AB12.
- 7.0:** Increase youth’s independence from the judicial system by increasing youth’s knowledge of community agencies and how to access services.

CWS

Improvement Goal		
Increase the percentage of timely 10-day responses for child abuse and neglect referrals by 12.7 percent in order to exceed the current statewide standard.		
Strategy 1.0: Improve timely data entry of investigative narrative in CWS/CMS.	<input checked="" type="checkbox"/> CAPIT <input type="checkbox"/> CBCAP <input type="checkbox"/> PSSF <input checked="" type="checkbox"/> N/A	Applicable Outcome Measure(s) and/or Systemic Factor(s): 2B 10-Day Response for Child Abuse/Neglect Referrals
Action Steps:	Timeframe:	Person Responsible:
1.1 Review existing policies and procedures with social workers. Point out the time frame for entering narrative.	January 2014 through April 2014	CWS Program Manager
1.2 Social workers normal duties will be suspended to enter narrative of old referrals. The worker's assigned supervisor will establish a targeted number of referrals to be completed on a given day.	Beginning January 2014 and continue through January 2019	CWS Social Workers CWS Supervisors
1.3 Social workers will provide a Referral	Beginning January 2015 and continue through January 2019	CWS Social Workers CWS Supervisors

<p>Summary-Time to Investigation Report of their caseloads from SafeMeasures every Monday for review with their supervisor at the unit meeting, and upon request.</p>		
<p>1.4 Supervisors will independently review the caseloads of their individual workers one time per month to ensure the referral narrative is completed and that referrals are being closed out timely.</p>	<p>Beginning Aril 2015 and continue through January 2019</p>	<p>CWS Supervisors</p>

Improvement Goal		
Increase No Recurrence of Maltreatment by 3.2 percent to reach the National Standard of 94.6 percent.		
Strategy 1.0: Continue with fully implemented Differential Response (DR) program including Path I and Path II responses.	<input checked="" type="checkbox"/> CAPIT	Applicable Outcome Measure(s) and/or Systemic Factor(s): S1.1 No Recurrence of Maltreatment
	<input checked="" type="checkbox"/> CBCAP	
	<input type="checkbox"/> PSSF	
	<input type="checkbox"/> N/A	
Action Steps:	Timeframe:	Person Responsible:
1.1 Review and revise current policy and procedure for DR.	January 2014 through April 2014	CWS Program Manager ER Supervisor(s) FRC CWS Social Worker
1.2 Continue the contact with GraceSource FRC. A New RFP will be released in 2015 per county requirements.	Continue January 2014 RFP will be released no later than November 2014	CWS Program Manager Administrative Analyst
1.3 Continue to provide DR program services as established by the DR contract provider.	Continue January 2014 through January 2019	CWS FRC Social Worker DR Provider
1.4 Develop a database for monitoring staff use of DR.	February 2014 through May 2014	CWS Program Manager CWS FRC Social Worker Administrative Analyst

1.5 Continue to re-evaluate DR community and staff training needs.	January 2014 through January 2019	CWS Program Manager Administrative Analyst
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Improvement Goal		
Increase No Recurrence of Maltreatment by 3.2 percent to reach the National Standard of 94.6 percent.		
Strategy 2.0: Supplement social workers' knowledge and skill in family engagement activities by the use of the Family Development Matrix (FDM) Outcomes Model by CWS supervisors and social workers for measuring family progress through continual assessment for measuring family improvement.	<input type="checkbox"/> CAPIT <input type="checkbox"/> CBCAP <input type="checkbox"/> PSSF <input checked="" type="checkbox"/> N/A	Applicable Outcome Measure(s) and/or Systemic Factor(s): S1.1 No Recurrence of Maltreatment
Action Steps:	Timeframe:	Person Responsible:
2.1 Establish a CWS Core Team to develop a process that clearly defines expectations, identifies requirements, measures progress and reinforces family involvement.	May 2014	CWS Program Manager CWS Supervisor(s) Administrative Analyst
2.2 Develop an assessment form and guidelines for the use of the FDM Outcomes Model.	May 2014 through July 2014	CWS Program Manager CWS Supervisor(s) Administrative Analyst
2.3 Train CWS social workers and staff on any policy and procedures along with the guidelines in regards to the use of the FDM Outcomes Model.	August 2014	CWS Program Manager CWS Supervisor(s)

2.4 Implement FDM in case staffing between social workers and CWS supervisors.	July 2014	CWS Supervisor(s) CWS Social Workers
2.5 Implement FDM for use in the field.	July 2014	CWS Program Manager CWS Supervisor(s)
2.6 Assess staff use of FDM tools through regularly scheduled meetings. Use a preexisting DR Special Projects Code in CWS/CMS to track DR cases.	July 2014 through January 2019	CWS Program Manager Administrative Analyst
2.7 Monitor effective implementation of FDM and measure its effect on risk and safety using SafeMeasures data.	July 2014 through January 2019	CWS Program Manager Administrative Analyst
2.8 Develop and use a survey for families and CWS social workers to complete for evaluation purposes.	July 2014 through January 2019	CWS Program Manager Administrative Analyst

Improvement Goal		
Increase No Recurrence of Maltreatment by 3.2 percent to reach the National Standard of 94.6 percent.		
Strategy 3.0: Continue with full implementation of the Safety Organized Practice (SOP) model to engage families and complete accurate assessments.	<input type="checkbox"/> CAPIT	Applicable Outcome Measure(s) and/or Systemic Factor(s): S1.1 No Recurrence of Maltreatment
	<input type="checkbox"/> CBCAP	
	<input type="checkbox"/> PSSF	
	<input checked="" type="checkbox"/> N/A	
Action Steps:	Timeframe:	Person Responsible:
3.1 Continue to refine the SOP process through the use of coaching provided by the Northern Regional Training Academy (RTA).	Continue January 2014 through January 2019	CWS Program Manager CWS Supervisor(s)
3.2 Use the RTA case review tool to evaluate the use and effectiveness of the model in daily practice. Use the DR Special Projects Code in CWS/CMS to identify these cases. Case Review will occur Quarterly	January 2104 through January 2019	CWS Program Manager CWS Supervisor(s)

Improvement Goal		
Reduce placement disruptions and multiple foster care placements by 6.8 percent to reach 35.0 percent, which is closer to the National Standard of 41.8 percent.		
Strategy 1.0: Develop and implement the Quality Parenting Initiative.	<input checked="" type="checkbox"/> CAPIT <input type="checkbox"/> CBCAP <input type="checkbox"/> PSSF <input checked="" type="checkbox"/> N/A	Applicable Outcome Measure(s) and/or Systemic Factor(s): C4.3 Placement Stability (Over 24 Months in Care)
Action Steps:	Timeframe:	Person Responsible:
1.1 Update the current workgroup and branding statement.	January 2014 through May 2014	Program Manager Community Partners
1.2 Advise foster parents about the implementation plan.	May 2014	Foster Parent Association Member CWS Licensing Social Worker
1.3 Monitor the utilization of the plan by soliciting feedback from social worker at quarterly division meetings and feedback from foster parents at foster parent association monthly meetings	January 2014 through January 2019	Program Manager FTC Facilitator

<p>1.4 Monitor the outcomes of utilization of the plan. Data tracking measures and tools will be developed, refined, and modified based on ongoing evaluation. Refine/modify the guidelines and procedures as necessary to improve the process.</p>	<p>May 2014 through January 2019</p>	<p>Program Manager Administrative Analyst</p>
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Improvement Goal		
Reduce placement disruptions and multiple foster care placements by 6.8 percent to reach 35.0 percent, which is closer to the National Standard of 41.8 percent.		
Strategy 2.0: Develop and implement the Prevention/Intervention Placement Protocol	<input checked="" type="checkbox"/> CAPIT <input type="checkbox"/> CBCAP <input type="checkbox"/> PSSF <input checked="" type="checkbox"/> N/A	Applicable Outcome Measure(s) and/or Systemic Factor(s): C4.3 Placement Stability (Over 24 Months in Care)
Action Steps:	Timeframe:	Person Responsible:
2.1 Convene a workgroup to develop the protocol.	June 2014 through August 2014	Program Manager
2.2 Provide training on the protocol to CWS staff and foster parents.	August/September 2104	Program Manager
2.3 Implement the Protocol	September 2014	CWS Supervisors CWS Social Workers
2.4 Develop a case review tool to evaluate the effectiveness of the protocol. Use a Special Projects Code in CWS/CMS to indentify these cases.	September 2014 through January 2019	Program Manager Administrative Analyst

Improvement Goal		
Reduce placement disruptions and multiple foster care placements by 6.8 percent to reach 35.0 percent, which is closer to the National Standard of 41.8 percent.		
Strategy 3.0: Reduce placement disruptions and multiple foster care placements by increasing the number of relatives/non-related extended family member (NREFM) homes in order to enhance concurrent planning practices through improving the process for identification of potential relative/NREFM placement homes at time of initial detention.	<input type="checkbox"/> CAPIT	Applicable Outcome Measure(s) and/or Systemic Factor(s): C4.3 Placement Stability (Over 24 Months in Care)
	<input type="checkbox"/> CBCAP	
	<input type="checkbox"/> PSSF	
	<input checked="" type="checkbox"/> N/A	
Action Steps:	Timeframe:	Person Responsible:
3.1 Establish practices related to identifying relatives and NREFMs that includes techniques of Family Finding.	January 2014 through March 2014	CWS Program Manager Administrative Analyst
3.2 Provide training in techniques of Family Finding including the use of the internet search engines.	April 2014	CWS Program Manager CWS Supervisor(s)
3.3 Provide training on concurrent planning to emphasize the importance of locating prospective permanent homes for foster children.	March 2014	CWS Program Manager CWS Supervisor(s)

<p>3.4 Implement the new process of Family Finding to assist with identifying relative and NREFM placement homes within the first 30 days of a case.</p>	April 2014	<p>CWS Program Manager CWS Supervisor(s)</p>
<p>3.5 Develop a Business Objects report that will provide not only the number of relative/NREFM placements but will also continually help monitor the family finding data on a periodic basis.</p>	April 2014 through June 2014	<p>CWS Program Manager CWS System Support Analyst</p>
<p>3.6 Monitor and track the progress of the new process for identification of relatives and NREFMs through the use of a periodic Business Objects report.</p>	April 2014 through January 2019	<p>CWS Program Manager CWS System Support Analyst</p>

Improvement Goal		
Reduce placement disruptions and multiple foster care placements by 6.8 percent to reach 35.0 percent, which is closer to the National Standard of 41.8 percent.		
Strategy 4.0: Reduce placement disruptions and multiple foster care placements by increasing the number of relatives/non-related extended family member (NREFM) homes by building Resource Families.	<input type="checkbox"/> CAPIT <input type="checkbox"/> CBCAP <input type="checkbox"/> PSSF <input checked="" type="checkbox"/> N/A	Applicable Outcome Measure(s) and/or Systemic Factor(s): C4.3 Placement Stability (Over 24 Months in Care)
Action Steps:	Timeframe:	Person Responsible:
4.1 Develop a policy and procedure on Building Resource Families.	March 2014 through June 2014	CWS Program Manager Administrative Analyst
4.2 Review the policy and procedure with all CWS staff, emphasizing each step, the mandated time frames and responsibilities of specific workers.	June 2014	CWS Program Manager Administrative Analyst
4.3 Provide training to CWS social workers and staff on any policy and procedures along with the guidelines in regards to the Building Resource Families process.	May/June 2014	CWS Program Manager CWS Supervisor(s)

<p>4.4 Implement the new process of Building Resource Families and begin using the SAFE home study model to assess relative/NREFM family homes.</p>	<p>June 2014 through January 2019</p>	<p>CWS Supervisor(s) CWS Social Worker(s)</p>
<p>4.5 Develop a database to record the outcomes of the Home Study model approvals and denials; placement of children in the homes; the stability of the placement, and if the home results in a permanent placement for the child.</p>	<p>April 2014 through June 2014 (Development) June 2014 through January 2019 (Recording Outcomes)</p>	<p>CWS Program Manager CWS System Support Analyst</p>

Improvement Goal		
Reduce placement disruptions and multiple foster care placements by 6.8 percent to reach 35.0 percent, which is closer to the National Standard of 41.8 percent.		
Strategy 5.0: Improve children’s mental health and developmental through the implementation of Ages and Stages (0-5) and Strengths and Difficulty (6-18) screening tool so that mental health and developmental screening for all children entering into the CWS system is completed.	<input checked="" type="checkbox"/> CAPIT <input type="checkbox"/> CBCAP <input type="checkbox"/> PSSF <input checked="" type="checkbox"/> N/A	Applicable Outcome Measure(s) and/or Systemic Factor(s): C4.3 Placement Stability (Over 24 Months in Care)
Action Steps:	Timeframe:	Person Responsible:
5.1 Update training for social workers for current practices for administering both screening tools	April/May 2014	Program Manager CWS Supervisor(s)
5.2 Review and revise policy and procedure for developmental screening of all children entering the CWS system. This policy will include requirements for entering the screening, referral and plan information into CWS/CMS and providing the results to the case managing social worker.	March 2014 through May 2104	CWS Supervisor(s) CWS Public Health Nurse

<p>5.4 Develop a special projects code in CWS/CMS for ongoing tracking of data related to timely provision of developmental and mental health services based on the results of either screening tool.</p>	<p>March 2014 through January 2019</p>	<p>Program Manager Administrative Analyst</p>

Probation

Improvement Goal		
<p>Increase the percentage of probation youth that are exiting to permanency prior to turning 18 to exceed the National Standard of 29.1 percent. The county will increase performance on process measure C3.1 Exits to Permanency (24 Months in Care) from 0% (baseline) to 50% (improvement goal) by the end of the 5 year SIP period. This will result in an increase of 1 more child out of two exiting care to permanency.</p>		
<p>Strategy 1.0:</p> <p>Increase the percentage of probation youth living in permanent living arrangement by establishing Team Decision Meetings that include current placement staff, parents, relatives, or any other individual who has ties to the child or family.</p>	<input checked="" type="checkbox"/> CAPIT <input type="checkbox"/> CBCAP <input type="checkbox"/> PSSF <input checked="" type="checkbox"/> N/A	<p>Applicable Outcome Measure(s) and/or Systemic Factor(s):</p> <p>C3.1 Exits to Permanency (24 months in care)</p>
Action Steps:	Timeframe:	Person Responsible:
<p>1.1</p> <p>Train staff in Team Decision Meetings.</p>	<p>02/10/14 to 02/10/15</p>	<p>Probation Program Manager</p> <p>Probation Supervisor</p> <p>Placement Officer</p>
<p>1.2</p> <p>Facilitate meetings to increase and improve parent involvement.</p>	<p>02/10/14 to continuous</p>	<p>Placement Officer</p>

<p>1.3 Ensure all appropriate parties are present and involved in the meetings.</p>	<p>02/10/14 to continuous</p>	<p>Placement Officer</p>
<p>1.4 Develop safety plan for youth returning to parental custody.</p>	<p>02/10/14 to continuous</p>	<p>Placement Officer</p>
<p>1.5 Identify appropriate services for caretaker, parent and child and ensure those services have been offered.</p>	<p>02/10/14 to continuous</p>	<p>Placement Officer</p>

Improvement Goal		
Increase the percentage of probation youth that are exiting to permanency prior to turning 18 to exceed the National Standard of 29.1percent. The county will increase performance on process measure C3.1 Exits to Permanency (24 Months in Care) from 0% (baseline) to 50% (improvement goal) by the end of the 5 year SIP period. This will result in an increase of 1 more child out of two exiting care to permanency.		
Strategy 2.0: Increase the percentage of probation youth living in a permanent living arrangement by utilizing concurrent planning and family finding at the onset of the case.	<input checked="" type="checkbox"/> CAPIT <input type="checkbox"/> CBCAP <input type="checkbox"/> PSSF <input checked="" type="checkbox"/> N/A	Applicable Outcome Measure(s) and/or Systemic Factor(s): C3.1 Exits to Permanency (24 months in care)
Action Steps:	Timeframe:	Person Responsible:
2.1 Train staff on concurrent planning.	02/10/14 to 02/10/15	Probation Program Manager Probation Supervisor Probation Officers
2.2 Make referral to adoptions.	02/10/14 to continuous	Placement Officer
2.3 Train staff of family finding process.	02/10/14 to 02/10/15	Probation Program Manager Probation Supervisor Probation Officers

2.4 Research relatives on line.	02/10/15 to continuous	Placement Officer
2.5 Refer families to appropriate services.	02/10/14 to continuous	Placement Officer

Improvement Goal		
Increase the percentage of probation youth that are exiting to permanency prior to turning 18 to exceed the National Standard of 29.1 percent. The county will increase performance on process measure C3.1 Exits to Permanency (24 Months in Care) from 0% (baseline) to 50% (improvement goal) by the end of the 5 year SIP period. This will result in an increase of 1 more child out of two exiting care to permanency.		
Strategy 3.0:	<input checked="" type="checkbox"/> CAPIT <input type="checkbox"/> CBCAP <input type="checkbox"/> PSSF <input checked="" type="checkbox"/> N/A	Applicable Outcome Measure(s) and/or Systemic Factor(s):
Increase the percentage of probation youth living in a permanent living arrangement by networking with Family Foster Agencies to recruit 602 W&I foster homes in the local area.		C3.1 Exits to Permanency (24 months in care)
Action Steps:	Timeframe:	Person Responsible:
3.1 Contact Family Foster Agency Administrators.	02/10/14 to 02/10/15	Placement Officer Probation Supervisor
3.2 Train staff on the different types of placements.	02/10/14 to 02/10/15	Placement Officer Probation Supervisor
3.3 Interview youth and family members on a regular basis to identify potential placement for the youth.	02/10/14 to continuous	Placement Officer

3.4 Assist family/lifelong connection with the process of becoming an approved foster home.	02/10/14 to continuous	Placement Officer
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Improvement Goal		
<p>Increase the percentage of probation youth that are exiting to permanency prior to turning 18 to exceed the National Standard of 29.1 percent. The county will increase performance on process measure C3.1 Exits to Permanency (24 Months in Care) from 0% (baseline) to 50% (improvement goal) by the end of the 5 year SIP period. This will result in an increase of 1 more child out of two exiting care to permanency.</p>		
<p>Strategy 4.0:</p> <p>Increase the percentage of probation youth being employed and participating in job training by networking with local employment assistance agencies to assist youth in obtaining job skills.</p>	<input checked="" type="checkbox"/> CAPIT <input type="checkbox"/> CBCAP <input type="checkbox"/> PSSF <input checked="" type="checkbox"/> N/A	<p>Applicable Outcome Measure(s) and/or Systemic Factor(s):</p> <p>C3.1 Exits to Permanency (24 months in care)</p>
Action Steps:	Timeframe:	Person Responsible:
<p>4.1</p> <p>Establish a contact person at the various local employment assistance agencies (to be determined) for the youth.</p>	<p>02/10/14 to 08/10/14</p>	<p>Placement Officer</p>
<p>4.2</p> <p>Make appropriate referrals to the local employment assistance agencies that have been identified during the process.</p>	<p>02/10/14 to continuous</p>	<p>Placement Officer</p>
<p>4.3</p> <p>Assist youth with any paperwork and documentation required for the various employment assistance programs that are available.</p>	<p>02/10/14 to continuous</p>	<p>Placement Officer</p>

4.4 Provide bus passes to youth to assist with transportation to and from the employment activities.	02/10/14 to continuous	Placement Officer

Improvement Goal		
Increase the percentage of probation youth that are exiting to permanency prior to turning 18 to exceed the National Standard of 29.1 percent. The county will increase performance on process measure C3.1 Exits to Permanency (24 Months in Care) from 0% (baseline) to 50% (improvement goal) by the end of the 5 year SIP period. This will result in an increase of 1 more child out of two exiting care to permanency.		
Strategy 5.0: Increase the percentage of probation youth being employed and participating in job training by assisting youth in obtaining employment.	<input checked="" type="checkbox"/> CAPIT <input type="checkbox"/> CBCAP <input type="checkbox"/> PSSF <input checked="" type="checkbox"/> N/A	Applicable Outcome Measure(s) and/or Systemic Factor(s): C3.1 Exits to Permanency (24 months in care)
Action Steps:	Timeframe:	Person Responsible:
5.1 Ensure youth is participating in ILP	02/10/14 to continuous	Placement Officer
5.2 Maintain regular contact with ILP coordinator.	02/10/14 to continuous	Placement Officer
5.3 Assist youth with employment applications.	02/10/14 to continuous	Placement Officer

5.4 Assist youth in obtaining necessary identifying documents (ie: birth certificate, social security card, identification card).	02/10/14 to continuous	Placement Officer
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Improvement Goal		
Increase the percentage of probation youth that are exiting to permanency prior to turning 18 to exceed the National Standard of 29.1 percent. The county will increase performance on process measure C3.1 Exits to Permanency (24 Months in Care) from 0% (baseline) to 50% (improvement goal) by the end of the 5 year SIP period. This will result in an increase of 1 more child out of two exiting care to permanency.		
Strategy 6.0: Increase youth’s knowledge of AB12 by expanding the staff’s knowledge of AB12.	<input checked="" type="checkbox"/> CAPIT <input type="checkbox"/> CBCAP <input type="checkbox"/> PSSF <input checked="" type="checkbox"/> N/A	Applicable Outcome Measure(s) and/or Systemic Factor(s): C3.1 Exits to Permanency (24 months in care)
Action Steps:	Timeframe:	Person Responsible:
6.1 Create an AB12Manual.	Completed	Probation Program Manager Probation Supervisor Placement Officer
6.2 Train staff in AB12 requirements.	02/10/14 to 02/10/15	Probation Program Manager Probation Supervisor Placement Officer
6.3 Ensure all eligible probation youth are aware of the benefits of AB12.	02/10/14 to continuous	Probation Program Manager Probation Supervisor Placement Officer

Improvement Goal 4.0

Increase the percentage of probation youth that are exiting to permanency prior to turning 18 to exceed the National Standard of 29.1 percent. The county will increase performance on process measure C3.1 Exits to Permanency (24 Months in Care) from 0% (baseline) to 50% (improvement goal) by the end of the 5 year SIP period. This will result in an increase of 1 more child out of two exiting care to permanency.

<p>Strategy 7.0:</p> <p>Increase youth's independence from the Judicial system by increasing youth's knowledge of community agencies and how to access services.</p>	<input checked="" type="checkbox"/> CAPIT <input type="checkbox"/> CBCAP <input type="checkbox"/> PSSF <input checked="" type="checkbox"/> N/A	<p>Applicable Outcome Measure(s) and/or Systemic Factor(s):</p> <p>C3.1 Exits to Permanency (24 months in care)</p>
Action Steps:	Timeframe:	Person Responsible:
<p>7.1</p> <p>Prepare a pamphlet of services/resources.</p>	<p>02/10/14 to 02/10/15</p>	<p>Probation Program Manager Probation Supervisor Placement Officer</p>
<p>7.2</p> <p>Ensure youth are aware of locations of services/resources.</p>	<p>02/10/15 to continuous</p>	<p>Placement Officer</p>
<p>7.3</p> <p>Engage youth in community service.</p>	<p>02/10/15 to continuous</p>	<p>Placement Officer</p>

ATTACHMENT B: CAPIT/CBCAP/PSSF EXPENDITURE WORKBOOK

SEE ENCLOSED ATTACHMENT B.

**ATTACHMENT C: CAPIT/CBCAP/PSSF PROGRAM DESCRIPTION AND EVALUATION
PLAN – 1 OF 3**

SEE ENCLOSED ATTACHMENT C.

SEE ENCLOSED ATTACHMENT D FOR ORIGINAL.

BOS Notice of Intent

This form serves as notification of the County's intent to meet assurances for the CAPIT/CBCAP/PSSF Programs.

CAPIT/CBCAP/PSSF DESIGNATION OF ADMINISTRATION OF FUNDS AND FUNDING ASSURANCES FOR YUBA COUNTY
PERIOD OF PLAN (MM/DD/YY): 01/02/2014 THROUGH (MM/DD/YY) 01/02/2019

DESIGNATION OF ADMINISTRATION OF FUNDS

The County Board of Supervisors designates Yuba County Health and Human Services Department as the public agency to administer CAPIT and CBCAP.

W&I Code Section 16602 (b) requires that the local Welfare Department administer the PSSF funds. The County Board of Supervisors designates Yuba County Health and Human Services Department as the local welfare department to administer PSSF.

FUNDING ASSURANCES

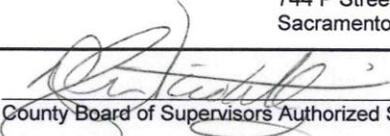
The undersigned assures that the Child Abuse Prevention, Intervention and Treatment (CAPIT), Community Based Child Abuse Prevention (CBCAP), and Promoting Safe and Stable Families (PSSF) funds will be used as outlined in state and federal statute¹:

- Funding will be used to supplement, but not supplant, existing child welfare services;
- Funds will be expended by the county in a manner that will maximize eligibility for federal financial participation;
- The designated public agency to administer the CAPIT/CBCAP/PSSF funds will provide to the OCAP all information necessary to meet federal reporting mandates;
- Approval will be obtained from the California Department of Social Services (CDSS), Office of Child Abuse Prevention (OCAP) prior to modifying the service provision plan for CAPIT, CBCAP and/or PSSF funds to avoid any potential disallowances;
- Compliance with federal requirements to ensure that anyone who has or will be awarded funds has not been excluded from receiving Federal contracts, certain subcontracts, certain Federal financial and nonfinancial assistance or benefits as specified at <http://www.epls.gov/>.

In order to continue to receive funding, please sign and return the Notice of Intent with the County's System Improvement Plan to:

California Department of Social Services
Office of Child Abuse Prevention
744 P Street, MS 8-11-82
Sacramento, California 95814

APPROVED AS TO FORM
ANGIL P. MORRIS-JONES
COUNTY COUNSEL
BY: 

	7-22-2014
County Board of Supervisors Authorized Signature	Date
John Nicoletti	Chair
Print Name	Title

¹ Fact Sheets for the CAPIT, CBCAP and PSSF Programs outlining state and federal requirements can be found at: <http://www.dss.cahwnet.gov/cfsweb/PG2287.htm>

SEE ENCLOSED ATTACHMENT D FOR ORIGINAL.

The foregoing instrument is a Correct Copy
of the original on file in this office
ATTEST: DONNA STOTTEMEYER
Clerk of the Board of Supervisors of the
County of Yuba, State of California

By: *Rachel Terria*
Date: *July 22, 2014*



MINUTE ORDER
YUBA COUNTY BOARD OF SUPERVISORS

JULY 22, 2014

MOTION: Move to approve **Moved:** Hal Stocker **SECOND:** Andy Vasquez
AYES: Hal Stocker, Andy Vasquez, John Nicoletti, Roger Abe
NOES: None **ABSENT:** Mary Jane Griego **ABSTAIN:** None

F. Health and Human Services

- I. (299-14) Approve the System Improvement Plan (SIP) for submission to the California Department of Social Services (Human Services Committee recommends approval) **Approved.**

The foregoing is an accurate statement of the action taken on the above date and entered in the Official Minutes of the Board of Supervisors of the County of Yuba, State of California.

ATTEST: DONNA STOTTEMEYER
CLERK OF THE BOARD OF SUPERVISORS

A handwritten signature in blue ink that reads "Rachel Ferris". The signature is written over a horizontal line.

By: Rachel Ferris, Deputy Clerk

Distribution: Health and Human Services
Dated: July 22, 2014

Yuba County Government Center, 915 Eighth Street, Suite 109, Marysville, CA 95901 (530) 749-7510

300-14

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF YUBA

RESOLUTION AUTHORIZING YUBA)
COUNTY HEALTH AND HUMAN SERVICES)
DEPARTMENT TO ENTER INTO)
AGREEMENT WITH THE STATE OF)
CALIFORNIA FOR THE MULTIPURPOSE)
SENIOR SERVICES PROGRAM FOR THE) Resolution No. 2014-59
TERM OF JULY 1, 2014, THROUGH JUNE 30,)
2015, AND AUTHORIZE THE CHAIR TO)
EXECUTE DOCUMENTS AS REQUIRED BY)
THE AGREEMENT AND ANY PERTINENT)
DOCUMENTS RELATED TO THIS)
PROGRAM AND TO AUTHORIZE THE)
ACCEPTANCE OF FUNDS)

WHEREAS, the State of California has made grant funds available for the purpose of avoiding inappropriate placement of frail older persons in nursing facilities and fostering their independent living in their own communities; and

WHEREAS, it is in the best interests of the residents of the County of Yuba for enable eligible frail and elderly citizens to live independently.

NOW, THEREFORE, BE IT RESOLVED by the Yuba County Board of Supervisors as follows: Submission of a Standard Agreement (Agreement Number MS-1415-36) to the California Department of Aging for the Multipurpose Senior Services Program grant is hereby authorized.

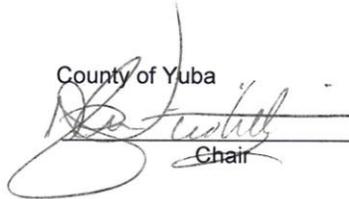
BE IT FURTHER RESOLVED by the Yuba County Board of Supervisors, as follows: That the Chair is hereby authorized to accept \$222,820.00 (Two Hundred

[Handwritten signature]

Twenty-Two Thousand, Eight Hundred Twenty Dollars) for the period of July 1, 2014 through June 30, 2015; to execute, upon review and approval of County Counsel, documents as required by the grant contract for the stated period; to authorize and execute the transfer and allocation of funds for the stated period; and further the Chair is granted permission to amend contracts for additional or lesser funding under this grant if the allocation, or a portion thereof, is awarded.

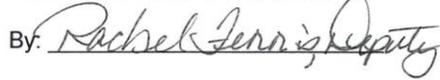
PASSED AND ADOPTED at a regular meeting of the Board of Supervisors of the County of Yuba, State of California, on the 22 day of July, 2014, by the following vote:

- AYES: Supervisors Vasquez, Nicoletti, Abe, Stocker
- NOES: None
- ABSENT: Supervisor Griego
- ABSTAIN: None

County of Yuba


 Chair

ATTEST: DONNA STOTTEMEYER,
Clerk of the Board of Supervisors

By: 

APPROVED AS TO FORM



Angil P. Morris-Jones,
County Counsel

The foregoing instrument is a correct copy of the original on file in this office
ATTEST: DONNA STOTTEMEYER
Clerk of the Board of Supervisors of the
County of Yuba, State of California

2

By: 

Date: July 22, 2014

**BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF YUBA**

RESOLUTION REAFFIRMING THE) RESOLUTION NO. 2011-005
EXISTENCE OF THE YUBA COUNTY)
CHILD ABUSE PREVENTION COUNCIL)
AND DESIGNATION OF THE COUNCIL TO)
MAKE RECOMMENDATIONS REGARDING)
THE CHILDREN'S TRUST FUND)
INCLUDING THE CHILD ABUSE)
PREVENTION AND INTERVENTION)
TREATMENT/COMMUNITY BASED CHILD)
ABUSE PREVENTION FUND (CAPIT/CBCAP))

WHEREAS, pursuant to California Welfare & Institutions Code Section 18965, the county board of supervisors may designate an existing local voluntary commission, board or council to carry out the purposes of the Children's Trust Fund; and

WHEREAS, by Resolution 2003-06, the Yuba County Board of Supervisors designated the Yuba County Children's Council as the council to make recommendations about the Children's Trust Fund including CAPIT/CBCAP funds; and

WHEREAS, funding has been allocated to support a Yuba County Child Abuse Prevention Council; and

WHEREAS, the Yuba County Children's Council will be used as the planning body to designate representation for the Yuba County Child Abuse Prevention Council for public Child Welfare Services, County Welfare Department or Child Welfare Services, Probation, licensing, criminal justice, law enforcement, district attorney, courts, coroner, prevention/treatment service

community, medical and mental health services, community-based organizations, public/private schools, community representation including community volunteers, civic organizations, religious communities; and

WHEREAS, the functions of the councils includes: (a) providing a forum for interagency cooperation and coordination in the prevention, detection, treatment, and legal processing of child abuse cases, (b) promoting public awareness of the abuse and neglect of children and the resources available for intervention and treatment, (c) To encourage and facilitate training of professionals in the detection, treatment, and prevention of child abuse and neglect, (d) recommending improvements in services to families and victims; and (e) encouraging community support for child abuse and neglect prevention programs; and

NOW, THEREFORE, BE IT RESOLVED, the Yuba County Board of Supervisors hereby affirms the existence of the Yuba County Child Abuse Prevention Council and identifies the Yuba County Child Abuse Prevention Council as the council that makes recommendations regarding the County Children’s Trust Fund (CCTF), including Child Abuse Prevention and Intervention Treatment/Community Based Child Abuse Prevention Fund (CAPIT/CBCAP) incorporated therein.

PASSED AND ADOPTED at a regular meeting of the Board of Supervisors of the County of Yuba, State of California on the 11 day of January, 2011 by the following vote:

AYES: Supervisors Vasquez, Nicoletti, Griego, Abe, Stocker

NOES: None

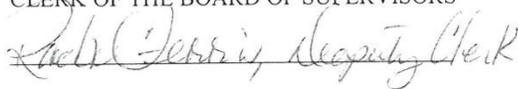
ABSENT: None

ABSTAIN: None



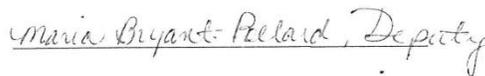
Roger Abe, Chairman

ATTEST: DONNA STOTTLEMEYER
CLERK OF THE BOARD OF SUPERVISORS



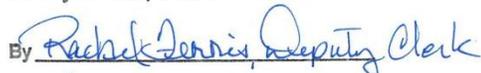
Rachel Jennis, Deputy Clerk

ANGIL P. MORRIS-JONES
YUBA COUNTY COUNSEL
APPROVED AS TO FORM:



Maria Bryant-Pelard, Deputy

The foregoing instrument is a correct copy of the original on file in this office
ATTEST: DONNA STOTTLEMEYER
Clerk of the Board of Supervisors of the County of Yuba, State of California

By 

Rachel Jennis, Deputy Clerk

Date: January 11, 2011

SIP Committee (CSA Core Team & Stakeholders) as of Oct. 2013

Agency (Bold Indicates Mtg. Representation)	Attended	Stakeholders & Representatives	Titles
Administrator of the Courts, S.F.		Kerry Doyle	Liaison
Advocate		Mike Hill	Native American Liaison
		Melanie Hubbard	
Alta California Regional Center		Terry Rhoades	Supervisor
	YES	Lois Lewis	Service Coordinator
Attorney		Carl Lindmark	Attorney
CA Dept. of Social Services	YES	Sarah Davis	Children's Services Outcomes & Accountability Bureau (CSOAB)
	YES	Theresa Sanchez	Office of Child Abuse Prevention (OCAP)
Camptonville Community Partnership Family Resource Center	YES	Cathy LeBlanc	Administrator
		Birdsong Sundstrom	
Case de Esperanza	YES	Linda Hodges	Manager
		Marsha Krouse-Taylor	Exec. Director
Center for Hope	YES	Shawn Marmon	Children's Hope FFA
	YES	Ben Payne	Children's Hope
	YES	Rich Sebo	Children's Hope
Church of Glad Tidings		Lou Binninger	Pastor
E Center Health Start		Jennifer Wickliff	Family & Community Services Coordinator
Environmental Alternatives		Melody Vance	Program Director
	YES	Tim Wilkinson	Executive Director
First 5 Yuba	YES	Cynthia Sodari	Executive Director
First Steps	YES	Laurie Desmond	FRC
Friday Night Live		Amber Royer	Executive Director
	YES	Janet Siller	CEO
Grace Source Family Resource Center	YES	Wendy Mader	
	YES	Roy Martin	Administrator
Harmony Health		Rachel Farrell	FRC
	YES	Jennifer Jones	FRC
		Pamela Pierce	FRC
Head Start		Lisa Maytorena	Manager
Marysville Joint Unified School District		Toni Marquez	
	YES	Sherri Sandoval	
Minors Counsel		Mark Woods	Attorney
Parent Consumer	YES	Tessali Bearden	Parent
	YES	Michael Bearden	Parent
		Mike Hill	Parent-Native American Liaison
	YES	Tessa McAleer	Parent
	YES	Jason Rooney	Parent
Salvation Army		Dan Schifle	
Vocational Rehabilitation		Valerie Shirah	Senior Counselor

ATTACHMENT G: YUBA COUNTY SIP OVERSIGHT COMMITTEE – 2 OF 3

Agency (Bold Indicates Mtg. Representation)	Attended	Stakeholders & Representatives	Titles
Wheatland Support Our Students Family Resource Center		Cory O'Neal	Director
Youth Representative		William Kite	Foster Youth
Youth Representative			
Youth Representative			Foster Youth
Yuba Community College		Laurie Scheuermann	Director
	YES	Leah Eneix	Foster Kinship Care Education Specialist, FRC
Yuba Co. Board of Supervisors	YES	Andrew Vasquez	Board Member
Yuba Co. County Council		John Whidden	Deputy County Council
Yuba Co. Courts		Dennis J. Buckley	Judge
		Debra Givens	Judge
Yuba Co. HHSD-Admin/Finance	YES	Donna Clark	Analyst
		Kathy Cole	Deputy Director
		Suzanne Nobles	Director
Yuba Co. HHSD-CWS		Reem Burris	Social Worker
	YES	Christle Chung	PHN
		Thomas Clark	Supervisor
	YES	Pam Cook	Social Worker
		John Crocker	Social Worker
		Penny Elliott	Social Worker
		Tracy Enriquez	System Analyst
	YES	Cynthia Freeman	Intern
	YES	Jane Golden	Office Support
		John Harvey	Supervisor
	YES	Melinda Hotchkiss	Social Worker
	YES	Shari Japhet	Social Worker
	YES	Bunny Keterman	Social Worker
		Angelika Klug	Social Worker
		Michele Kocher	Social Worker
	YES	Julie Mahon	Supervisor
		Drake Malecha	Social Worker
		Lisa Morrell	Program Aide
		Monique Phillips	Social Worker
		Marc Provencal	Social Worker
	YES	Tony Roach*	Program Manager
		Rachel Romero	Program Aide
		Erich Runge	Supervisor
		Sherry Scott	Social Worker
	YES	Susan Such	Social Worker
Yuba Co. HHSD-Employment Services	YES	Jennifer Vasquez	Program Manager
Yuba Co. HHSD-Public Health Services	YES	Valli Elliott	Health Educator
		Melissa Gianelli	Health Educator
Yuba Co. Housing Authority	YES	Kimberly Grimes	
		Jane McMillan	Manager
		Debra Phillips	Executive Director

ATTACHMENT G: YUBA COUNTY SIP OVERSIGHT COMMITTEE – 3 OF 3

Agency (Bold Indicates Mtg. Representation)	Attended	Stakeholders & Representatives	Titles
Yuba Co. Office of Education		Alicia Hrico	FRC Program Facilitator
		Amy Molina-Jones	Prevention Specialist, FRC
		Brenda Odesha	FRC
		Chris Reyna	Career Preparatory Charter School, Administrator of Independent Study
		L. Scheuer	
	YES	Sally Sokolowski	Assistant Superintendent
Yuba Co. Probation Dept.		Jim Arnold*	Chief Probation Officer
	YES	Teresa Dove	Manager
		Paula Gomes	Probation Officer
	YES	Tara Moseley	Supervisor
Yuba Co. Sheriff's Dept.		Steve Durfor	Yuba County Sheriff
	YES	Melanie Oakes	Under Sheriff
Yuba Co. Victim Witness		Jason Roper	Retired – Yuba Co. Probation/Victim Witness
Yuba-Sutter Mental Health	YES	John Floe	Supervisor
		Nancy Lee	Substance Abuse
	YES	Gayle Lukeman	
	YES	Brad Luz	Director
	YES	Jackie Stanfill	Manager
	Sandra Turnbull	Manager	
Yuba-Sutter Ministerial Association		Bernie Frickie	Grace United Methodist Church

*Child Abuse Prevention Council (CAPC) Member

SEE ENCLOSED ATTACHMENT H.

APPENDIX I: Acronym Guide

AB 12	Assembly Bill 12
AB 636	Assembly Bill 636
ACIN	All County Information Notice
ADR	Alternative Dispute Resolution
AFDC	Aid to Families with Dependent Children
BEAS	Bi-County Early Access Support Collaborative
BOS	Board of Supervisors
BRC	Blue Ribbon Commission
CACI	Child Abuse Central Index
Cal-SAHF	California Safe and Healthy Families Program
CalSWEC	California Social Work Education Center
CalWORKs	California Work Opportunities and Responsibility to Kids
CAPC	Child Abuse Prevention Council
CAPIT	Child Abuse Prevention Intervention and Treatment Program
CAPTA	Child Abuse Prevention and Treatment Act
CBCAP	Community-Based Child Abuse Prevention Program
C-CFSR	California Child and Family Services Review
CCTF	County Children's Trust Fund
CDBS	Child Development Behavioral Specialist
CDRT	Child Death Review Team
CDSS	California Department of Social Services
CHDP	Child Health and Disability Prevention Program
CLFP	County Licensed Foster Parent
CMSW	Case Managing Social Worker
CPOC	Chief Probation Officer of California
CQI	Continuous Quality Improvement
CRC	Children's Research Center
CSA	County Self Assessment
CSOAB	Children's Services Outcomes and Accountability Bureau
CSSR	Center for Social Services Research
CWDA	County Welfare Directors Association of California

CWS	Child Welfare Services
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ATTACHMENT I: APPENDIX I ACRONYM GUIDE – 2 OF 4

CWS/CMS	Child Welfare Services/Case Management System
CWSOIP	Child Welfare Services Outcome Improvement Plan
DDS	Department Developmental Services
DOJ	Department of Justice
DR	Differential Response
DVRO	Domestic Violence Restraining Order
ER	Emergency Response
FDM	Family Development Matrix
FFA	Foster Family Agency
FKCE	Foster/Kinship Care Education Program
FM	Family Maintenance
FPL	Federal Poverty Level
FR	Family Reunification
FRC	Family Resource Center
FSNA	Family Strengths and Needs Assessment
FTC	Family Team Conferencing
ICWA	Indian Child Welfare Act
IEP	Individualized Education Plan
ILP	Independent Living Program
ITS	Intensive Treatment Services
LCSW	Licensed Clinical Social Worker
LMFC	Licensed Marriage and Family Counselor
LMFT	Licensed Marriage and Family Therapist
MEPA	Multi-Ethnic Placement Act
MFCC	Marriage, Family and Child Counseling
MHSA	Mental Health Services Act
MIS	Management Information System
MOU	Memorandum of Understanding
MPP	Manual of Policies and Procedures
MSW	Master of Social Work
MSYGC	Maxine Singer Youth Guidance Center
MVT	Motor Vehicle Traffic

NCCD	National Council on Crime and Delinquency
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ATTACHMENT I: APPENDIX I ACRONYM GUIDE – 3 OF 4

NREFM	Non-Related Extended Family Member
OCAP	Office of Child Abuse Prevention
OCAP – PND	Office of Child Abuse Prevention – Prevention Network Development
PACT	Positive Achievement Change Tool
P.A.S.S.	Probation and School Success
PHN	Public Health Nurse
PCIT	Parent Child Interactive Therapy
PDF	Portable Document Format
POST	Peace Officers Safety Training
PP	Permanent Plan
PQCR	Peer Quality Case Review
PSSF	Promoting Safe and Stable Families
QA	Quality Assurance
QAR	Quality Assurance Review
QPI	Quality Parenting Initiative
RFP	Request for Proposal
RTA	Regional Training Academy
SCP	Substitute Care Providers
SDM	Structured Decision Making
SDPO	Supervising Deputy Probation Officer
SELPA	Special Education Local Plan Area
SFV	Structured Family Visitation Program
SHU	Secured Housing Unit
SILP	Supervised Independent Living Program
SIP	System Improvement Plan
SMART	Substance Abuse Multi-Agency Review Team
SSI	Supplemental Security Income
STC	Standards and Corrections
SOP	Safety Organized Practice
SW	Social Worker
SYCEA	Sutter/Yuba Employee Association

SYMHS	Sutter-Yuba Mental Health Services
TANF	Temporary Assistance to Needy Families

ATTACHMENT I: APPENDIX I ACRONYM GUIDE –4 OF 4

THPP	Transitional Housing Placement Program
THP-Plus	Transitional Housing Program - Plus
TILP	Transitional Independent Living Plan
TLFR	Time Limited Family Reunification
TPR	Termination of Parental Rights
U.C.	University of California
URL	Uniform Resource Locator
W&I	Welfare and Institutions
WIA	Work Force Investment Act
YCAT	Yuba County Assessment Team
YCCC	Yuba County Children’s Council
YCCSOC	Yuba County Children’s Systems of Care
YCHHSD	Yuba County Health and Human Services Department
YCPPOA	Yuba County Peace Officers Association

CAPIT/CBCAP/PSSF Expenditure Workbook
Proposed Expenditures
Worksheet 1

(1) DATE SUBMITTED: 1/6/14

(2) DATES FOR THIS WORKBOOK 1/2/14 thru 1/2/19

(3) DATE APPROVED BY OCAP _____

(4) COUNTY: YUBA

(5) PERIOD OF SIP: 1/2/14 thru 1/2/19

(6) YEARS: 5

Internal Use Only

(7) ALLOCATION (Use the latest Fiscal or All County Information Notice for Allocation):

CAPIT: \$ **379,415**

CBCAP: \$ **149,785**

PSSF: \$ **341,410**

No.	Program Name	Applies to CBCAP Programs Only	Name of Service Provider	Service Provider is Unknown, Date Revised Workbook to be Submitted to OCAP	CAPIT		CBCAP		PSSF						OTHER SOURCES	NAME OF OTHER	TOTAL
					Dollar amount to be spent on CAPIT Programs	CAPIT is used for Administration	Dollar amount to be spent on CBCAP Programs	CBCAP is used for Administration	Dollar amount to be spent on Family Preservation	Dollar amount to be spent on Family Support	Dollar amount to be spent on Time-Limited Reunification	Dollar amount to be spent on Adoption Promotion & Support	Dollar amount of PSSF allocation to be spent on PSSF activities (Sum of columns G1-G4)	PSSF is used for Administration	Dollar amount from other sources	List the name(s) of the other funding source(s)	Total dollar amount to be spent on this Program (Sum of Columns E, F, G5)
A	B	C	D1	D2	E1	E2	F1	F2	G1	G2	G3	G4	G5	G6	H1	H2	I
1	Parenting with Positive Discipline & Structured Visitation Program (TLER)		Yuba County Health & Human Services Department		\$0		\$0		\$85,350	\$85,350	\$102,425	\$68,285	\$341,410		\$0	CWSOIP	\$341,410
2	Differential response (Case management)	Direct Service	GraceSource (6/30/15)	7/1/15	\$341,475		\$149,785		\$0	\$0	\$0	\$0	\$0		\$25,950	Local Children's Trust Fund	\$517,210
3	DR- Administrative Function (10%)		Yuba County Health & Human Services Department		\$37,940	X	\$0		\$0	\$0	\$0	\$0	\$0		\$0		\$37,940
4					\$0		\$0		\$0	\$0	\$0	\$0	\$0		\$0		\$0
5					\$0		\$0		\$0	\$0	\$0	\$0	\$0		\$0		\$0
6					\$0		\$0		\$0	\$0	\$0	\$0	\$0		\$0		\$0
7					\$0		\$0		\$0	\$0	\$0	\$0	\$0		\$0		\$0
8					\$0		\$0		\$0	\$0	\$0	\$0	\$0		\$0		\$0
9					\$0		\$0		\$0	\$0	\$0	\$0	\$0		\$0		\$0
10					\$0		\$0		\$0	\$0	\$0	\$0	\$0		\$0		\$0
11					\$0		\$0		\$0	\$0	\$0	\$0	\$0		\$0		\$0
12					\$0		\$0		\$0	\$0	\$0	\$0	\$0		\$0		\$0
13					\$0		\$0		\$0	\$0	\$0	\$0	\$0		\$0		\$0
14					\$0		\$0		\$0	\$0	\$0	\$0	\$0		\$0		\$0
15					\$0		\$0		\$0	\$0	\$0	\$0	\$0		\$0		\$0
Totals					\$379,415		\$149,785		\$85,350	\$85,350	\$102,425	\$68,285	\$341,410		\$25,950		\$896,560
									25%	25%	30%	20%	100%				

CAPIT/CBCAP/PSSF

PROGRAM AND EVALUATION DESCRIPTION

PROGRAM DESCRIPTION

PROGRAM NAME

Differential Response

SERVICE PROVIDER

GraceSource Family Resource Center (RFP to be released March 2015 – provider may change)

PROGRAM DESCRIPTION

Differential Response (DR) is a flexible & preventative approach to addressing risk of child abuse and neglect. The DR involves a case manager employed by a community based agency who acts as a home visitor. The home visitors are specifically hired to provide case management through the DR approach. By engaging families with low risk levels, services can be provided to lower and/or eliminate risk to children and prevent further interventions by CWS. When CWS does respond and completes an assessment, there is a joint effort by the two agencies to engage and work with the families. DR is a well-tested approach and one that has both state and federal support.

The key elements are the two levels of response. Path 1 – Community Response is chosen when a family is referred to CWS for child maltreatment but the allegations do not meet statutory definitions of abuse or neglect, yet there are indications that a family is experiencing problems that could be addressed by community services. The family is referred to the community-based agency for case management services.

Path 2 – CWS with Community Response is chosen when allegations meet statutory definitions of abuse and neglect, children are at low to moderate risk of abuse and neglect, and an initial face-to-face CWS assessment indicates that with targeted services a family is likely to make needed progress to improve child safety and mitigate risk. This path focuses on voluntary involvement in services through engagement of the family. The family is referred to the community-based agency for case management services, however, there may or may not be CWS involvement concurrently.

Through home visits, the community-based case manager (home visitor) assesses and engages the family developing a case plan. During home visitation the case manager provides: personal support; limited instruction on parenting skills and child development; education of effect child abuse and neglect have on children including drug exposed babies and exposure to domestic violence; makes referrals to other community resources (including health and dental);

assists with obtaining services by providing child care and transportation; and provides basic emergency needs such as food and clothing. The home visitor will also attend multi-disciplinary team reviews to ensure services are not duplicated and to support the case plan.

FUNDING SOURCES

SOURCE	LIST FUNDED ACTIVITIES
CAPIT	Home visiting, transportation, concrete support; MDT
CBCAP	Home visiting, transportation, concrete support; MDT
PSSF Family Preservation	
PSSF Family Support	
PSSF Time-Limited Family Reunification	
PSSF Adoption Promotion and Support	
OTHER Source(s): (Specify)	

IDENTIFY PRIORITY NEED OUTLINED IN CSA

Stakeholders identified the DR program as an area that was working well. The program received 292 referrals which translate into families receiving services earlier. Fifty (50) percent of the families referred for DR services have accepted the services and 30 percent have shown specific behavioral changes. A number of these families live in isolated communities in the foothills where there is limited services, lack of public transportation; an unemployment rate of 17.1 percent (August 2012) and a high poverty rate (23.3 percent of the children live in poverty) (CSA. pg. 12). County wide single parent households make up 21.2 percent of families and it is estimated that 57.6 percent have children under 18 years old. Teen pregnancy has trended upward to 42.2 per 1,000 (CSA. pg. 17). CWS participation rates indicate that general neglect allegations were 60.4 percent in 2012. A review of the families which experience recurrence of maltreatment revealed that allegations of neglect were due to parental substance abuse, children exposed to domestic violence and mental health issues. These are families that require more intensive CWS services and are generally not referred to the DR program until the case is closed.

TARGET POPULATION

The program targets all families in which low or moderate risk of child abuse and neglect exist, regardless of cultural origin and/or special needs. Culturally sensitive services, such as translation services and services tailored to specific cultural groups, are offered.

TARGET GEOGRAPHIC AREA

DR serves the entire county.

TIMELINE

The county restricts contracts to a three-year period; however, these contracts can be renegotiated and/or extended.

EVALUATION

PROGRAM OUTCOME(S) AND MEASUREMENT & QUALITY ASSURANCE (QA) MONITORING

Desired Outcome	Indicator	Source of Measure	Frequency
Families have knowledge of available community resources.	90 percent will demonstrate this ability.	Home Visitors will gather baseline data during initial assessment and will document observable behavioral changes during subsequent home visits.	During periodic home visits home visits.
Parents have knowledge of effective parenting practices and child development.	90 percent of parents will show improvement.	Home Visitors will gather baseline data during initial assessment and will document observable behavioral changes during subsequent home visits, Family Developmental Outcome Matrix.	During periodic home visits baseline assessment at initial contact and every three months for follow-up assessments.
Parents demonstrate use of effective parenting practices.	90 percent will show improvement.	Home visitors will gather data through observations of parent's behavior.	During periodic home visits.
Parents demonstrate acts of protection.	90 percent that complete services percent will demonstrate the acts of protections.	Home visitors will gather data through observations of parent's behavior.	During periodic home visits.
Parents use informal and formal support networks to ensure their children's safety.	90 percent will demonstrate this ability.	Family Development Outcome Matrix.	Baseline assessment at initial contact and every three months for follow-up assessments.
<u>Recurrence of Maltreatment:</u> Clients cases to be tracked to determine recurrence rate.	100% of families who are referred and complete DR services will not have a subsequent referral within 6 and 12 months after the DR plan is completed.	Cases will be tracked by a special projects code in CWS/CMS.	Six and twelve months after the DR case plans has been completed.

Evaluate home visitors progress.	100% of home visitors will be evaluated.	DR liaison will meet with each home visitor.	Weekly.
Evaluate program effectiveness.	10 cases will be reviewed.	Program specialist and supervisor will review.	Every 6 months.
Determine where service delivery can be improved.	100% of the monthly reports submitted by DR provider.	Program manager will review reports.	Monthly.

CLIENT SATISFACTION

Method or Tool	Frequency	Utilization	Action
Client completes a satisfaction survey and may remain anonymous.	After completion of service period.	Surveys will be reviewed by the parenting instructor and the Program Manager.	Feedback will used to make adjustments to the program.

CAPIT/CBCAP/PSSF

PROGRAM AND EVALUATION DESCRIPTION

PROGRAM DESCRIPTION

PROGRAM NAME

Parenting with Positive Discipline
Structured Family Visitation Program (SFV) [PSSF TLFR]

SERVICE PROVIDER

Yuba County CWS staff

PROGRAM DESCRIPTION

The “Parenting with Positive Discipline” is a parenting educational curriculum. The curriculum is designed to help parents understand developmental stages of children; respecting their children by providing them with choices and by giving children appropriate consequences for poor/problematic behavior. The curriculum topics include: domestic violence awareness, stress and anger management, communication skills, positive parenting, alternatives to physical punishment, self-esteem, cultural differences, safety, nutrition, and health. It also addresses the roles and responsibilities of family members. The intent is to assist the parents in identifying strengths and challenges, and to provide assistance in improving skills.

The county further assists families in completing these classes by providing transportation to and from the class. The parent education curriculum works in conjunction to the county’s Structured Family Visitation Program (SFV). Both the parenting class and SVP program occur at the Visitation Center which is located next door to the CWS agency. The CWS agency is located within the community in a neighborhood-like setting. The Visitation Center provides a home-like setting that includes toys and games, comfortable furnishings, an outdoor children’s playground, activities, and use of a fully operational kitchen for meal preparation. Yuba County believes that visitation can be used in an effective way to assist parents with developing new parenting skills, as well as, building on already existing skills. A visitation plan is developed jointly with the parents, identifying the strengths and needs of each parent, and outlines skill areas the family wants to work on during the visits. The parenting skills taught in the parenting classes are emphasized and worked on the most. Each visit is structured with a parent-child activity, (e.g., reading a story, doing homework, working on art projects, cooking meals, etc.). The program staff makes observation, models appropriate behavior and instructs parents during the visit. These visits occur in a state of the art center that includes kitchens and open family rooms where families can interact with one another.

Each family moves through three programmatic phases that indicate the progress the parent is making. The phases include intense observation, progressing to more relax staff observation

while in the center, and finally to off-site visits. Birth parents and the foster parents are encouraged to meet briefly prior to each visit at the time the child is brought to the visit. The foster and birth parents are encouraged to exchange information about the child. The rationale for this program is to increase family reunification, to assist the children in feeling more comfortable while in out of home placement, thus increasing placement stability, and to increase the likelihood that the children will not return to the system once reunification has occurred. PSSF funding is used to help fund this program. The rationale for pre-adoptive (resource families) and adoptive caregivers is to provide them with tools to provide better care for the children and to increase the well-being of the child. Many pre-adoptive families, especially relatives wanting to adopt, are often not fully equip to handle the special needs of the child. This parent education curriculum provides the pre-adoptive parent with skills that builds confidence in managing the child’s behavior, and predictability, consistency and stability for the child.

FUNDING SOURCES

PSSF Funds

SOURCE	LIST FUNDED ACTIVITIES
CAPIT	
CBCAP	
PSSF Family Preservation	Parent education, transportation
PSSF Family Support	Parent education, transportation
PSSF Time-Limited Family Reunification	Structured Family Visitation Program
PSSF Adoption Promotion and Support	Parent education, transportation
OTHER Source(s): (Specify)	

IDENTIFY PRIORITY NEED OUTLINED IN CSA

The CSA identifies the need for improving parenting skills as one important step to promoting timely reunification (CSA, Page 97). Case review analysis indicates that parents who abuse and/or neglect their children often do not respect the child as a person, have not developed a understanding of developmental levels children go through, have had poor parent modeling in their past and do not have appropriate parenting skills. Additionally, parents who have substance abuse and mental health issues do not focus on their child’s needs. While teaching these skills is important, the county has added in the use of visitation as a way for reunifying parents to take this information and apply it to real world experiences. This is done in a structure program setting. The stakeholders groups made specific recommendation that this parenting skills class be provided to NREFM and relative placements (CSA, page114). This activity provides a level of support to these caregivers by assisting them in caring for the children. Additionally, teaching the same curriculum to this group provides continuity for the child, as the same parenting practices are being used.

TARGET POPULATION

The target population for these classes is families participating in Family Reunification services, and is also required for reunifying families participating in the county’s Structured Family Visitation Program. The classes are also open to the community, i.e., families participating in family maintenance programs, military families, kinship caregivers, and pre-adoptive and adoptive families. The curriculum is designed to build on parents’ competence and confidence in improving their parenting skills. Parents receive instruction on child development, domestic violence and child abuse awareness and nutrition. Yuba County offers this course to our resource families (relative and NREFM caregivers). This promotes continuity for the child and the caregivers are encouraged to use the same techniques taught to the birth parents. This also provides support for families offering a permanent home to the child. Additionally, the county provides transportation to the parenting classes when requested.

The curriculum is offered in the Spanish language, however, when a non-English speaking person is referred to the class, they are provided with interpretive services. All the homework material and handouts are translated into Spanish.

TARGET GEOGRAPHIC AREA

All of the county

TIMELINE

2014 -2019

EVALUATION

PROGRAM OUTCOME(S) AND MEASUREMENT & QUALITY ASSURANCE (QA) MONITORING

Desired Outcome	Indicator	Source of Measure	Frequency
Parents will increase their knowledge on effective and appropriate parenting practices.	95 percent of parents will report increased knowledge on effective and appropriate parenting practices.	Paper based pre and post test.	Completed by participants at entry and exit of the classes.
Parents will understand the curriculum as measured by their homework.	95 percent of parents will complete their homework assignment.	Homework to be turned in at each class; instructor will evaluate the parent’s understanding.	Subsequent to the first class, homework will be discussed at each class.

Parents will demonstrate their ability to use the skills and concepts acquired in the parenting class.	90 percent of parents will demonstrate their ability to use the skills and concepts that have acquired in the parenting class.	Observation at the county's Visitation Program. Through direct behavioral observation, the visitation staff gathers data regarding the parent's ability to demonstrate effective parenting.	During scheduled visits.
Children will safely remain in the parents' home.	90 percent of children will remain in the parent's home.	Review of Re-entry Measure in SafeMeasures and the Berkeley Website.	Quarterly.
Assessment of parenting education classes and instructions.	100 percent of pre/post tests and surveys will be completed by participants.	The Program Manager will renew all surveys then meet with the supervisor and parenting instructor to discuss how the classes are proceeding.	Quarterly. Make adjustments from feedback received from the client surveys and discussions with supervisor and instructor.
Evaluation of parent progress in the Visitation Program.	Five random cases will be reviewed.	Program Manager will review cases. The review will provide information as to how well the parents have grasped the information and how they are applying it during these visits.	Quarterly.

QUALITY ASSURANCE (QA) MONITORING

CLIENT SATISFACTION

Method or Tool	Frequency	Utilization	Action
Client completes a satisfaction survey and may remain anonymous.	Completed by participants at the end of the session.	Program Manager will review the surveys	At the end of the 10-week cycle, problem areas will be addressed by staff and Program Manager, as appropriate to resolve issues and ensure continuous quality improvement.

BOS Notice of Intent

This form serves as notification of the County's intent to meet assurances for the CAPIT/CBCAP/PSSF Programs.

CAPIT/CBCAP/PSSF DESIGNATION OF ADMINISTRATION OF FUNDS AND FUNDING ASSURANCES FOR YUBA COUNTY

PERIOD OF PLAN (MM/DD/YY): 01/02/2014 THROUGH (MM/DD/YY) 01/02/2019

DESIGNATION OF ADMINISTRATION OF FUNDS

The County Board of Supervisors designates Yuba County Health and Human Services Department as the public agency to administer CAPIT and CBCAP.

W&I Code Section 16602 (b) requires that the local Welfare Department administer the PSSF funds. The County Board of Supervisors designates Yuba County Health and Human Services Department as the local welfare department to administer PSSF.

FUNDING ASSURANCES

The undersigned assures that the Child Abuse Prevention, Intervention and Treatment (CAPIT), Community Based Child Abuse Prevention (CBCAP), and Promoting Safe and Stable Families (PSSF) funds will be used as outlined in state and federal statute¹:

- Funding will be used to supplement, but not supplant, existing child welfare services;
- Funds will be expended by the county in a manner that will maximize eligibility for federal financial participation;
- The designated public agency to administer the CAPIT/CBCAP/PSSF funds will provide to the OCAP all information necessary to meet federal reporting mandates;
- Approval will be obtained from the California Department of Social Services (CDSS), Office of Child Abuse Prevention (OCAP) prior to modifying the service provision plan for CAPIT, CBCAP and/or PSSF funds to avoid any potential disallowances;
- Compliance with federal requirements to ensure that anyone who has or will be awarded funds has not been excluded from receiving Federal contracts, certain subcontracts, certain Federal financial and nonfinancial assistance or benefits as specified at <http://www.epls.gov/>.

In order to continue to receive funding, please sign and return the Notice of Intent with the County's System Improvement Plan to:

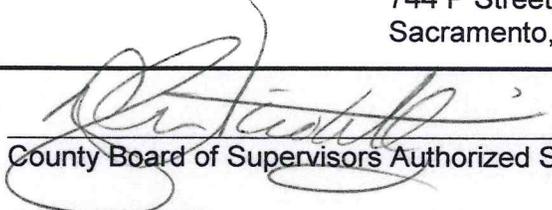
California Department of Social Services
Office of Child Abuse Prevention
744 P Street, MS 8-11-82
Sacramento, California 95814

APPROVED AS TO FORM

ANGIL P. MORRIS-JONES

COUNTY COUNSEL

BY: 


County Board of Supervisors Authorized Signature

7-22-2014
Date

John Nicoletti
Print Name

Chair
Title

¹ Fact Sheets for the CAPIT, CBCAP and PSSF Programs outlining state and federal requirements can be found at: [http://www.dss.cahwnet.gov/cf\\$web/Pg2287.htm](http://www.dss.cahwnet.gov/cf$web/Pg2287.htm)

The foregoing instrument is a Correct Copy
of the original on file in this office
ATTEST: DONNA STOTTLEMEYER
Clerk of the Board of Supervisors of the
County of Yuba, State of California

By *Rachel Ferris*
Date: *July 22, 2014*



MINUTE ORDER

YUBA COUNTY BOARD OF SUPERVISORS

JULY 22, 2014

MOTION: Move to approve **MOVED:** Hal Stocker **SECOND:** Andy Vasquez
AYES: Hal Stocker, Andy Vasquez, John Nicoletti, Roger Abe
NOES: None **ABSENT:** Mary Jane Griego **ABSTAIN:** None

F. Health and Human Services

1. (299-14) Approve the System Improvement Plan (SIP) for submission to the California Department of Social Services (Human Services Committee recommends approval) **Approved.**

The foregoing is an accurate statement of the action taken on the above date and entered in the Official Minutes of the Board of Supervisors of the County of Yuba, State of California.

ATTEST: DONNA STOTTLEMEYER
CLERK OF THE BOARD OF SUPERVISORS

A handwritten signature in blue ink that reads "Rachel Ferris". The signature is written in a cursive style and is positioned above a horizontal line.

By: Rachel Ferris, Deputy Clerk

Distribution: Health and Human Services

Dated: July 22, 2014

**BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF YUBA**

RESOLUTION AUTHORIZING YUBA)
COUNTY HEALTH AND HUMAN SERVICES)
DEPARTMENT TO ENTER INTO)
AGREEMENT WITH THE STATE OF)
CALIFORNIA FOR THE MULTIPURPOSE)
SENIOR SERVICES PROGRAM FOR THE) Resolution No. 2014-59
TERM OF JULY 1, 2014, THROUGH JUNE 30,)
2015, AND AUTHORIZE THE CHAIR TO)
EXECUTE DOCUMENTS AS REQUIRED BY)
THE AGREEMENT AND ANY PERTINENT)
DOCUMENTS RELATED TO THIS)
PROGRAM AND TO AUTHORIZE THE)
ACCEPTANCE OF FUNDS)
_____)

WHEREAS, the State of California has made grant funds available for the purpose of avoiding inappropriate placement of frail older persons in nursing facilities and fostering their independent living in their own communities; and

WHEREAS, it is in the best interests of the residents of the County of Yuba for enable eligible frail and elderly citizens to live independently.

NOW, THEREFORE, BE IT RESOLVED by the Yuba County Board of Supervisors as follows: Submission of a Standard Agreement (Agreement Number MS-1415-36) to the California Department of Aging for the Multipurpose Senior Services Program grant is hereby authorized.

BE IT FURTHER RESOLVED by the Yuba County Board of Supervisors, as follows: That the Chair is hereby authorized to accept \$222,820.00 (Two Hundred

[Handwritten signature and date]

Twenty-Two Thousand, Eight Hundred Twenty Dollars) for the period of July 1, 2014 through June 30, 2015; to execute, upon review and approval of County Counsel, documents as required by the grant contract for the stated period; to authorize and execute the transfer and allocation of funds for the stated period; and further the Chair is granted permission to amend contracts for additional or lesser funding under this grant if the allocation, or a portion thereof, is awarded.

PASSED AND ADOPTED at a regular meeting of the Board of Supervisors of the County of Yuba, State of California, on the 22 day of July, 2014, by the following vote:

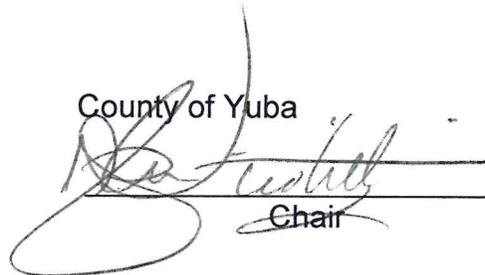
AYES: Supervisors Vasquez, Nicoletti, Abe, Stocker

NOES: None

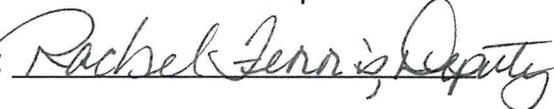
ABSENT: Supervisor Griego

ABSTAIN: None

County of Yuba


Chair

ATTEST: DONNA STOTTLEMEYER,
Clerk of the Board of Supervisors

By: 

APPROVED AS TO FORM


Angil P. Morris-Jones,
County Counsel

The foregoing instrument is a correct copy of the original on file in this office
ATTEST: DONNA STOTTLEMEYER
Clerk of the Board of Supervisors of the
County of Yuba, State of California

By 
Date: July 22, 2014